

Agenda

- 1. 1H23 Overview
- 2. Cyclone Recovery and Sustainability
- 3. Group Results
- 4. Divisional Performance
- 5. Global Proteins
- 6. FY23 Outlook

Appendices:

- I. NZ IFRS Reconciliation
- II. Disclaimer



Cover photo: Newly commissioned Meateor Australia factory, Melbourne





1H23 Overview

- ✓ Resilient performance by the Group:
 - ✓ Excellent Global Proteins performance together with solid Logistics earnings
 - ✓ Commendable Horticulture operational result in light of the effects of Cyclone Gabrielle
- ✓ Financial results for 1H23 are in line with expectations:
 - ✓ Underlying* NPAT Attributable to Shareholders of \$14.5m (1H22: \$25.6m), down 43.5%
 - ✓ Reported NPAT of \$14.3m (1H22: \$35.1m), down 59.3%
 - ✓ The impact of Cyclone Gabrielle and market conditions have resulted in NZ IFRS goodwill impairment and asset write-downs at Mr Apple
- ✓ Directors re-confirm that Underlying Net Profit Attributable to Shareholders for FY23 is expected to be within the previously advised range of \$14.0m to \$19.0m
- ✓ Global Proteins continues to capitalise on operational improvements made in prior periods
- ✓ As indicated, delighted to further expand the Global Proteins division by establishing a presence in Europe through Esro Petfood JV
- ✓ Pleased to note that Meateor Australia's Melbourne petfood ingredients facility was commissioned this month
- ✓ Higher in-market apple prices helped to compensate for lower volumes in Horticulture
- ✓ Logistics continuing to provide strategically important services and solutions despite volumes being affected by Cyclone Gabrielle
- ✓ Further strengthening of Board of Directors, continuing the Board refresh programme:
 - ✓ Formal appointment of Mike Petersen as Chair in April 2023
 - ✓ Appointment of Tony Batterton in August 2023

^{*} Underlying Results exclude some New Zealand International Financial Report Standards (NZ IFRS) non-cash and other adjustments. Management and the Board believe that Underlying Results more accurately demonstrate the change in operational performance of the Group. Underlying NPAT and Underlying EBITDA are shown before the deduction of share of Non-Controlling Interests. Note that our definition of "Underlying" includes the effects of NZ IFRS 16 Leases in line with current market practice. All Underlying result numbers, including comparatives, are now inclusive of NZ IFRS 16 effects. A reconciliation of Underlying to Reported Measures is provided in Appendix I.





Cyclone Gabrielle

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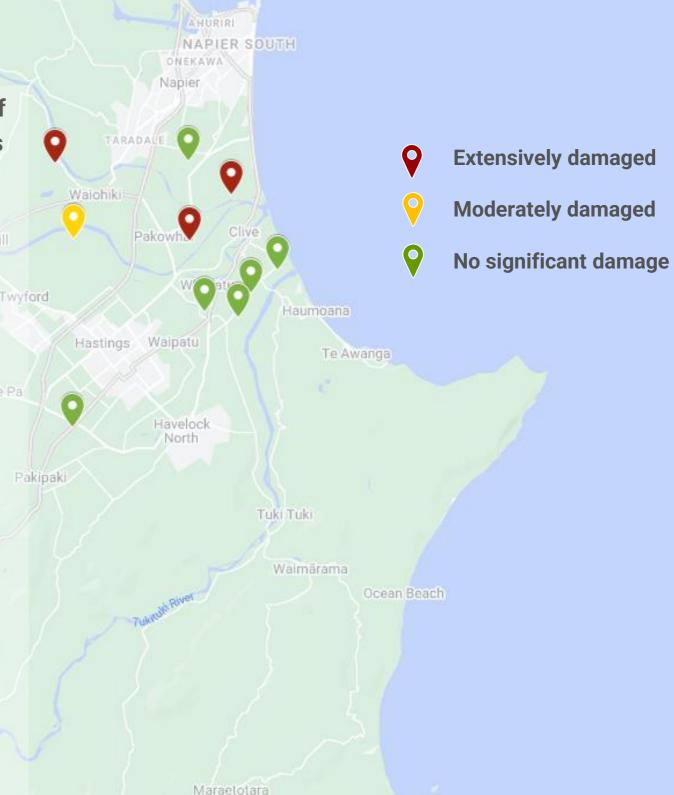
Elsthorpe

