



31 August 2023



# Welcome





# Disclaimer

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#### Information in this presentation:

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  information presented by other entities. The non-GAAP financial information included in this document has not been subject to review by auditors.
   Non-GAAP measures are used by management to monitor the business and are useful to provide investors to access business performance.

# How to participate in the virtual meeting – Q&A

#### **Shareholder & Proxyholder Q&A Participation**

- Written Questions: Questions may be submitted ahead of the meeting. If you have a question to submit during the live meeting, please select the Q&A tab on the right half of your screen at anytime. Type your question into the field and press submit. Your question will be immediately submitted.
- The Q&A tab can also be used for immediate help.
  If you need assistance, please submit your query
  in the same manner as typing a question and a
  Computershare representative will respond to you
  directly.

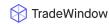


# How to participate in the virtual meeting - Voting

#### **Shareholder & Proxyholder Q&A Participation**

- Once the voting has been opened, the resolutions and voting options will allow voting.
- To vote, simply click on the Vote tab, and select your voting direction from the options shown on the screen. You can vote for all resolutions at once or by each resolution.
- Your vote has been cast when the tick appears. To change your vote, select 'Change Your Vote'.





# Agenda

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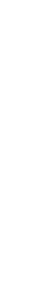
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# **Directors**











**Kerry Friend** 

# Chair's address TradeWindow

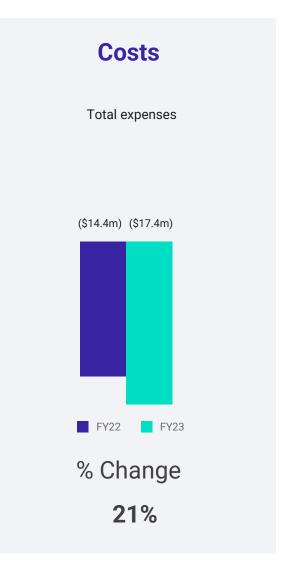
# **Key performance indicators – FY23**



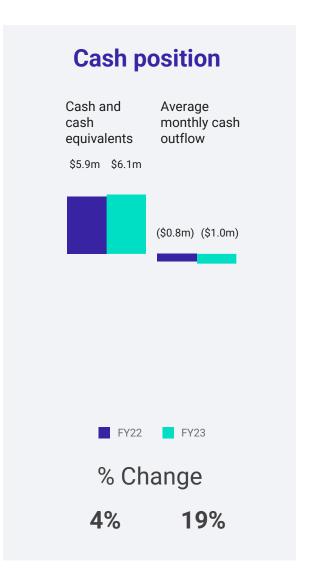
# Financial summary FY23

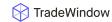
Trading revenue up 27%, demand increasing











<sup>&</sup>lt;sup>1</sup> EBITDA – Earnings before interest, tax, depreciation & amortisation

# **FY24 Funding profile**

## New capital in a challenging market

- \$5.4 million secured under capital raising announced in January 2023
- Supported by key investors
- Cash balance of \$3.5m at 30 June 2023
- \$2.4 million from nChain will add to cash reserves<sup>1</sup>
- Development services in exchange for equity enables the completion of Global Trade Platform

#### **Cost reductions made**

- Implemented plans to reduce costs in FY24 to put the business on a more sustainable footing
- This included right-sizing employee numbers (~27% reduction)





<sup>1.</sup> Subject to shareholder approval.

# **Environment, Social and Governance**

Our primary focus is on financial sustainability while being conscious of our role in the supply chain and putting environmentally friendly behaviours in place



#### **Environmental**

- Driving environmental impact minimisation through hybrid working, minimal paper, recycling, travel strategy and cloud computing partnerships
- Not yet a Climate Reporting Entity but constantly monitoring the threshold requirements



#### **Social**

- High performance team culture
- Inclusion and diversity embedded in recruitment, training, development and management processes as well as pay and benefits
- Strong spread of age and tenure, increasing mix of ethnicities



