

Welcome

Murray Jagger

Chairman

Meeting Agenda



Financial overview



Strategy



Masterplan



Ecosystem update



ESG



Financial detail



Meeting resolutions



General business



Financial highlights (\$)



\$13.1m

Net profit after tax

Down 8% from \$14.3m last year

\$8.4m

Earnings from joint venture interest in Northport Ltd

Down 11% from \$9.5m last year

\$3.9m

Growth in valuation of investment property

\$13.4m

Directly invested into local economy

Per share total dividend

\$6.2m

Revenue from the Group's leasehold property and marina operations Up 14.8% from last year

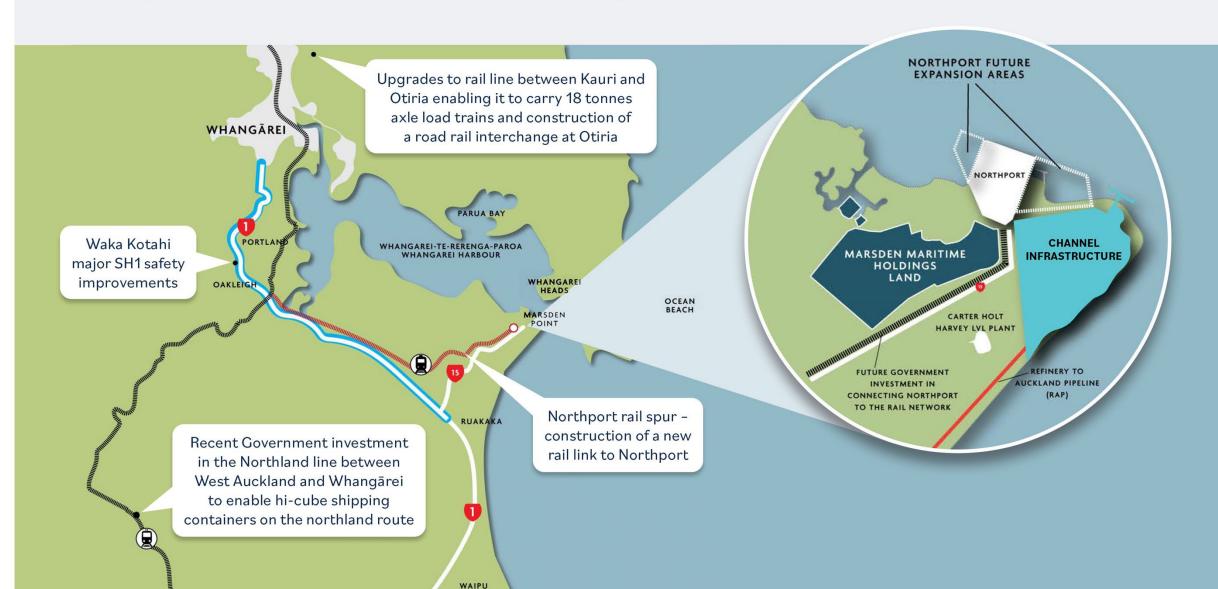
\$3.7m

CMA CGM

Lease revenue up 16% from \$3.2m last year



Regional enablers for growth



Strategic roadmap



Our strategy | Why we exist

Purpose

Transforming Northland's economy

Vision

We will enable Northport's growth and actively invest in business ecosystems to transform Northland's economy.

Core Values



All about people

We care about our people and customers.



Community at heart

We take responsibility to do the right thing for Northland and its people.



Driven by success

We're accountable for delivering great results every day.



Excited everyday

We're passionate about what we can achieve today and in the future.



Be brave

We challenge ourselves to solve problems and create new ideas.

Our strategy | Business ecosystems



Our Core Business



Expanding the Core



Port

Developments that support the growth of Northport.



Industrial

Developments that transform the Northland economy.



Commercial

Developments that support the growth of the local economy.



Marine

Developments that grow Marsden Point as a marine destination.



Port Network

Business
opportunities
outside MMH
land that support
the growth of
Northport.



