

# Financial Results

Six Months Ended

31 December 2021

Geo



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## GLOSSARY

- **ARR:** Annualised Recurring Revenues
- **MRR:** Monthly Recurring Revenues
- **LTV / CAC:** Lifetime Value of Customer vs Customer Acquisition Cost
- **EBITDA:** Earnings Before Interest, Tax, Depreciation & Amortisation
- **PCP:** Prior Corresponding Period (i.e. six months ended 31 December 2020)

# Executive Summary

Financial Results	<ul style="list-style-type: none"><li>• Strong new sales growth offset by churn from lockdowns, delivering flat subscription revenues</li></ul>
Sales	<ul style="list-style-type: none"><li>• Record quarterly new customer sales continued (up 98% on PCP, 24% on preceding half)</li></ul>
Retention	<ul style="list-style-type: none"><li>• Q1 COVID lockdowns drove a short spike in MRR churn, reverting to historical levels in Q2</li></ul>
ANZ Market	<ul style="list-style-type: none"><li>• Sales conversion rates materially exceeded internal targets</li></ul>
UK Market Entry	<ul style="list-style-type: none"><li>• Head of Sales relocating to London in March 2022 to build local presence</li></ul>
Product/Engineering	<ul style="list-style-type: none"><li>• Significant investment in Product/Engineering will accelerate platform strategy</li></ul>
Capital	<ul style="list-style-type: none"><li>• \$7.0m capital raise will fund growth and expanded platform offering through CY23</li></ul>

# Key Operational Updates

## ANZ Market

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- Record quarters of new customer growth with lead conversion rates exceeding budget
- Robust sales approach established by Head of Sales Andrew Young working well
- Sam Madden promoted to ANZ Sales Manager
- Marketing spend to accelerate as ANZ transitions beyond COVID restrictions

## UK Market

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- Market opportunity estimated at 3-4x ANZ
- Andrew Young relocating to UK in March 2022
- Building a UK team to accelerate UK growth
- Marketing spend to increase as UK conversion metrics improve

## Product & Development

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- Accelerating platform development to deliver richer feature sets, enhance lead conversion and increase retention
- Significant Product/Engineering team hiring programme underway

# Financial Result Overview

Record new customer quarters offset by lockdown churn spike

- Subscription revenues for the continuing Geo product remained stable at \$1.5m:
  - Record new customer quarters delivered (continuing established trend)
  - Short spike in ARR churn due to COVID lockdowns in Q1.
- Total revenues down by 21.0% to \$1.7m due to recognition in PCP of one-off COVID subsidies and the divestment of the *Geo for Sales* business.
- EBITDA loss from operations increased from \$(0.3)m to \$(0.7)m due to increases in staffing and reinstatement of customer acquisition / marketing spend.
- Operating and investing cash outflows increased to \$(1.3)m from \$(0.2)m

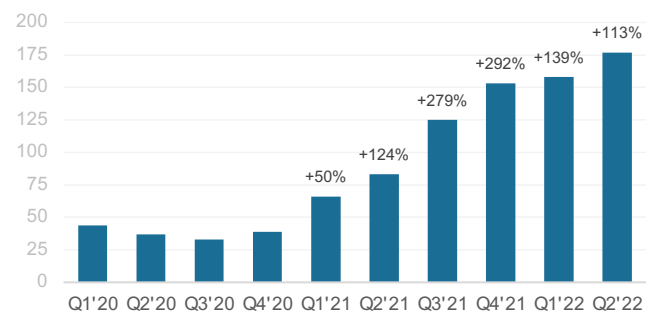
SIX MONTHS ENDED 31 DECEMBER	2021 \$'000	2020 \$'000	Mvmt \$'000	Mvmt %
Recurring revenues (subscriptions)	1,543	1,606	(63)	-3.9%
Other income (incl. grants)	143	526	(383)	-72.8%
<b>Total revenues</b>	1,688	2,137	(449)	-21.0%
Less: discontinued operations	-	(254)	254	+100.0%
<b>Total revenues (excl. discontinued operations)</b>	1,688	1,883	(195)	-10.4%
Geo ARR (at 31 December 2021)	3,134	3,019	115	+3.8%
<b>Earnings</b>				
Statutory net loss after tax	(1,544)	(604)	(940)	-155.6%
Operating EBITDA	(678)	(325)	(352)	-108.2%
EBITDA	(980)	(107)	(873)	-812.0%
<b>Operational cash flows</b>				
Operating cash flows	(730)	142	(872)	-614.2%
Investing cash flows	(578)	(382)	(196)	-51.4%
<b>Operating &amp; investing cash flows</b>	(1,308)	(240)	(1,068)	-445.5%

