

INVESTOR PRESENTATION - 21 MAY 2025

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PRESENTING TODAY





CHAIR





KRISTEN LIE
CHIEF FINANCIAL OFFICER





HY2025 OVERVIEW

BLAIR O'KEEFFE, CHAIR

Robust earnings growth with strong container cargo recovery by key customers

Fundamentals are strong – cargo diversity, infrastructure and capability, operating leverage, track record of delivery and resilience

Confidence retained amidst continued volatility in the global trade environment





TRADE OVERVIEW FY2025 HALF YEAR

Volume HV2025 HV204	HY2024	Variance		
Volume	HY2025	П12024	kT / TEU / calls	%
Total cargo (kT)	2,450	2,527	-77	-3.0
Containerised cargo (TEU)	112,000	98,000	+14,000	+13.9
Bulk cargo (kT) - Logs exports (kT)	1,710 1,355	1,883 1,552	-173 -197	-9.2 -12.7
Cruise vessels (calls)	77	88	-11	-12.5

- Container volumes significantly higher on Pan Pac's return to full pulp and timber operations, an earlier apple harvest and increased restow and transhipment activity
- Lower bulk volumes following lower logs exports
- Solid cruise season given sector near-term headwinds



STRONG OPERATING LEVERAGE ON CONTAINER VOLUME GROWTH

FINANCIAL RESULTS OVERVIEW FY2025 HALF YEAR

	HY2025 HY2024		Varia	Variance	
	\$M	\$M	\$M	%	
Revenue	78.1	70.6	+7.5	+10.6	
Result from operating activities	33.1	27.4	+5.7	+21.1	
Net profit after tax – underlying ¹	14.8	11.1	+3.7	+33.4	
Cash flow from operations – underlying ¹	25.8	24.5	+1.3	+5.0	

- Strong revenue and earnings growth in half year
 - Led by container services revenue growth of \$9.1m (+27.2%)
 - Continued ARPU² growth across all main service areas reflects focus on yield, margin and mix, and positioning for achieving medium term ROIC targets
 - Continued focus on operational flexibility with cost discipline
- Strong operating leverage effect demonstrated in earnings

FUTURE READY: STRATEGIC PROJECTS

NAPIER PORT

GROWING CAPABILITY AND CAPTURING OPPORTUNITIES

- Strategic pathway outlined to investors in March 2025 available on NZX and in Napier Port's website investor centre
- Viewpoint Supply Chain
 - Increasing cargo customer relationships and geographical reach to facilitate growing port cargo volume
- Napier Port Transformation (NPT) focuses on operating as a sustainable business for the long term – operationally, economically, environmentally and socially
 - Battery electric autonomous trucks for horizontal container transport
 - Progressing towards formal contracts during 2H FY2025
- TSHD Dredge joint investment with Port Otago
 - Maintaining and deepening our channels and berths towards our consented depth
 - Construction in progress with targeted vessel delivery end CY2026



