# INVESTOR INTRODUCTION

ASX Small and Mid-cap Conference

27 March 2024

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#### **Non-GAAP measures**

This presentation contains references to Non-GAAP measures including EBITDA and adjusted NPAT.

Because Smartpay complies with accounting standards, investors know that comparisons can be made with confidence between reported profits and those of other companies. These non-GAAP figures are provided as a supplementary measure for readers to assess Smartpays performance alongside NZ GAAP reported measures.

Some reported measures have been amended from those previously reported due to the implementation of the IFRS Interpretations Committee (IFRIC) agenda decision which has resulted in a change in accounting policy in the year ended 31 March 2023.

### Welcome to Smartpays Investor Introduction

#### **PRESENTED BY:**

Marty Pomeroy Chief Executive Officer and Managing Director

#### **Cherise Barrie**

**Chief Financial Officer** 

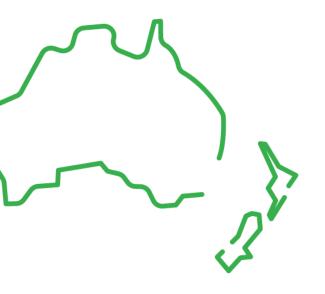
- Who we are
- 2 Key Metrics
- 3 Strategy Update
- 4 Sustainability at Smartpay

### Who We Are, How We Are, What We Do

Smartpays Strategic Goal is to be recognised as the most reliable, capable, agile and innovative omni-channel payments provider in Australia and New Zealand

Smartpay designs, develops and implements innovative payment solutions for customers in New Zealand and Australia.

Our vision has been and remains to be **The Payments Partner of Choice.** 





#### One Team

We will work together to create an inspiring company that we are all proud to work for





#### We Deliver

**Fearless** 

By listening, engaging and being held accountable

In our approach to our focus on our customer

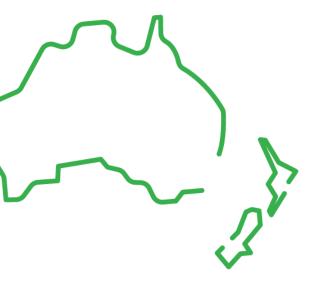
### A Trans-Tasman Payments Business The Headlines





Smartpay People

- Profitably growing revenue, generating positive cashflows from operations, funding investment in capital assets, and delivering free cashflow
- 31 March balance date reporting in May and November
- NZX listed with foreign exempt listing on the ASX, with 68% of shareholders in Australia
- In business since 1986
- Offices in New Zealand and Australia supporting ~35,000 SME's
- Merchant led with 24/7 support
- Inhouse sales, marketing, customer care and engineers
- Long-term partnerships support the business operations
- A payment facilitator



## Our Products Our Purpose



**SmartCharge** A Zero Cost EFTPOS solution Simple Flat Rate Simplified monthly statements

Our purpose is to make payments easy ensuring businesses are paid everywhere, anytime, everytime



**Retail Radio** A compliant instore music and signage solution



**Merchant Portal** Summary of transactions across all payment types, by day, week, month and year.



**SmartConnect** Integrations to third party applications



**EFTPOS Terminal** A compliant rental EFTPOS terminal for New Zealand customers

### An Experienced Team Leading the Business

Marty Pomeroy Chief Executive Officer and Managing Director ~ 11 years

**Aidan Murphy** Chief Business Officer ~ 12 years

Lucy Williams Chief Customer Officer ~ 5 years

**Denise Doyle** Chief People Officer ~ 1 year **Cherise Barrie** Chief Financial Officer ~ 2 years

Andrew Davies Chief Revenue Officer ~ 1 year

Peter Thomas Chief Product and Marketing Officer ~ 7 years

Arron Paterson Chief Technology Officer ~ 6 months **Smartpay Holdings Limited** 

# **KEY METRICS**

"Vision without execution is hallucination"

- Thomas Edison

## The Business Drivers

(at 30 September 2023)

Terminals in Market **48,000**+

Australia Terminal rental plus transactional revenue ~ \$400 per month

New Zealand Terminal Rental ~ \$40 per month



Transacting terminals	Smartpay People
17,700+	180+

NPS - Australia	NPS – New Zealand
70	49

### Managing the Business Fundamentals – Building a Sustainable Business

(unaudited)