Note: All figures are in NZD unless otherwise indicated

# Key Operating Metrics

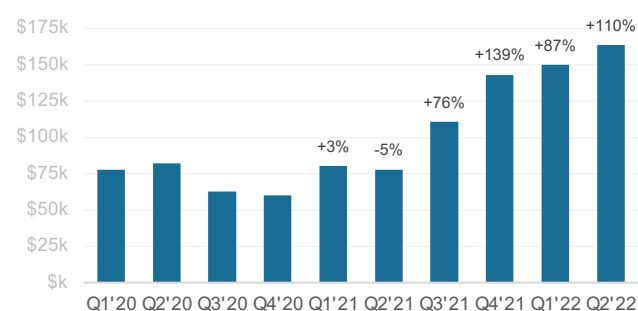
Consecutive record quarters continue recent trends in new customer activity

## NEW CUSTOMERS



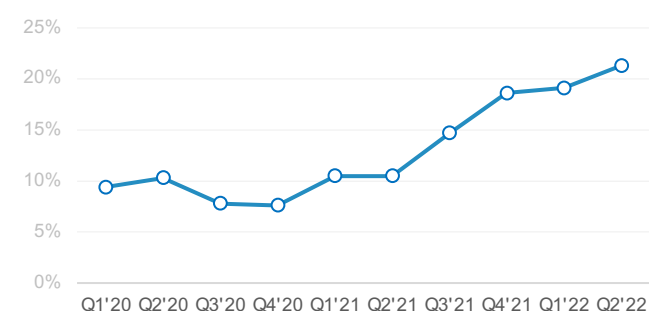
- Q1 & Q2 continued positive new customer trends, despite COVID lockdown environment in key ANZ markets
- New customer numbers up 125% on PCP and 21% on preceding half
- 85%+ of new customer growth currently driven out of ANZ, with UK in early stages of expansion strategy

## NEW CUSTOMER ARR



- ARR from new customers up 98% on PCP and 24% on preceding half

## NEW CUSTOMER ARR GROWTH (ANNUALISED %)

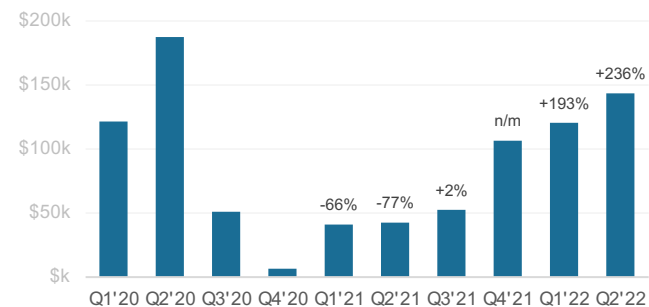


- Annualised ARR growth rates from new customer activity (before churn) continued to increase, reaching 21% in Q2
- Further increases targeted from increased spend in ANZ and rollout of UK in-market strategy

# Key Operating Metrics

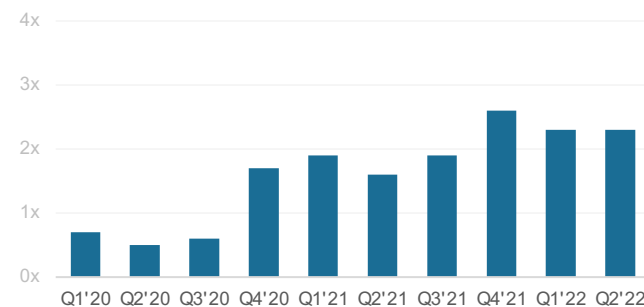
COVID lockdowns drove temporary spike in ARR churn in Q1

## EXTERNAL MARKETING SPEND



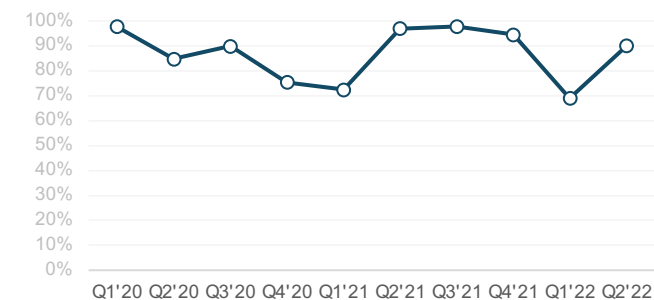
- Acquisition spend paused during early phases of COVID
- Progressively increased as customer resilience was proven and acquisition metrics were optimised
- Initial test spend in UK introduced in Q2

## LTV / CAC



- LTV / CAC decreased slightly over the half, as strong performance in ANZ was diluted by initial test marketing spend in UK
- Increased conversion in UK required to increase LTV/CAC to near term target (4x)

## ANNUALISED ARR RETENTION



- Existing customer ARR decreased 7.7% in Q1 from higher customer churn, licence downgrades and subscription pauses during lockdowns.
- This is consistent with the pandemic experience in March 2020
- ARR retention normalised in Q2 to target levels (90% annualised).