As previously noted, many people experienced significant loss or disruption as a result of this event. The Hawke's Bay community, people and culture are an integral part of Scales and, as a result, Scales' response included:

- Commitment of \$250,000 in donations to the recovery, with donations to date being distributed to the Evergreen Foundation and the Rural Support Trust
- Tailored assistance provided to staff members who were particularly affected

A significant amount of work has been invested in the clean-up and remediation of our affected orchards and we thank our teams sincerely for this effort. We also appreciate the cyclone recovery funding provided by the government to assist in this work. A summary of the Cyclone's effect on our orchards and our 2023 crop is as follows:

- 3 orchards extensively damaged (Brookfields, Kinross and Pakowhai)
- 1 orchard moderately affected (Pilos)
- No significant damage to the remaining orchards
- Indications are that the 2023 export crop will be down ~18% on last year
- Estimated total tree losses of ~5% (~50ha) of our total planted orchard area
- Due to expiring leases, less than 50% of this will need to be replaced
- Opportunity to further increase our focus on supply of Premium apples to the Asia and Middle East markets and thus realign varieties and volumes to this strategy



Cyclone Recovery and Sustainability

Primary focus on our People and Community

- Initiatives have included:
 - Offering wellbeing workshops to all staff, facilitated by a third party providing specialist trauma advice and tools
 - Providing financial contributions towards replacing lost belongings and offering the services of an insurance lawyer at no cost
 - Supporting our RSE teams by providing counselling from Vitae (Employee Assistance Programme provider) immediately following the cyclone
 - Immediately housing displaced RSE workers at our Hasting accommodation centres and providing them with new personal possessions
- Partnering with the District Health Board to undertake medical health checks for our RSE workers, particularly those involved in evacuations
- Providing laundry services to the community our facility operates 6 days a week with the help of a pool of volunteers who deliver ~500 loads a month to affected families
- Assisting other growers with their harvest, lending machinery and helping with the start of their remediation works where possible
- Donations have been allocated to the Evergreen Foundation and the Rural Support Trust, which provide a wide range of support services for Cyclone-affected families and communities



Photo: Samoan and Tongan staff from Mr Apple and other employers. Mr Apple hosted a Tongan group from Auckland that brought food and supplies, with this food being distributed to Tongan workers across Hastings



Update on Cyclone Recovery

Extensive orchard remediation undertaken by our teams

- An enormous effort by all teams at Mr Apple, managing both the recovery and the daily operations of the season:
 - The recovery effort has been bigger than initially envisaged
- Net earnings impact (taking into consideration government support and insurance receipts) consistent with initial expectations
- Harvest and post-harvest operations resumed in the week following the Cyclone
- Recovered ~165ha of damaged orchards from silt, debris and slash:
- Where possible, the disposal of wood, irrigation, wire and water tanks has been with a view to minimise waste to landfill
- Removed ~140,000m³ (an estimated 17,500 truck loads) of silt from orchards
- Working with Council and contractors to dispose of this silt
- Re-seeded ~50% of recovered blocks, with a target to complete 100% by the end of August







Group Financial Performance – 1H23

Diversified strategy delivers resilient result notwithstanding the effects of Cyclone Gabrielle

- Reported NPAT Attributable to Shareholders of \$3.9m (down 85.1% on 1H22)
- Underlying NPAT Attributable to Shareholders of \$14.5m (down 43.5% on 1H22)
- Underlying NPAT of \$24.8m (down 28.3% on 1H22)
- Underlying EBITDA of \$41.5m (down 25.1% on 1H22)
- The impact of Cyclone Gabrielle and market conditions have resulted in NZ IFRS goodwill impairment and asset write-downs at Mr Apple (pre-tax earnings impact of \$11.2m)