#### Governance

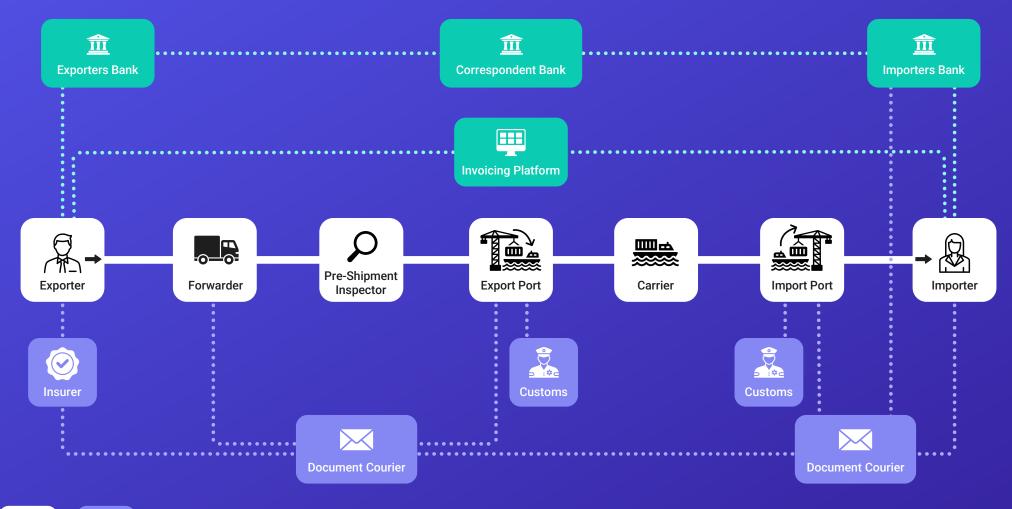
- Strong risk focus over the year
- Board with majority independent directors with skills and experience spanning software, logistics infrastructure, and professional services



# **CEO Address**



# Current global trade system





Key:

(3)





# Digital trade market is evolving quickly

# Digital Trade Facilitation

## **CUSTOMER DEMAND TRENDS**

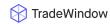
- Food safety
- Product availability
- Environment, Sustainability and Governance (ESG)

#### MACROECONOMIC TRENDS

- Supply chain disruption
- Inflation and margin pressure
- Global skills shortage

#### MARKET ENABLING TRENDS

- New free trade agreements
- Electronic trade regulatory changes
- Supply chain traceability legislation



# **Our strategy**



## Our vision

End-to-end connectivity across global supply chains



## Our mission

To make global supply chains more productive, connected and visible

# Strategic summary

Trusted digital trade facilitation delivered through a global trade platform that connects our customers with their supply chain ecosystem

# Our strategic priorities

Land	Grow	Unify	People	
Market penetration	Add customer value	Global trade platform	Build capability	
Build on the foundations of our acquired customer base across A/NZ, and expand into Asia & US	Build trusted relationships with our existing customers; with market leading brands taking up Cube	Converge proprietary and acquired software solutions into a highly scalable global trade platform	Create and maintain an environment focused on performance, innovation and accountability	

## Acquire

#### **Accelerate growth**

Continue to look for ways to accelerate our strategic priorities and growth through targeted acquisition



# A year of strategic delivery

#### Land

#### **Market penetration**

- Consolidated market share among large NZ exporters
- Growth in freight forwarder segment following the 'Switch & Save' campaign
- Sales partnerships provided market intelligence needed for growth

#### Grow

#### Add customer value

- Released new features which strengthened the value proposition
- Grew average revenue per customer
- Customer retention remains strong

# Unify

#### Global trade platform

- Launched Assure+ traceability solution
- Carrier Bookings
- · Container Tracking /Visibility
- Accreditation to issue COO in Australia

## People

#### **Build capability**

- Building out our Philippines based team
- Right-sizing the team in line with our land and growth focus
- nChain provides the specialist software engineering capabilities