# KPI Performance & Outlook

*Progress to target KPIs will be significantly driven by UK expansion*

	Focus Area	2021 KPIs	FY22 KPIs	Current Status
1.	<b>Customer Acquisition</b> Increase direct marketing spend & expand partner channels	20%-30% new customer ARR growth	<b>40%-50%</b>	<p><b>21%</b> for H1'FY22</p> <ul style="list-style-type: none"> <li>H1 growth primarily driven by ANZ markets (85%+ of new customers)</li> <li>Pathway to target requires:               <ul style="list-style-type: none"> <li>modest increase in ANZ acquisition spend at current conversion rates</li> <li>Improvement in UK conversion + increase from current test marketing</li> </ul> </li> <li><b>40-50% target maintained, with timing expected to slip 3-6 by months</b></li> </ul>
2.	<b>Customer Retention</b> Tune product roadmap and user experience to priority segments	90%-92% ARR retention	<b>90-92%</b>	<ul style="list-style-type: none"> <li>Temporary spike in MRR churn due to COVID lockdowns</li> <li>Reverted to target range (90%) in Q2 per previous lockdown events</li> <li><b>No change to target</b></li> </ul>
3.	<b>Marketing effectiveness</b> ROI on new customer investment	3-4x LTV/CAC	<b>&gt;4x</b>	<ul style="list-style-type: none"> <li><b>2.3x</b> for H1</li> <li>Strong metrics in ANZ diluted by early UK trial spend and team expansion</li> <li><b>&gt;4x target maintained, timing expected to slip by 3 months</b></li> </ul>

*Capital at hand to fund growth and expanded platform offering through CY23*



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**Detailed Financial Results  
Six Months Ended 31 December 2021**

# Revenue & Income

## Commentary

- Geo ARR at half year-end (\$3.1m) up 4.2% vs PCP
- Recurring subscription revenues from the Geo product increased by 0.5% vs PCP.
- Decrease in other operating revenue versus PCP is due to one-off COVID-19 subsidy and \$180k received from divestment of *Geo for Sales* operations received in H1'FY21. GEO did not qualify for any similar government subsidies during the reported period.
- Discontinued operations represent the net impact of the *Geo for Sales* business operations in PCP

SIX MONTHS ENDED 31 DECEMBER	2021 \$'000	2020 \$'000	Mvmt \$'000	Mvmt %
Geo subscription revenue	1,543	1,536	7	+0.5%
Geo for Sales subscription revenue	-	70	(70)	nm
Subscription revenue	1,543	1,606	(63)	<b>-3.9%</b>
Other operating revenue	2	5	(3)	<b>-60.0%</b>
Total operating revenue	1,545	1,611	(66)	<b>-4.1%</b>
Government grants	139	147	(8)	<b>-5.4%</b>
COVID Government subsidies	-	189	(189)	nm
Gain on sale of Geo for Sales operations	-	180	(180)	nm
Other income	4	10	(6)	<b>-60.0%</b>
Total revenue including discontinued operations	1,688	2,137	(449)	<b>-21.0%</b>
Less discontinued operations	-	(254)	254	nm
Total revenue excluding discontinued operations	1,688	1,883	(195)	<b>-10.4%</b>
Geo ARR at 31 December	3,147	3,019	128	<b>+4.2%</b>

# Income Statement

## Commentary

- Material increase in sales and marketing investment, as GEO continues to progressively increase direct customer acquisition spend in ANZ and commences early test marketing spend in the UK
- Increase in general operating & administration costs primarily due to timing of recognition of senior executive STI costs and FX movements
- Reduction in profit from discontinued operations, with \$180k one-off receipt for sale of *Geo for Sales* customer base in PCP.
- EBITDA has deteriorated due to increase in staffing and reinstatement of customer acquisition/marketing spend. Last year one off government subsidy was received as part of COVID 19 assistance and sale of Geo for Sales Platform.
- Net losses has increased by \$880k resulting from increase in marketing and general operating expenses.