\$m	NPAT Attributable to Shareholders			NPAT			EBITDA		
	1H23	1H22	% chg.	1H23	1H22	% chg.	1H23	1H22	% chg.
Underlying (excluding NZ IFRS 16)	14.5	25.8	-43.8%	24.9	34.8	-28.5%	35.5	49.7	-28.5%
NZ IFRS 16 Leases	0.1	(0.2)		0.1	(0.2)		6.1	5.7	
NZ IFRS 16 - renewal reassessment and terminated leases	(0.1)	-		(0.1)	-		(0.2)	-	
Underlying (including NZ IFRS 16)	14.5	25.6	-43.5%	24.8	34.7	-28.3%	41.5	55.4	-25.1%
NZ IFRS & other adjustments:									
Transaction costs	(0.3)	(0.0)		(0.3)	(0.0)		(0.3)	(0.0)	
Impairment of non-current assets and goodwill	(10.5)	-		(10.5)	-		(11.2)	-	
Cyclone costs and proceeds	(0.7)	-		(0.7)	-		(1.0)	-	
Other adjustments	0.9	0.5		0.9	0.5		1.5	1.1	
Reported	3.9	26.1	-85.1%	14.3	35.1	-59.3%	30.5	56.4	-46.0%

Notes



^{1.} Prepared on an Underlying basis (including the effects of NZ IFRS 16 Leases). A reconciliation to NZ IFRS is provided in Appendix I

^{2. %&#}x27;s are calculated based on non-rounded figures, figures may not sum due to rounding

^{3.} Earnings are shown before the deduction of share of NPAT for Non-Controlling Interests of \$10.4m (1H23) vs \$9.m (1H22)

Divisional Financial Overview – 1H23

Global Proteins provides strong base for overall Group result

- Global Proteins consolidation of operational improvements in 2022 generate strong first half earnings
- Horticulture commendable result given the effects of the Cyclone on the growing and harvesting period
- Logistics solid result notwithstanding lower volumes

Divisional Performance					
					% chg.
\$m	1H23	1H22	2H22	FY22	1H23 v 1H22
Global Proteins	30.1	29.9	30.2	60.2	0.5%
Horticulture	11.4	24.5	(7.6)	17.0	-53.3%
Logistics	2.7	3.6	3.0	6.6	-25.7%
Corporate	(2.7)	(2.7)	(3.2)	(5.8)	1.7%
Underlying EBITDA	41.5	55.4	22.5	77.9	-25.1%
Underlying NPAT	24.8	34.7	11.7	46.4	-28.3%
Underlying NPAT					
Attributable to Shareholders	14.5	25.6	1.9	27.6	-43.5%

Notes:

- 1. Prepared on an Underlying basis (including the effects of NZ IFRS 16 *Leases*). A reconciliation to NZ IFRS is provided in Appendix I
- 2. %'s are calculated based on non-rounded figures, figures may not sum due to rounding
- 3. NZ IAS 41 *Agriculture* requires unsold agricultural produce to be measured at fair value less costs to sell. This means that the expected profit on unsold fruit is recognised in our interim result, giving rise to seasonality in profitability
- 4. FY22 results have been adjusted for the transfer of Profruit from Global Proteins to Horticulture

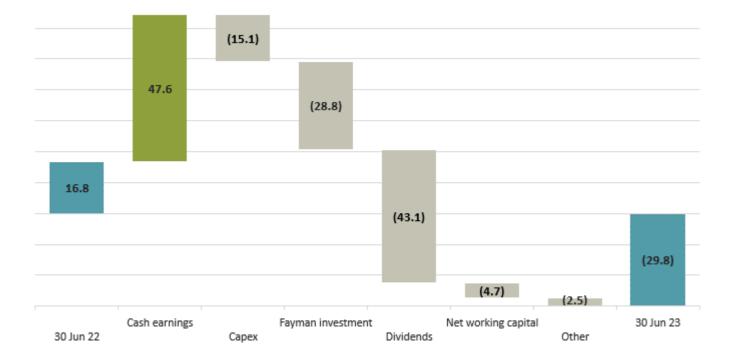


Balance Sheet

Strong financial position

- Net Debt of \$29.8m as at 30 June 2023 vs Net Cash of \$16.8m as at 30 June 2022:
 - Net Cash as at 31 December 2023 is forecast to be ~\$10m
- Agricultural produce represents unsold fruit at 30 June:
 - As at 30 June 2023, 46% of crop sold (30 June 2022: 36%)
- Movement in other non-current assets due to increase in carrying value of investments