#### **Acquire**

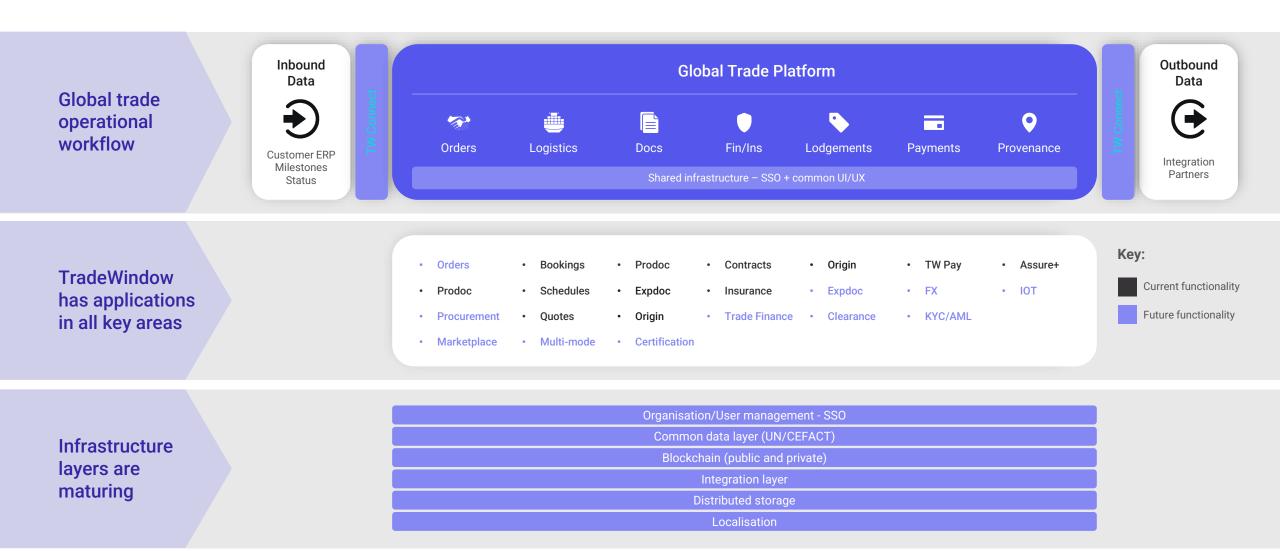
#### **Accelerate growth**

Acquired Rfider extending our reach deeper into primary industry supply chains and providing production traceability



# High level product roadmap

Lifting existing capability into our global trade platform; building maturity in infrastructure layers



# Key performance indicators – first quarter ended 30 Jun 23 (1Q 24)\* \*unaudited



Note, all comparisons are against first quarter FY23 (1Q23) unless otherwise indicated.

Annual recurring revenue is calculated using subscription revenue for Jun 2023 and the monthly average of transaction revenue for 1Q24 annualised.



# 481 organisations use our technology

Some of the world's most prolific agriculture exporters rely on our solutions to run business critical operations

**Dairy** 



























Meat



























New Zealand





**Global Dairy Network** 

**Yashili** 













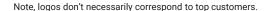














# nChain strategic agreement

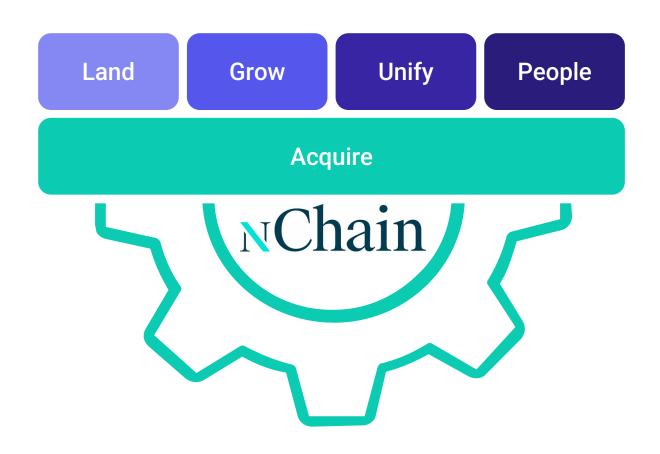




# nChain partnership advances our strategy

# **Summary of benefits**

- Provides TradeWindow with funding to support our growth strategy.
- Access to the capabilities needed complete the global trade platform within 24 months.
- Offers capital efficient entry into the UK and Scandinavian markets.
- Broadens TradeWindow's international network.
- Aligns nChain's and TradeWindow's interests.