	2021 \$'000	2020 \$'000	Mvmt \$'000	Mvmt %
<b>SIX MONTHS ENDED 31 DECEMBER</b>				
Total revenue	1,688	1,883	(195)	-10%
Research & development (R&D)	(519)	(599)	80	-13%
Sales & marketing	(891)	(492)	(399)	-81%
General operating and administration	(1,255)	(1,094)	(161)	-15%
<b>EBITDA (continuing operations)</b>	<b>(977)</b>	<b>(302)</b>	<b>(675)</b>	<b>-224%</b>
Profit/ (loss) on discontinued operation	(3)	195	(198)	-102%
<b>EBITDA</b>	<b>(980)</b>	<b>(107)</b>	<b>(873)</b>	<b>-816%</b>
Interest, depreciation & amortisation	(564)	(497)	(67)	-13%
<b>Statutory Net/(loss)</b>	<b>(1,544)</b>	<b>(604)</b>	<b>(940)</b>	<b>-156%</b>
Gain/ (loss) on translation of foreign operations	86	26	60	nm
<b>Loss attributable to shareholders</b>	<b>(1,458)</b>	<b>(578)</b>	<b>(880)</b>	<b>-152%</b>

# Balance Sheet

## Commentary

- Cash balance increased as a result of placement / shareholder purchase plan (\$7.0m) (October 2021 and December 2021)
- Trade and other receivables reduced due to comparable reduction in quantum of annual R&D grant in current half, and higher receivables in PCP due to one-off government subsidies.
- Convertible note loan facility fully drawn to \$1.5m (convertible at discretion of lender to GEO shares at \$0.10 per share). Portion of liability is recognised in Shareholders' Equity due to convertible nature.
- Trade and other payables reduced due to timing of payments across the period and reduction in deferred revenue with switching to monthly subscription plans.

	Dec 2021 \$'000	June 2021 \$'000	Mvmt \$'000
<b>AS AT 31 DECEMBER 2021</b>			
Cash & equivalents	6,235	927	5,308
Trade & other current receivables	270	504	(234)
Intangible assets	2,141	2,027	114
Other assets	224	275	(51)
<b>Total assets</b>	<b>8,870</b>	<b>3,733</b>	<b>5,137</b>
Trade & other payables	1,220	1,400	(180)
Convertible note & related party loans	1,264	1,264	-
Lease liabilities	174	232	(58)
Provision for employee entitlements	21	19	2
<b>Total Liabilities</b>	<b>2,679</b>	<b>2,915</b>	<b>(236)</b>
<b>Net Assets</b>	<b>6,191</b>	<b>818</b>	<b>5,373</b>

# Cash Flows

## Commentary

- Receipts from customers broadly in line with *Geo* revenue in FY22. Reduction from PCP due to revenues recognised in relation to the divested *Geo for Sales* platform in PCP
- Reduction in R&D grant received due to the nature of development projects completed within the period (i.e. lower R&D component, increased infrastructure and existing feature focus)
- Increase in capitalised development costs due to increase in development staffing numbers and salary increments, as well as temporarily lower PCP spend due to senior staffing salary reductions.
- Net capital raising proceeds of \$6.6m received in H1
- Loan repayment of \$45k relates to interest on convertible loan facility compared to final \$0.2m drawdown in PCP

SIX MONTHS ENDED 31 DECEMBER	2021 \$'000	2020 \$'000	Mvmt \$'000
Receipts from customers	1,581	1,687	(106)
Payments to suppliers & employees	(2,626)	(2,471)	(155)
Grants received	311	556	(245)
Government subsidies	-	189	(189)
Interest received	4	1	3
<b>Operating cash flows</b>	<b>(730)</b>	<b>(38)</b>	<b>(692)</b>
Capitalised development costs	(512)	(390)	(122)
Sale of <i>Geo for Sales</i> (discontinued operations)	-	180	(180)
Other investing cash flows	(66)	8	(74)
<b>Investing cash flows</b>	<b>(578)</b>	<b>(202)</b>	<b>(376)</b>
Net share capital raised/(share buyback)	6,638	1,988	4,650
Loan proceeds / (repayments)	(45)	277	(322)
Payment of lease liabilities	(63)	(58)	(5)
<b>Financing cash flows</b>	<b>6,530</b>	<b>2,207</b>	<b>4,323</b>
<b>Net cash flows</b>	<b>5,222</b>	<b>1,967</b>	<b>3,255</b>