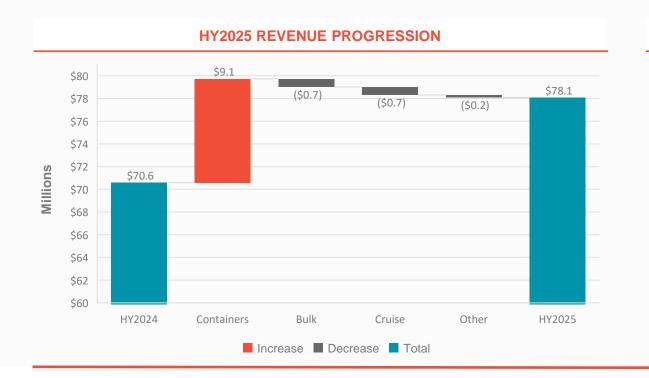




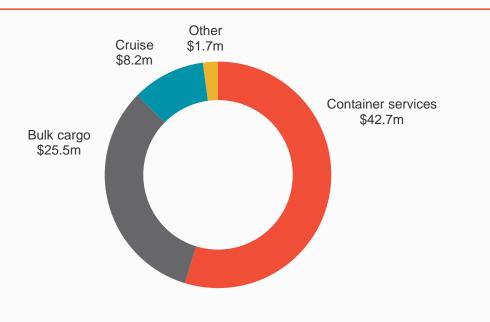


RECORD FIRST HALF REVENUE

- 10.6% total revenue growth half year-on-half year (HoH)
- Financial resilience in diversity of trades
 - Container services revenue increased \$9.1m (+27.2%) to \$42.7m
 - Bulk cargo revenue decreased \$0.7m (-2.7%) to \$25.5m
 - Cruise revenue down \$0.7m (-8.0%) to \$8.2m



HY2025 REVENUE COMPOSITION



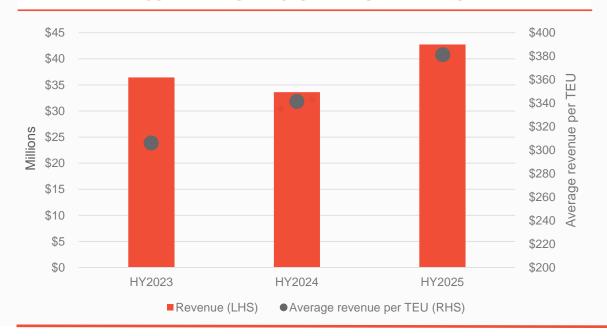


CONTAINER REVENUE UP ON VOLUMES AND YIELD

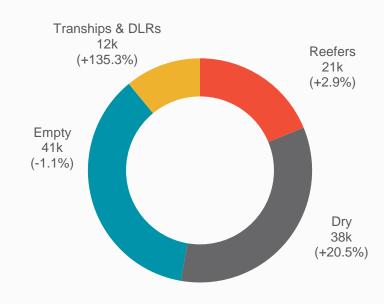
SUPPORTED BY SIGNIFICANT UPLIFT IN OTHER CONTAINER SERVICES REVENUE

- Container Services revenue increased \$9.1m (+27.2%) to \$42.7m HoH
 - Including \$3.8m increase in other container services revenue; Port Pack and Depot operations
- Total TEU volume increased 14,000 (+13.9%) HoH
 - Full containers up 7,000 TEU, empties flat, and tranships and DLRs up 7,000 TEU
- Average revenue per TEU increased 11.7% to \$381 per TEU from \$341 per TEU HoH
 - Port Pack and Depot contributions, tariff and mix changes
- Container exports with a USA destination were 2.8% of total TEU in FY2024

CONTAINER SERVICES REVENUE AND ARPU



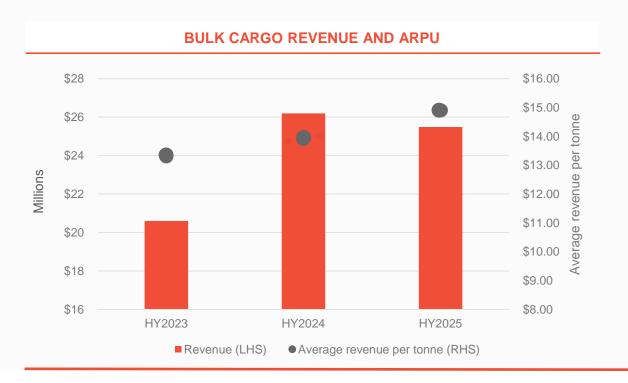
HY2025 TEUs (VERSUS HY2024)

