2CheapCxrs Group

ANNUAL SHAREHOLDERS' MEETING



27 September 2024

Board of Directors & Senior Management





Michael StiassnyIndependent Director
Chair



David (Yusuke) Sena
CEO
Executive Director
Co-Founder



Gordon Shaw Independent Director



Angus Guerin CFO





Shareholder & proxyholder Q&A participation

Written questions

Questions may be submitted ahead of the meeting. If you have a question to submit during the live meeting, please select the Q&A tab on the right half of your screen at anytime. Type your question into the field and press submit. Your question will be immediately submitted.

Help

The Q&A tab can also be used for immediate help. If you need assistance, please submit your query in the same manner as typing a question and a Computershare representative will respond to you directly.







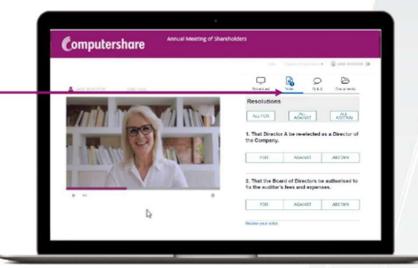
Shareholder & proxyholder voting

Once the voting has been opened, the resolutions and voting options will allow voting.

To vote, simply click on the **Vote** tab, and select

your voting direction from the options shown on the screen. You can vote for all resolutions at once or by each resolution.

Your vote has been cast when the tick appears. To change your vote, select **Change Your Vote.**







Chairman's Address

Michael Stiassny Chair

Operational Update Angus Guerin CFO

3. Resolutions

General Business + Q&A









Revenue and income

\$86.8M

A up 5% from \$82.7m

Dividend

11.56 CPS

▲ up from 0.0 cps

NPAT

\$6.2M

up 383% from \$1.3m*

*(includes \$1.0m restructuring & non-recurring costs)

Underlying EPS

14 CPS

▲ up from 4.4 cps

FY23 Underlying NPAT

\$6.2M

▲ up 213% from \$2.0m

Operating cash flow ex. lending

\$6.9M

V down \$6.3m from \$13.3m

Contribution margin

\$20.7M

A up 40% from \$14.8m

Gross margin

24%

up 6% from 18%



Winning by leveraging strengths



- **PROGRESS MADE**
- + NEXT STEPS



SUPPLY CHAIN LEADERSHIP



RETAIL FOOTPRINT



GROSS MARGIN EXPANSION



CUSTOMER EXPERIENCE



OUR PEOPLE

How to grow

- Expand hub capabilities for value
- Lead supply of affordable EV & HEVs.
- Leverage scale for efficiencies
- Broader shipping strategy

- National footprint for wider reach
- Clear "win urban" property strategy
- Win Auckland
- + Refurbish dealerships
- Extend brand programme

- Increase Finance& Insurance
- Accelarate digital application and fulfilment
- Right value proposition
- Manage costs & pricing

Where to win

- Deepen connection with 140k+ followers on social
- Invest in customer care team
- Customer satisfaction everyday
- Deliver customer value through partnerships
- Digital platform to make it easy

- Health & safety
- Develop inclusive leaders
- Unlock a highperformance culture
- Capability investment for frontline staff
- Talent bench



Market dynamics





Cost of living



Foreign exchange



Interest rates



Imports



Immigration



Dealers



Retail footprint strategy



New & better branches driving profitable growth

- 13 branches: Auckland x 8 plus Hamilton, Tauranga, Palmerston North, Wellington & Christchurch
- · Strong where it matters most Auckland
- 98 Wairau Road opened July 2024
- 620 Great South Road under development
- Mt Wellington mega site opening 2025
- · Christchurch doubled in size
- Two-tiered site strategy mega & satellite
- Low overheads to run additional sites



***** Footprint expansion

2CheapC*rs Group

Wairau Rd

Opened July 2024

ADT 28,029



Greenlane

WINNING

Opening late 2024



70 cars on yard **ADT 21,308**

Mt Wellington

Opening 2025

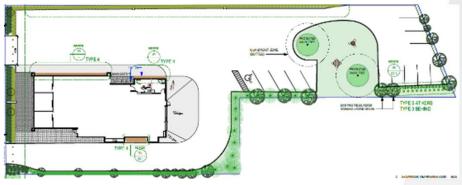


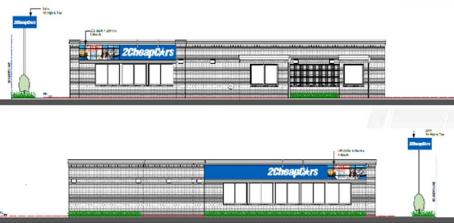


2CheapC*rs Group

- 2,222m
- Iconic car district
- High traffic zone ADT 21,308
- 70 cars on yard
- Brand flagship
- Cost effective investment incl digital signage