MMH Investment Network

Business opportunities outside MMH land that support the growth of MMH.

Our strategy | Outcome and our role

OUTCOME



Our People

Our team, customers and investors are succeeding and are confident about Marsden Maritime Holdings.



Marsden Maritime Holdings

Long term value creation.



Our Region

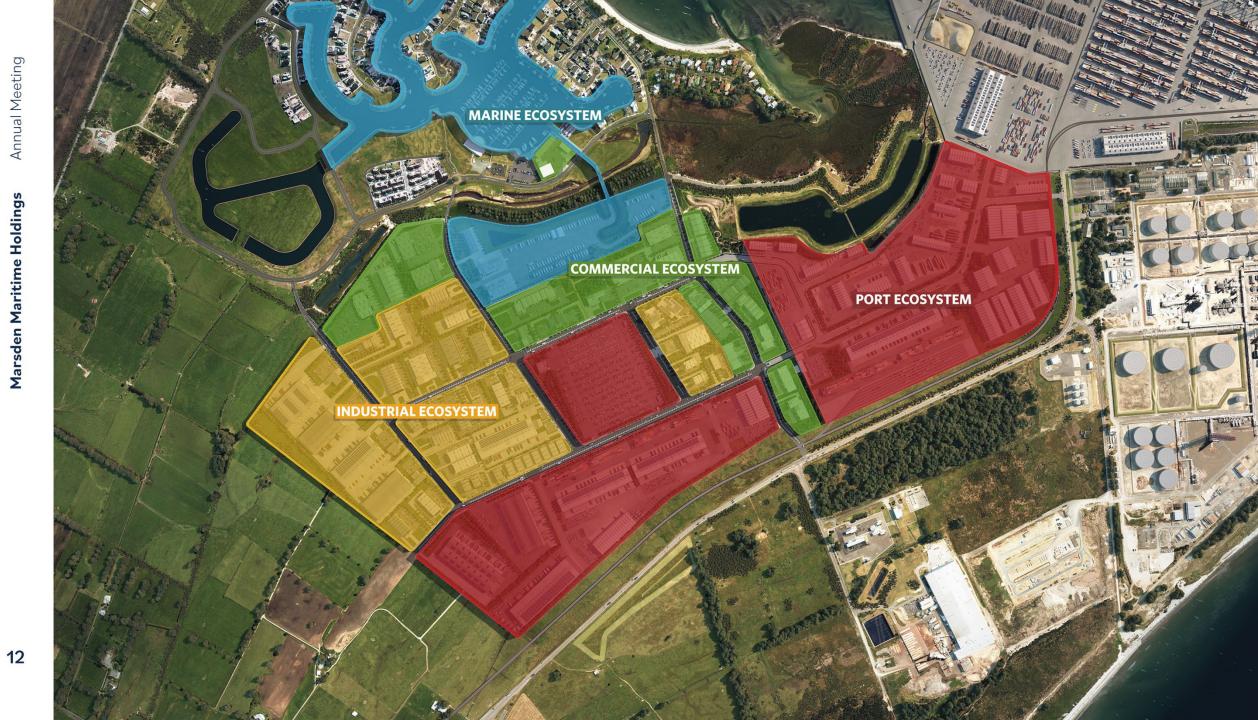
Northland's economy is growing and transforming as a result of Marsden Maritime Holdings' investment.