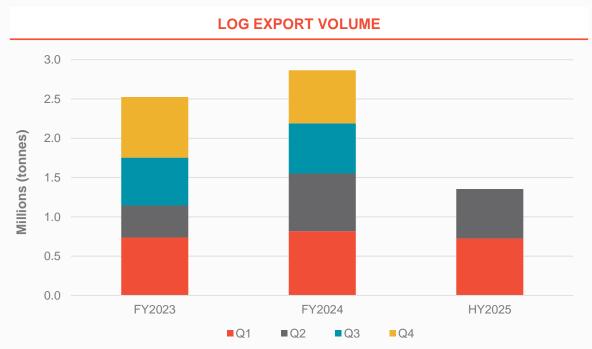






- Bulk revenue decreased \$0.7m (-2.7%) to \$25.5m HoH
- Volume decreased by 0.17 million tonnes (-9.2%) to 1.71 million tonnes HoH
 - Export logs decreased by 0.2 million tonnes (-12.7%) to 1.36 million tonnes HoH
- Average revenue per tonne increased 7.1% to \$14.90/T from \$13.91/T HoH
 - Changes to cargo mix and vessels, tariff and levy increases



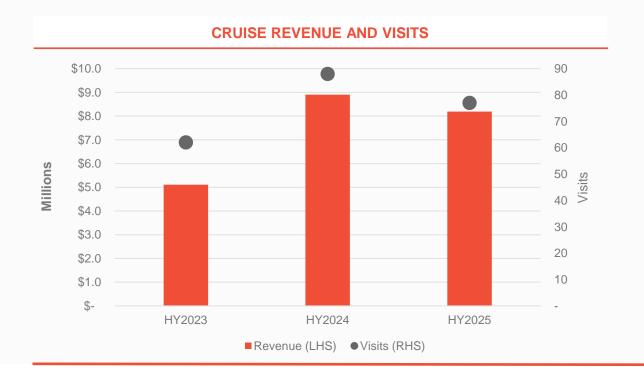




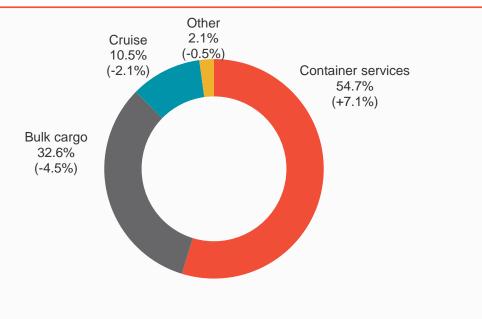


CRUISE REVENUE 10.5% OF HALF YEAR REVENUE

- Cruise revenue decreased \$0.7m (-8.0%) to \$8.2m HoH
- Vessel visits decreased from 88 to 77
 - Approx. 107,000 passengers visited the region
 - Smaller vessels on average
- Average revenue per vessel increased 5.2%



HY2025 REVENUE COMPOSITION (VERSUS HY2024)

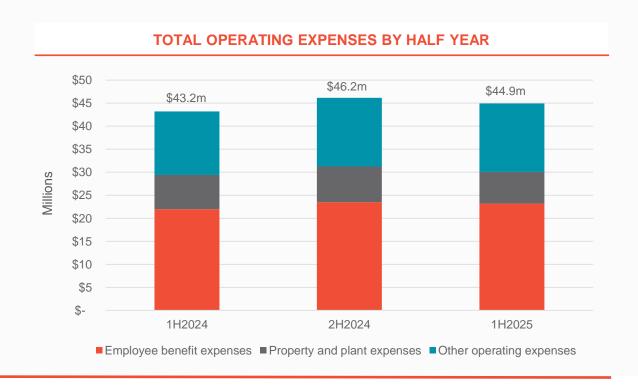






SUPPORTING MARGIN AND OPERATING LEVERAGE

- Total opex increased \$1.7m (+4.0%) to \$44.9m HoH,
 - -2.7% compared to 2H 2024
- Employee benefit expenses increased \$1.2m (+5.5%)
- Property and plant expenses decreased \$0.6m (-7.5%)
- Other operating expenses increased \$1.1m (+7.8%)
 - Higher stevedoring, administration and insurance costs