Balance Sheet			
\$m	Jun-23	Jun-22	Dec-22
Current assets excluding cash			
Trade & other receivables	97.3	101.6	42.1
Inventories	46.7	38.7	42.6
Agricultural produce	62.7	85.4	25.1
Other	8.4	7.6	15.1
Current Assets	215.1	233.3	125.0
Current liabilities excluding overdraft &	horrowings		
Trade & other payables	(74.4)	(85.3)	(37.2
Dividends declared	(13.5)	(13.4)	(8.5
Lease liability	(10.8)	(10.1)	(10.9
Other	(23.2)	(24.7)	(15.4
Current Liabilities	(121.9)	(133.5)	(72.1
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Net Working Capital	93.2	99.8	52.9
Non-current assets			
Property, plant & equipment	203.1	214.5	221.2
Other non-current assets	111.9	85.5	117.1
Right of use asset	51.9	74.9	49.0
Non-Current Assets	366.8	374.9	387.4
Canital Enoulased	460.1	474.7	440.2
Capital Employed	460.1	4/4./	440.2
Non-current and other liabilities			
Deferred tax liabilities	(5.9)	(9.4)	(17.8
Other financial liabilities	(15.1)	(25.1)	(13.6
Lease liability	(47.0)	(68.4)	(44.1
Non-current and other liabilities	(68.0)	(102.9)	(75.4
Net cash			
Cash less overdraft	37.7	56.3	65.8
Borrowings	(67.5)	(39.4)	(38.7
Net cash	(29.8)	16.8	27.0
Total Equity	362.3	388.6	391.8

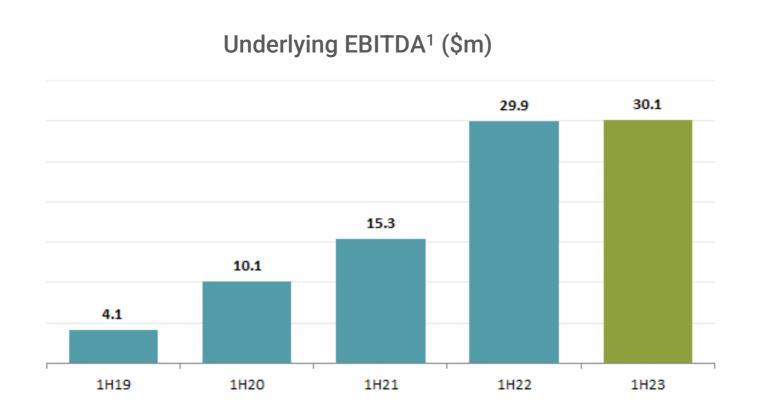


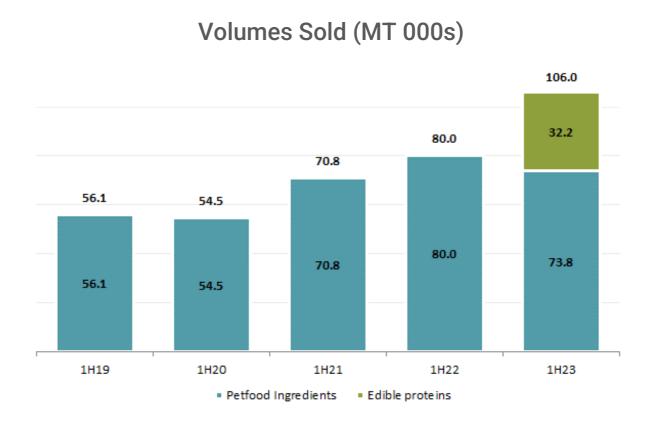


Global Proteins – Financial Result 1H23

Excellent result, capitalising on operational improvements made in prior periods

- Underlying EBITDA of \$30.1m (1H22: \$29.9m), an increase of 0.5%. Results include our 50% share of Fayman NPAT
- · Transition in earnings and volumes of Australian operations underway with commissioning of the Melbourne petfood ingredients factory





^{1.} Prior year comparatives have been updated to reflect the transfer of Profruit from Global Proteins to Horticulture