# nChain is global leader in blockchain technologies and solutions

- Founded in 2015, nChain is a tech company offering software, IP licensing, consultancy services and venture capital.
- Deep domain expertise with a highly skilled team based in the UK, Switzerland and Slovenia.
- Developer behind the opensource Bitcoin SV Node, blockchain infrastructure designed for enterprise applications.







# **NChain**

200+

Engineers building web# infrastructure

30+

Consultants and trusted advisors

1500+

Research papers and 500+ patent families **800+** 

Powered use cases

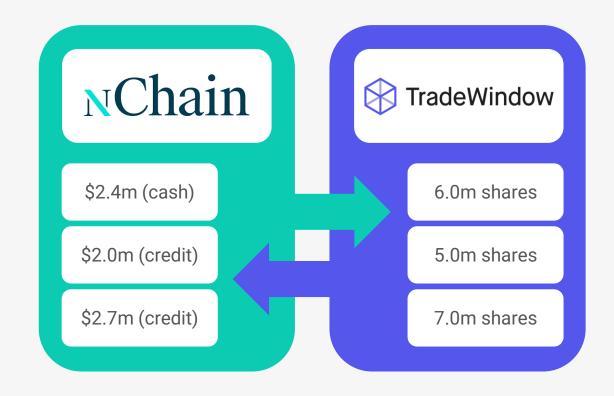


# nChain transaction overview (1/2)

Strategic investment of \$11.1 m comprised of cash, software licenses and services in exchange for 28 million TWL shares at \$0.3952 each

# 1. On approval of the agreement

- Cash investment: \$2.4 million cash investment in exchange for 6 million shares.
- Enterprise architecture services: \$2.0 million credit for enterprise architecture services in exchange for 5 million shares.
- **Software licenses:** \$2.7 million credit for software licenses in exchange for 7 million shares.



# nChain transaction overview (2/2)

# 2. Delivery of services over 24-months

- nChain provide software development services required for the completion of the global trade platform at a fixed price of \$4.0 million in exchange for 10 million shares.
- Shares held in escrow until the satisfactory completion of eight quarterly work packages that make up the global trade platform project over 24 months
- Scope of quarterly work packages includes rebuild of legacy solutions, consolidation of TWL's technology stacks, upgrades to features and functionality, and integrations with key supply chain ecosystem platforms.





# Strategic sales & marketing agreement

nChain and TWL will deepen the partnership through a strategic sales and marketing agreement

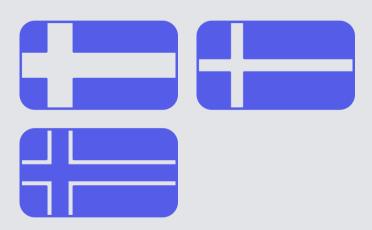
- nChain has the exclusive right to sell TradeWindow's solutions in the UK and Scandinavia
- TradeWindow to leverage nChain's enterprise sales capability and reach to cost effectively enter new markets.
- Accelerates TradeWindow's entry into the UK, a trade partner with growing trade links to economies in APAC.



Post-Brexit UK is focused on establishing trade relationships and embracing digital trade facilitation

Merchandise exports: \$852 billion

Merchandise imports: \$1.3 trillion

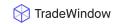


nChain has deep links into the Scandinavia market which presents significant opportunities