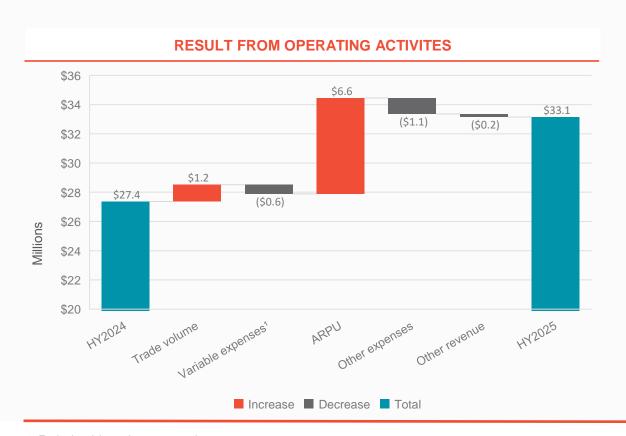


SIGNIFICANTLY HIGHER OPERATING RESULT



YIELD, MARGIN AND MIX IMPROVEMENTS

- Result from operating activities up \$5.8m (+21.1%) to \$33.1m
- Operating margin of 42.4%, up from 38.8% HoH

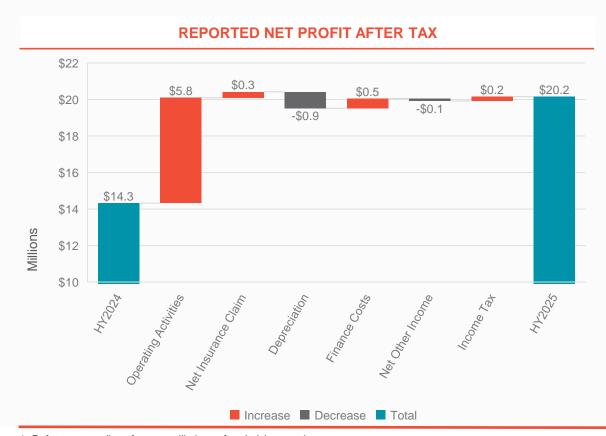




NET PROFIT GROWTH ON HIGHER OPERATING RESULT



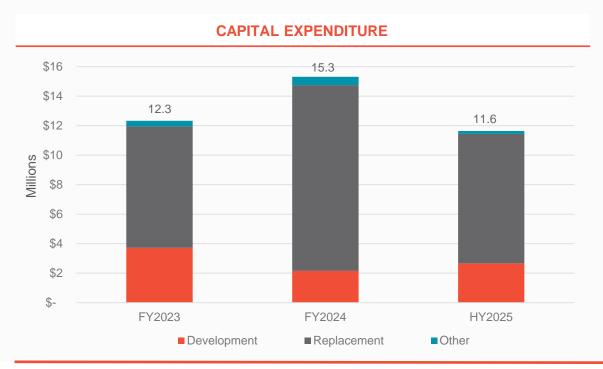
- Underlying NPAT¹ increased by \$3.7m (+33.4%) to \$14.8m
 - Excludes \$7.5m insurance income (pre-tax) Cyclone Gabrielle claim fully settled in 1H FY2025
- Reported NPAT increased by \$5.8m (+40.8%) to \$20.2m



HIGHER LEVEL OF CAPITAL EXPENDITURE IN NEAR TERM



- Capital expenditure of \$11.6m¹
 - \$4.3m site paving, breakwater reinstatement, maintenance dredging, other major maintenance
 - \$3.7m plant mobile plant (empty container handlers, truck and trailers, cranes) and floating plant major maintenance
 - \$2.1m dredge build
- Near term future capex mobile plant replacements, dredge build, container terminal transformation project
- FY2025 total estimated range \$25m \$29m (dependent on approvals and timing)



CASH FLOW & LIQUIDITY



	HY2025 \$M	HY2024 \$M	Var \$M
Operating cash flows	34.6	25.3	+9.3
Investing cash flows	(13.6)	(7.4)	-6.2
Dividends	(12.0)	(7.1)	-4.9
Reduction in total gross debt	(6.5)	(9.0)	+2.5
Other financing cash flows	(2.8)	(3.3)	+0.5
Decrease in cash and cash equivalents	(0.2)	(1.5)	