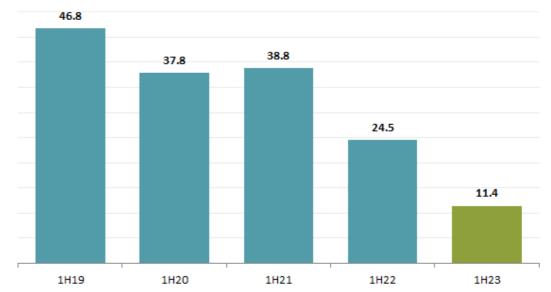


Horticulture – Financial Result 1H23

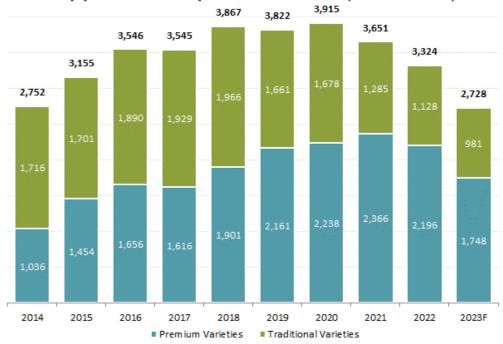
Commendable operating result given extremely difficult growing and post-harvest period

- Underlying EBITDA \$11.4m (1H22: \$24.5m):
 - Earnings principally impacted by lower volume. Mr Apple's forecast total own-grown export volumes are down 18% on prior year at 2.7m TCEs (2022: 3.3m TCEs). This is consistent with estimates for the NZ crop¹
 - Higher in-market apple prices helping to compensate for lower volumes, although global inflationary pressures continue to affect consumer spending
- Mr Apple is continuing its review of the business and its increased focus on Premium apples to the Asia & Middle East markets. As previously advised, there will be a realignment of varieties and volumes as a result of this work. We continue to be very positive about returns from this strategy and note that in-market pricing for our branded varieties this year supports this strategy. Performance for FY24 is expected to return to more normal levels:
 - Whilst too early to be definitive, volumes are expected to increase
 - Ongoing improvements in the product mix will increase overall weighted average sales price
 - Returns are also supported by increases in market pricing, reductions in FX rates, reduced shipping times and lower freight costs
 - Improved labour availability following recent disruptions
 - Automation projects delivering operating efficiencies

Horticulture - Underlying EBITDA² (\$m)



Mr Apple Own Export Volumes (TCE 000s)





^{1.} NZ Apples & Pears estimate for the 2023 NZ crop is 21% lower than initially forecast due to the damage caused by Cyclone Gabrielle

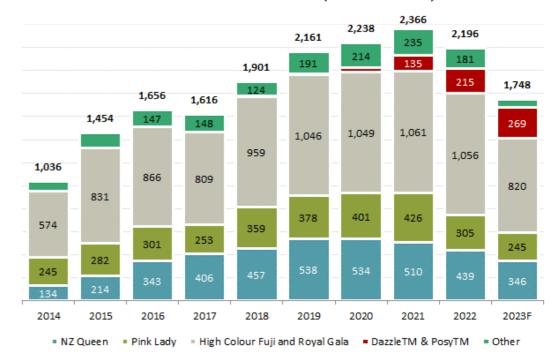
^{2.} Prior year comparatives have been updated to reflect the transfer of Profruit from Global Proteins to Horticulture

Horticulture – Premium Volumes & Markets

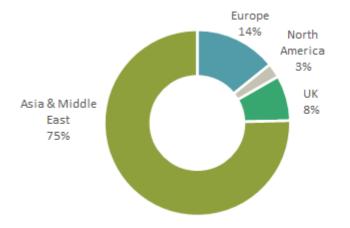
Encouraging growth in Dazzle[™] and Posy[™]

- Premium volumes increasingly comprised of Mr Apple PVRs; Dazzle[™] and Posy[™] (15.4% for 2023F)
- Asia & Middle East sales expected to comprise 75% of total fruit sold:
 - High demand for Dazzle[™] in Asia & Middle East, with demand outweighing supply in China
 - Increased demand anticipated for the impending China Mid-Autumn Festival
 - Middle East and India demand for Royal Gala very strong due to a shortage of domestic fruit
- Export packout to date approximately 70% (2022: 75%)

Premium Volumes (TCE 000s)



Sales by Region (TCEs) FY23F*



^{*} Actual sales by region will not finally be known until all fruit is sold.

Sales to Asia and Middle East are predominantly in USD, North American sales are in CAD and USD, UK and Europe sales predominantly in their respective currencies.