	1H FY24	1H FY23*
EBITDA to revenue	<b>4</b> 22.5%**	22.8%
Operating cost to revenue	■ 35.5%**	39.9%
PBT to revenue	10.1%**	8.0%
Gearing ratio	<b>4</b> 20.7%	28.5%
Headcount	179	151
Revenue per head	<b>1</b> \$262k	\$234k
Marketing investment	<b>\$</b> 3.3m	\$3.3m

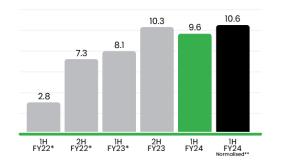
		30 SEPT 23	31 MAR 23
Trans-Tasman terminal fleet	1	48,000+	46,000+
Transacting terminals	1	17,700+	15,700+
Share of Australian addressable market	1	7.1%	6.3%
Monthly acquiring revenue	1	\$7.1m	\$6.2m
		1H FY24	2H FY23
Total transaction value		\$3.0b	\$2.7b

\*Restated \*\*Normalised for cyber incident

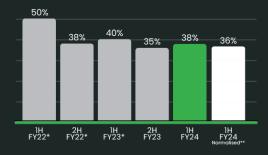
### Maintaining Our Strong Operating Leverage Whilst Growing and Investing







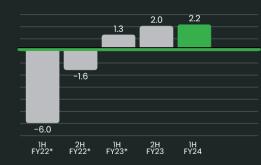








#### \$'m **Net Debt to Net Cash**



#### <sup>\$'m</sup> Generating Free Cash Flows



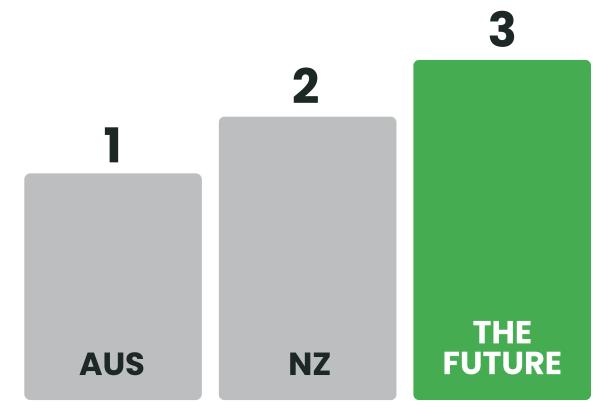
#### \*Restated \*\*Normalised for cyber incident

\*\*\*OPEX excludes cost of goods sold

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# STRATEGIC UPDATE

### PHASE 1, 2 and 3 **The Network Effect – A Truly Trans–Tasman Payments Provider**



### **Phase 1: Australia**

#### Continued to grow market share

- Expanding verticals

#### Leveraging one-team one-organisation

- Mature the Australian business to have a focus on customer growth and customer retention

### Phase 2: New Zealand – Aligning the Two

#### Unlocking New Zealand Acquiring – ETA Calendar Year 2024

- Android terminal tested and Certified
- New Zealand only development is underway
- Developing product offering
- Cuscal Commercials finalised
  - Draft agreements received
- Preparing for execution

#### Continued strengthening and maturing of Smartpay

Measured and disciplined investment together with continuous improvement

### **Phase 3: The Network Effect**

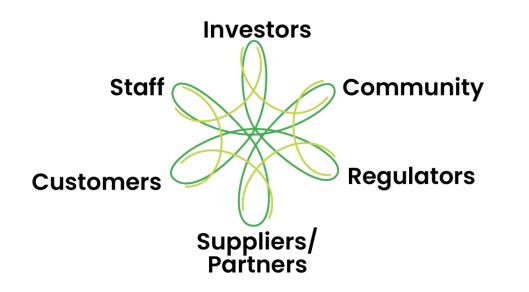
**Smartpay Holdings Limitec** 

# SUSTAINABILITY AT SMARTPAY

"We are who we are – we just Do the right thing – by our team, our customers, our community, and our environment"

- Marty Pomeroy

## Sustainability Progressing ESG at Smartpay



#### Environment

Climate Impact

#### Socially

- Employment
- Living wage employer
- Accredited Work Visa employer
- Community impact and charitable giving

#### Governance

- Board Governance and transparent reporting
- Balance sheet strength and measured investment



**Smartpay Holdings Limited** 