- Growth in operating cash flow aligned with operating result
 - Supported by MDBI insurance cash proceeds of \$11.0m
- Underlying operating cash flows¹ increased \$1.2m to \$25.8m HoH
- FY2024 final dividend of \$12.0m (6.0 cps) paid December 2024
- Total drawn debt reduced to \$103.0m at end of period, down from \$109.5m at the end of FY2024

CAPITAL MANAGEMENT



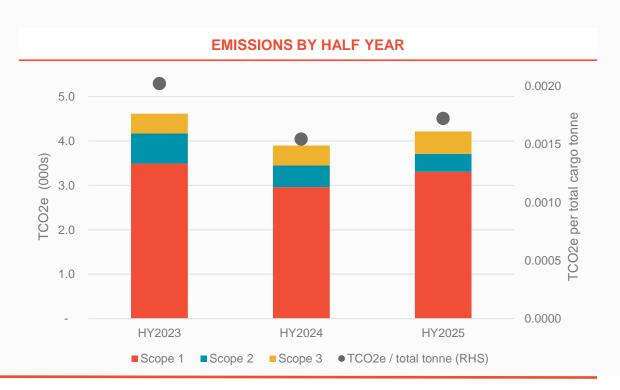
- Forecast capital expenditure across FY25 FY27 average approx.
 \$40 million p.a. (subject to changes and approvals)
 - c. \$80m replacement maintenance capital
 - c. \$40m capacity & growth
- Risk reserve fund investments from April 2025
- Debt to EBITDA of 1.54x at 31 March
 - 1.79x excluding MDBI insurance settlement
 - Long-term target range of 2.0x 3.0x
- Total bond and bank facilities of \$180m
- Weighted average term to debt maturity of 2.2 years





HIGHER EMISSIONS ON HIGHER CONTAINER ACTIVITY

- Total (unaudited) emissions for half year increased 8.2% HoH
 - Scope 1 increased 11.7%
 - Correlated to higher container volumes
 - Higher generator use for reefer containers
 - Scope 2 decreased 16.9%
 - 15.5% lower electricity usage, partly linked to higher generator use
 - Small emission factor reduction
 - Minor movements across Scope 3 categories
- Relative metric basis: emissions per cargo tonne increased by 11.5% due to increased container activity







POSITIVE RESULTS SUPPORT INVESTMENTS IN FUTURE AND INCREASED SHAREHOLDER RETURNS

Strong container services performance, record HY result

Demonstrated diversified revenues and resilient cargo base, positive operating leverage supporting earnings growth

Progressing strategic investments to grow capability and support future relevance and returns

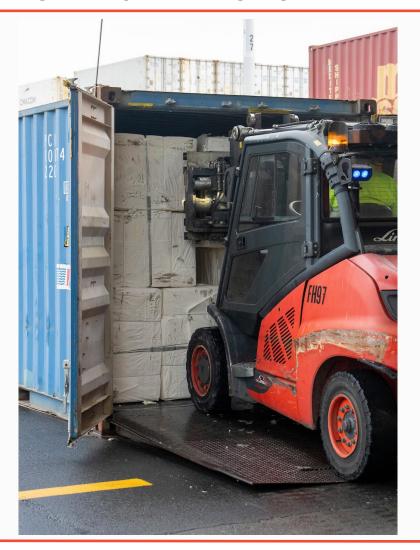
Global trade challenges expected to negatively impact export markets – extent uncertain

Subdued log export outlook in near term

66 forward cruise bookings for the 2026 season

Revised earnings guidance for FY2025 underlying result from operating activities of between \$59m and \$63m

Progressing towards future earnings target of WACC level returns on invested capital



HY2025 INTERIM AND SPECIAL DIVIDEND



Declared interim dividend of 4.0 cps (2024: 3.0 cps)

Additional (one-off) special dividend of 2.5 cps

Fully imputed

Record date: 13 June 2025

Payment date: 26 June 2025



APPENDICES



The following appended financial information provides a summary of financial information for the half year period ended 31 March 2025 (HY2025) compared to the corresponding half year period in 2024 (HY2024).