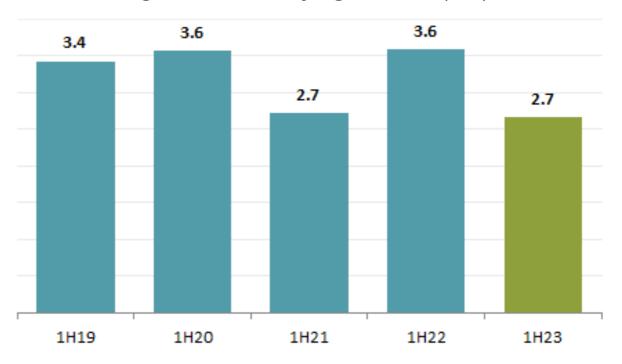


Logistics – Update

Supply chain reliability improving

- Underlying 1H23 EBITDA of \$2.7m (1H22: \$3.6m), a decrease of 25.7%, consistent with Cyclone-impacted produce volumes
- Strengthening demand for airfreight volumes due to new customers and changes in product mix
- Prices easing and delivery times improving, with further recovery anticipated
- Exploring options for an improved Auckland facility, reflecting growth in this region
- Team continuing to display skill and expertise to assist both internal and external customers with their freight needs

Logistics - Underlying EBITDA (\$m)







Esro Petfood JV – Deal Summary

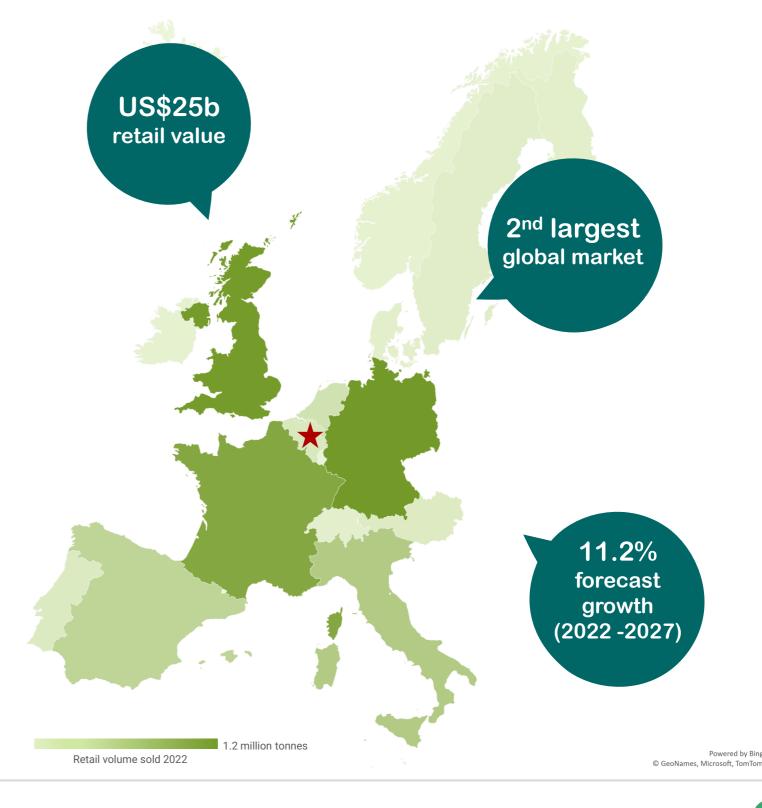
Structure	 50/50 joint venture between Scales and Esro Food Group (Esro)
Investment	 Scales is providing lending facilities for a combined €15m Interest rates and repayment schedules are on commercial terms
Funding	Initially funded through cash reserves
Sites	 The first site will be in Hoeselt, Belgium We are converting an existing Esro edible processing operation to petfood The development is underway and is expected to be operational in 4Q23
Growth opportunities	The lending facility contemplates a second development, which is yet to be approved





Esro Petfood - Highlights

- The initial site in Hoeselt is:
 - Ideally located to the largest retail markets (shown in dark green)
 - Strategically located close to key customers' facilities
- The largest petfood manufacturers in Europe are already our key customers in the US, providing an opportunity to leverage our networks globally
- Esro has a complementary existing petfood customer base, and these customers will be our initial focus as the plant scales up
- Our partners have collection facilities inside abattoirs across all key supply regions
- The site was previously used for edible processing key benefits include:
 - Development is faster and less expensive than greenfield
 - Able to transfer experienced operational staff to the new JV