2 CHEAP CARS GROUP LIMITED | **2024 ASM PRESENTATION**

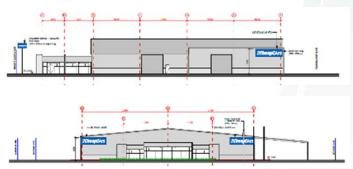


- Lease signed commencing August 2025
- · Resource consent pending
- 2CC's largest yard almost 5,000m
- Minimal capital investment required
- Benefits from IKEA-adjacent location
- High traffic zone ADT 28,029









2 CHEAP CARS GROUP LIMITED | 2024 ASM PRESENTATION

14



★ Botany relocation





New yard opened 3 weeks after forced closure due to health and safety risk



★ FY25 YTD (August) update



NPAT

\$1.5M

V down \$0.9m from \$2.4m

Gross margin

21%

V down 3% from 24%

Vehicles sold

▲ up 14% from 3,047

Finance penetration

27%

V down 3% from 30%

Revenue

\$35.2M

▲ up 3% from \$34.1m

Operating cashflow

V down \$3.0m from \$4.0m

FY25 outlook



Lower interest rates easing pressure on finance



Pricing recovery driven by lower national stock levels



Increased inhouse panel & paint and compliance driving lower COGS



New **Botany** site ramped up and Greenlane site opening



NZD strength expected to continue to deliver lower COGS



Cost of living crisis continues to impact customers



Lower net immigration as compared to FY24





★ Shareholder resolutions



That the Board be authorised to fix the **Auditor's fees and** expenses

That David (Yuseke) Sena be re-elected as a Director of 2 Cheap Cars Group Limited.



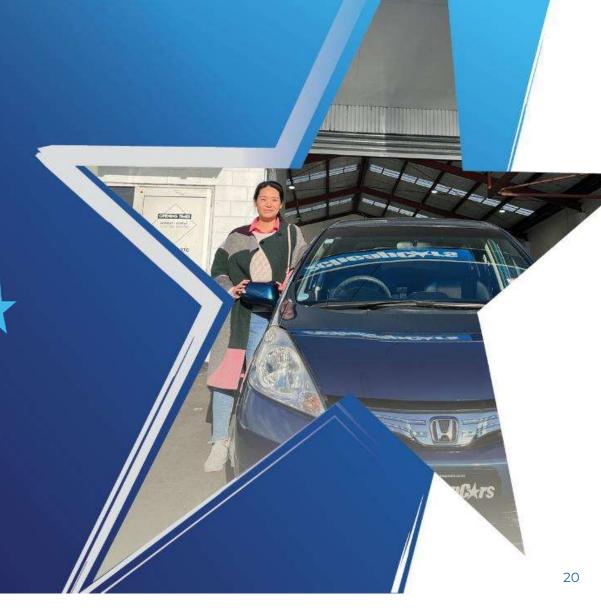


Resolution	For	Against	Discretionary	Abstain*
That the Board be authorised to fix the Auditor's fees and expenses.	38,512,592	8,830	210,501	14,280
That David (Yuseke) Sena be re-elected as a Director of 2 Cheap Cars Group Limited.	38,511,681	19,981	210,501	4,040

^{*}Votes cast by a shareholder who abstains on an item are not counted in the calculation of the required majority.



GENERAL * BUSINESS Q&A



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THANK YOU





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The presentation should be read in conjunction with, and is subject to, 2CC's latest set of financial statements for the period ended 31 March 2024, and other market releases and information released on the NZX.

The presentation includes forward looking statements about 2CC and the environment that it operates in, which are subject to uncertainties outside of 2CC's control. 2CC's results or performance may vary from these statements. Also included are statements relating to past performance, which should not be regarded as a reliable indicator of future performance.

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- · Numbers related to FY25 to 31 August 2024 are unaudited.
- · All currency amounts are presented in NZ dollars, unless otherwise stated.
- · Authorised for release by the Board of Directors.