OUR ROLE

Kaihautu

Navigators in a voyaging waka





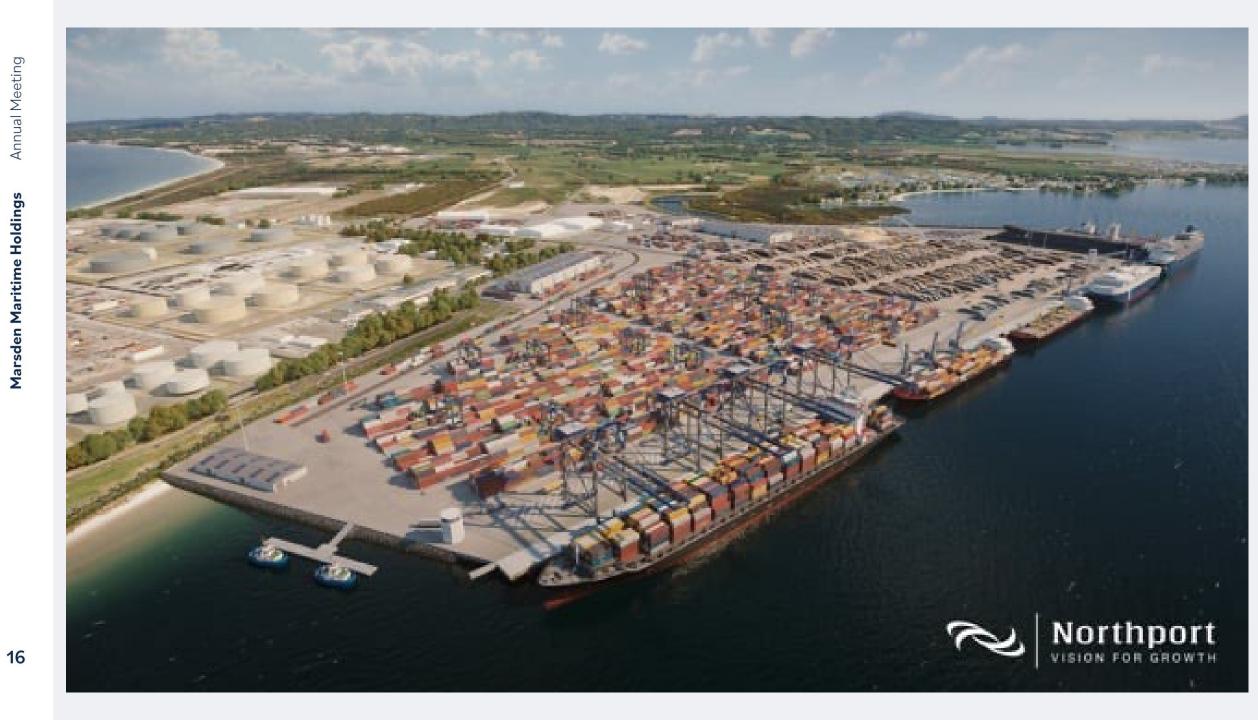
HE ARA HURINGA BUSINESS PARK

at Marsder, Cove









North Tugz acknowledgment



Outlook

We are pleased to have our strategy and masterplan in place, it's now time to focus and shape our business to execute this plan over the next three decades.





Our strategy | Business ecosystems



Our Core Business



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Business ecosystems

Industrial ecosystem

Developments that transform the Northland economy





Business ecosystems

Commercial ecosystem

Developments that support the growth of the local economy





Environment, social and governance (ESG) update





Focused on a more integrated approach to ESG



We commit to updating our materiality assessment

Financial performance



Revenue by operating segment



Northport Ltd – cargo volumes





MMH Board Skills Matrix



Re-election of Benoît Marcenac as Director

As an Ordinary Resolution:

That Benoît Marcenac be re-elected as a Director of the Company.

Directors' Fees

As an Ordinary Resolution:

That the Directors' fees pool be increased by \$200,000 from \$250,000 to \$450,000 per annum effective 1 July 2021.

\$250,000	\$450,000	\$477,500	\$600,000
Current pool	Proposed pool	R	Recommended range
	(an increase of \$200,000) (2		25th-75th percentile)
		Base	ed on Strategic Pay's and PWC's Analyses

Directors' Fees

As an Ordinary Resolution:

That the Directors' fees pool be increased by \$200,000 from \$250,000 to \$450,000 per annum effective 1 July 2021.

NB: This sum is to be divided amongst the Directors as the Board may determine (refer to Explanatory Note 6 in the Notice of Meeting).