Merchandise exports: \$932 billion

Merchandise imports: \$699 billion

Source: World Bank

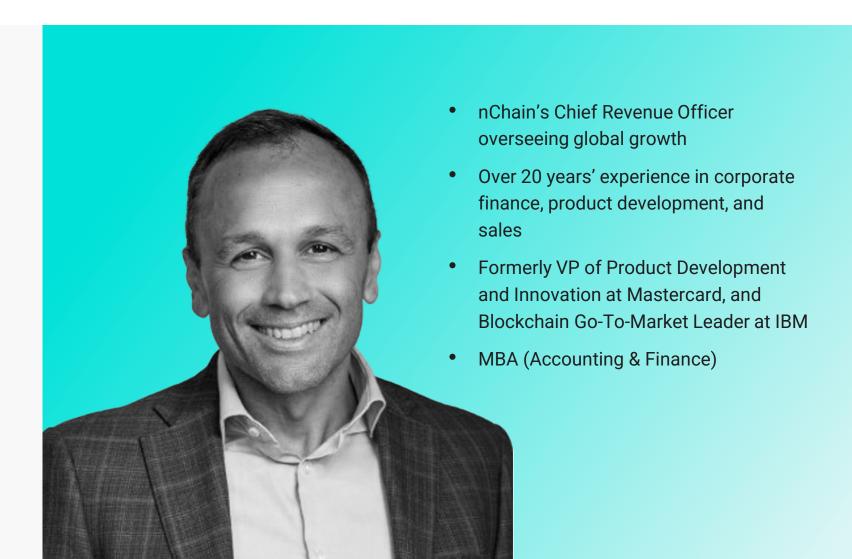


# nChain to nominate Leandro Nunes to TradeWindow's board

nChain is entitled to nominate a director to take a seat on TradeWindow's board so long as it maintains a 15% shareholding.

#### Key benefits include:

- Creates alignment between nChain and shareholders
- Broadens TradeWindow's network
- Brings an international perspective
- Pool of highly skilled and experienced candidates among nChain's senior leadership team



# Summary: well positioned for continued growth

- We are pleased with the strategic progress of the last year
- We are committed and positioned to deliver the next generation of global trade infrastructure
- We are delivering on our mission of delivering software to make global supply chains more productive, connected and visible and pleased with our strategic progress
- The strategic agreement with nChain further strengthens Trade Window's balance sheet and accelerates our strategy
- Partnership with nChain further diversifies TradeWindow's shareholder base to include another high-quality institutional investor
- Continued cost discipline with targeted investments to achieve our goals



# FY24 outlook and shareholder questions

- Continuing to see strong demand from exporters, importers, and freight forwarders seeking cost efficiencies from technology and needing to meet new regulatory standards
- TradeWindow confirms guidance for FY24 trading revenue at \$7.0 million to \$8.0 million
- TradeWindow continues to focus on cost discipline and reducing average monthly cash outflow from \$1.0 million for the second half of FY23 to \$400,000 for the second half of FY24
- TradeWindow anticipates achieving monthly EBITDA breakeven by the end of FY25, before accounting for nChain, and monthly cashflow breakeven in FY26
- Guidance for FY24 is subject to the uncertainty in the macro-economic environment and particularly the trajectory of the Chinese economy as well as the timing of customer decisions and the implementation of Cube and other solutions



# Resolutions

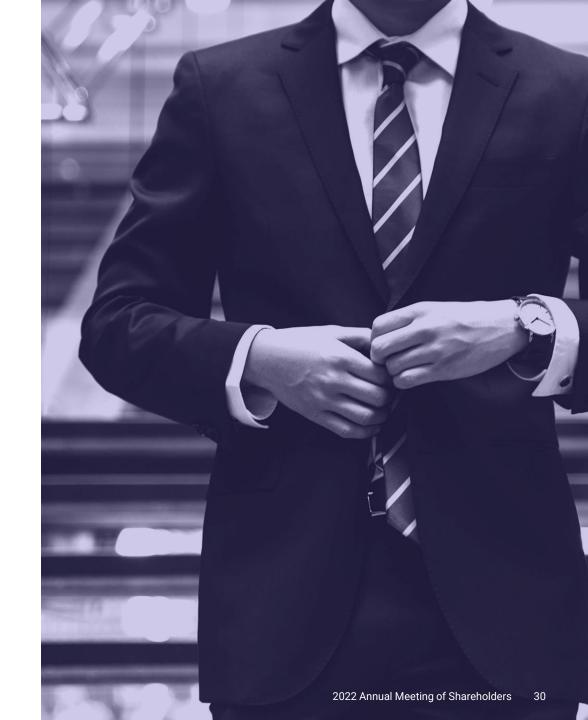




# **Auditor's remuneration**

# **Resolution 1**

That, in accordance with section 207S of the Companies Act 1993, the Board be authorised to fix the remuneration of the Company's auditor, KPMG, for the ensuing year.



# Approval of issue of shares to nChain UK Limited

## **Resolution 2**

That, in accordance with NZX Listing Rule 4.2.1, Shareholders approve an issue of up to a maximum of 28,236,172 fully paid ordinary shares (New Shares) in TradeWindow Holdings Limited to nChain UK Limited (nChain UK).