Reconciliations provided are extracted from and should be read in conjunction with the Supplemental Selected Financial Information document released with NPH's 2025 Half Year Report on the NZX announcements platform and the Napier Port website Investor Centre.





NZ\$000	HY2025	HY2024
Container services	42,741	33,594
Bulk cargo	25,482	26,193
Cruise	8,192	8,903
Sundry revenue	290	298
Revenue from port operations	76,705	68,988
Revenue from property operations	1,387	1,594
Total operating income	78,092	70,582





Emp	loyee	benefit	expe	nses
-				

NZ\$000	HY2025	HY2024
Wages & salaries	21,465	20,368
Other employee benefit expenses	1,709	1,591
Total employee benefit expenses	23,174	21,959

Property and plant expenses

NZ\$000	HY2025	HY2024
Plant expenses	2,546	2,763
Site expenses	1,313	1,434
Fuel & power	3,030	3,252
Total property and plant expenses	6,889	7,449





Other operating expenses			
NZ\$000	HY2025	HY2024	
Administration expenses	3,930	3,466	
Occupancy expenses	5,233	5,014	
Contract services	4,947	4,512	
Other staff expenses	770	815	
Total other operating expenses	14,880	13,807	





CAPITAL EXPENDITURE

NZ\$000	HY2025	HY2024
Development capex		
Dredge	2,069	-
Terminal transformation	407	-
Other development capex	187	1,713
Total development capex	2,663	1,713
Replacement capex	8,778	5,034
Compliance and other capex	197	226
Total capex including capitalised finance costs	11,638	6,972
Movement in fixed asset creditors	1,937	399
Capex per cash flow	13,575	7,371



RECONCILIATION OF UNDERLYING NET PROFIT AFTER TAX¹

NZ\$000	HY2025	HY2024
Reported net profit after tax	20,163	14,320
Adjustments:		
Fair value movements on investment properties	-	(129)
Cyclone Gabrielle related expenses	40	108
Cyclone Gabrielle material damage and business interruption insurance income	(7,500)	(7,243)
Restructuring costs	(33)	-
Tax impact of adjustments	2,098	1,998
Tax impact of removal of tax depreciation on commercial buildings	-	2,018
Underlying net profit after tax	14,768	11,072



RECONCILIATION OF UNDERLYING NET CASH FLOWS FROM OPERATING ACTIVITIES¹

NZ\$000	HY2025	HY2024
Reported net cash flows from operating activities	34,643	25,292
Adjustments		
Cyclone Gabrielle related expenses	40	108
Cyclone Gabrielle material damage and business interruption insurance income	(11,000)	(2,855)
Tax impact of adjustments	2,098	1,998
Underlying net cash flows from operating activities	25,781	24,543

DIVIDEND POLICY



- The Board is targeting paying total dividends within a range of 70% to 90% of Free Cash Flow¹
- Free Cash Flow¹ is a non-NZ GAAP measure adopted by Napier Port. It excludes capital expenditure on development projects and the interest costs capitalised during construction
- The payment of dividends is not guaranteed and will be at the discretion of the Board and depend on a number of factors. These factors include the general business environment, operating results (including our ability to grow Free Cash Flow ¹) and financial condition of Napier Port, future funding requirements, any contractual, legal or regulatory restrictions on the payment of dividends by Napier Port and any other factors the Board may consider relevant. In declaring dividends, Napier Port must comply with the solvency test under the Companies Act and the covenants in its banking facilities
- Dividend payments are expected to be split into an interim dividend paid in June, targeting 40%
 of the total expected dividend for the financial year, and a final dividend paid in December. Napier Port
 intends to impute dividends to the maximum extent possible

FURTHER INFORMATION ON NAPIER PORT



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- Key calendar dates
- Publications, including:
 - Annual Reports
 - Sustainability Strategy and Action Plan
 - Climate Change Related Disclosure (TCFD) Reports
 - Investment Key Facts
 - Investing in Napier Port
 - Investor Day 2025 Presentation
 - Log Supply Chain Case Study
- Key policies and governance documents