# Proxy votes cast ahead of the meeting

RESOLUTION	FOR	OPEN	AGAINST	TOTAL	ABSTAIN
1. Auditors	13,078,633 (99.42%)	62,236 (0.47%)	14,706 (0.11%)	13,155,575	27,144
2. nChain	13,048,406 (99.38%)	62,236 (0.47%)	19,632 (0.15%)	13,130,274	52,445

# General business



# Meeting close



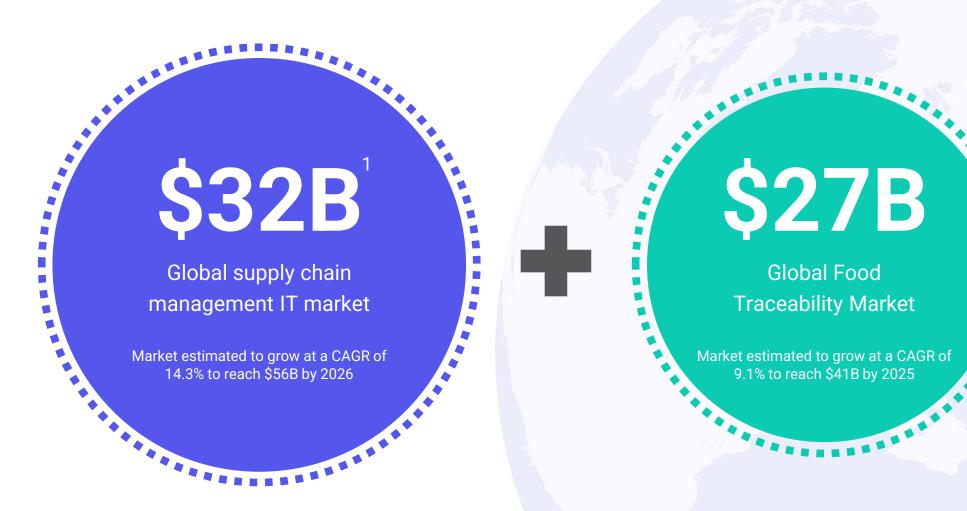


# Appendix



# **Our opportunity**

Well positioned as an early mover in the growing global supply chain management IT and food traceability markets



<sup>1.</sup> Source: Gartner, Software Market Insights: Logistics and Supply Chain Management, 2022.



<sup>2.</sup> Source: https://www.marketsandmarkets.com/Market-Reports/food-traceability-market-103288069.html

# Glossary

#### **Annualised Recurring Revenue (ARR)**

Annual recurring revenue is calculated using subscription revenue for March 2023 and the monthly average of transaction revenue for Q4 2023 annualised.

#### **Average Revenue Per Customer (ARPC)**

Is subscriber customers' monthly revenue divided by number of subscriber customers as at end of the month. The value provided is the average of the monthly ARPC for the period.

#### CAGR

Compound annual growth rate.

#### **Customer retention rate**

Customer retention rate is the number of subscriber customers who leave in a month as a percentage of the total subscriber customers at the start of that month. The percentage provided is the average of the monthly churn for the period. The customer retention rate is the inverse of customer churn.

#### **Customs Broker**

A Customs Broker is a licenced individual who acts as an intermediary for Shippers and Freight Forwarders in handling the sequence of customs formalities involved in the customs clearance and importing goods.

#### **EBITDA**

Earnings before interest, taxation, depreciation and amortisation.

#### Freight Forwarder

A Freight Forwarder is an organisation who arranges and handles the transport of goods between countries on behalf of their customers. Responsibilities can also include storing products, negotiating transportation rates and booking cargo space.

#### **Shipper**

A Shipper is an exporter or importer who requires carriers to transport goods for transport from one location to another.

#### Subscriber customers

Subscriber customers are those that license and/or access TradeWindow's software on a monthly basis. It excludes pay as you go certificate revenue.

#### **Recurring revenue**

Revenues that are predictable, stable and can be counted on to occur at regular intervals going forward with a relatively high degree of certainty. For Trade Window this is subscription and transactional revenue.





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