Source: Euromonitor data

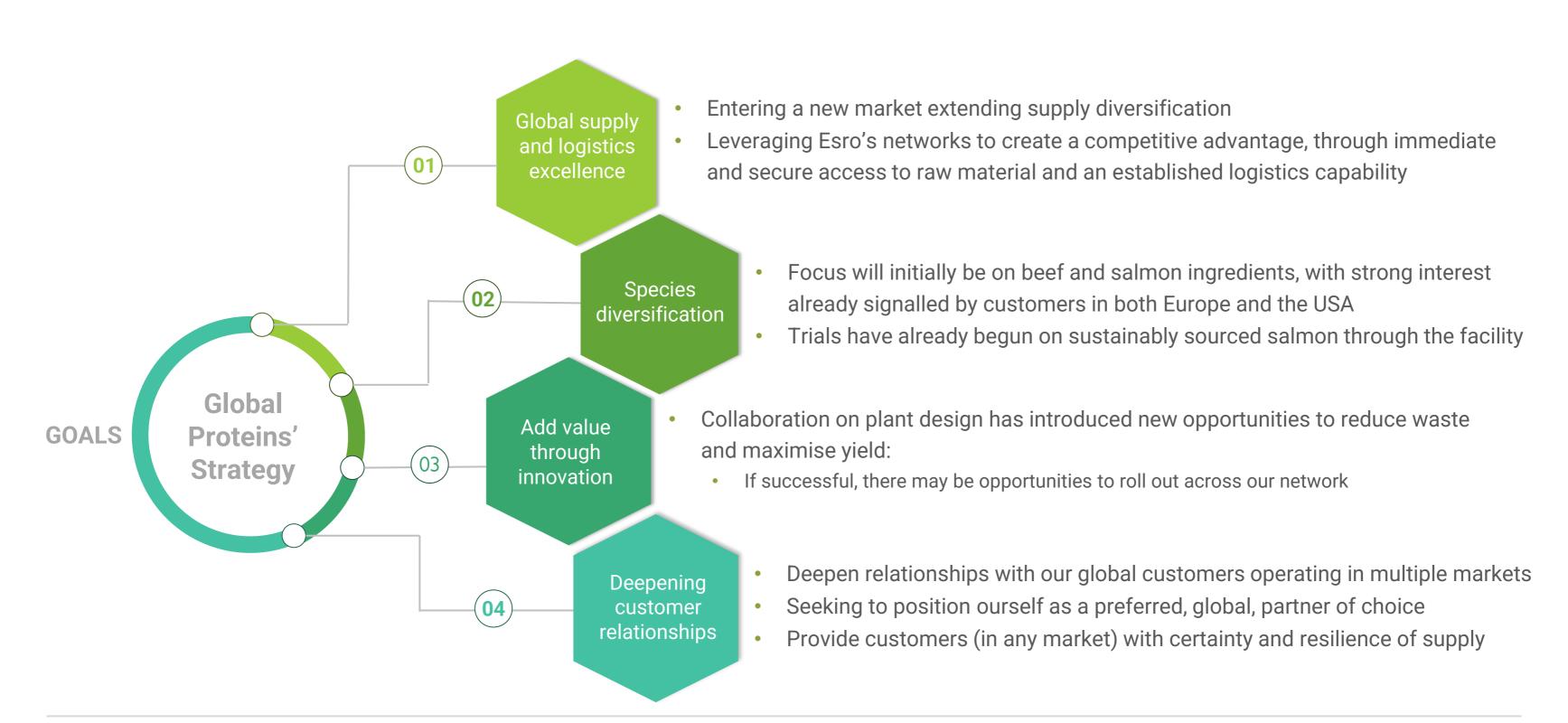


Global Proteins – A Global Supply Partner



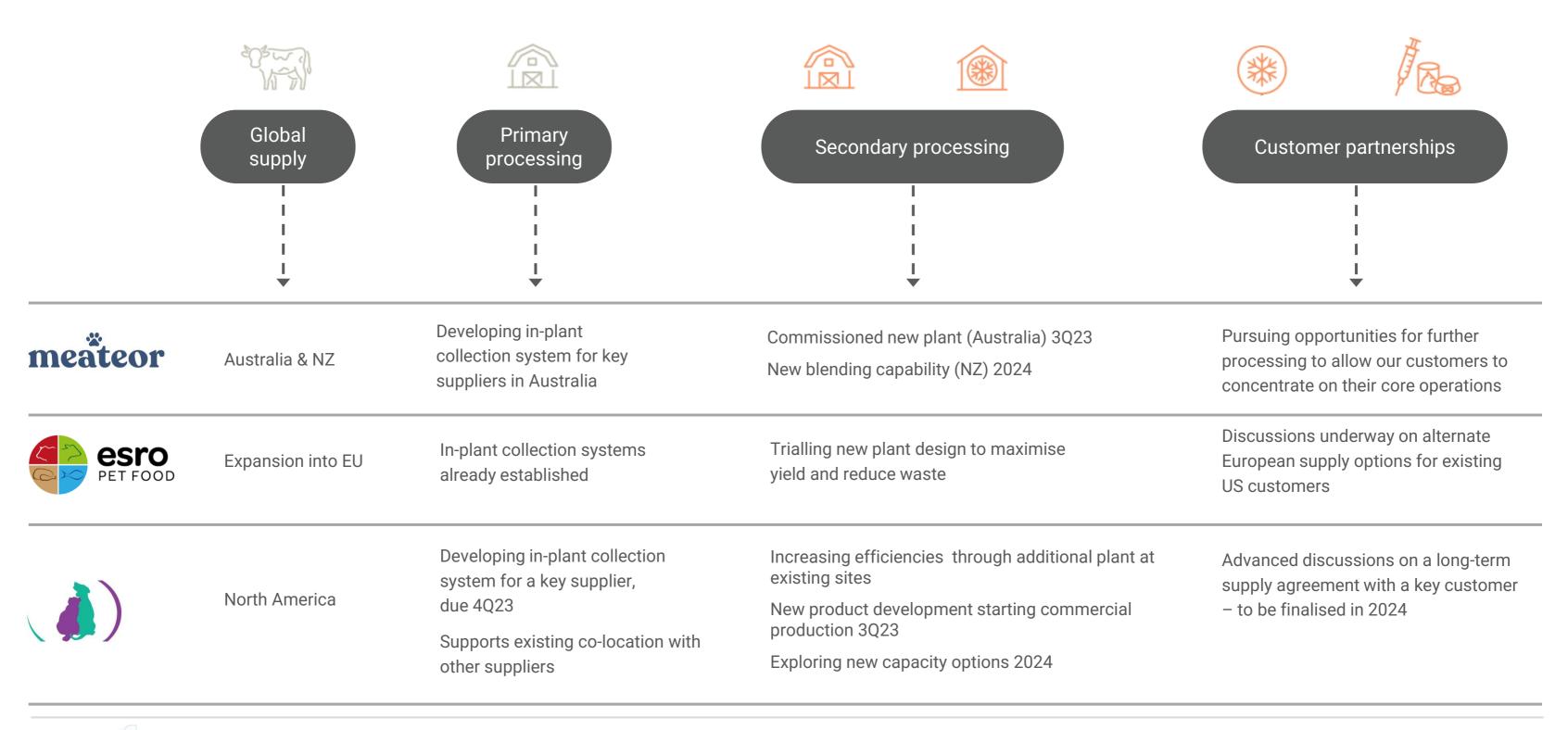


Alignment to our Strategic Objectives





New Initiatives







Outlook

Scales re-confirms its FY23 guidance

- Directors re-confirm that Underlying Net Profit Attributable to Shareholders is expected to be within the previously advised range of \$14.0m to \$19.0m
- In re-confirming this guidance Directors note:
 - Broader economic trends are likely to affect international markets
 - Global Proteins continues to perform strongly, noting that 2H23 divisional results will be affected by:
 - Initial trading losses for the Australian and European petfood plants until they reach full production (Australian plant commissioned August 2023, European plant expected to be operational 4Q23)
 - The transition of business from the legacy Australian operations to the new joint venture
 - Mr Apple has ~26% of crop to be sold (August 2022: ~40%)
- Scales continues to explore a number of opportunities to grow the Global Proteins division
- Horticulture expected to return to more normal performance for FY24





Appendix I – NZ IFRS Reconciliation

	Group		Global Proteins		Horticulture		Logistics		Corporate & Eliminations	
\$m	1H23	1H22	1H23	1H22	1H23	1H22	1H23	1H22	1H23	1H22
Underlying / Reported Revenue	309.4	309.3	151.1	151.7	122.6	117.3	54.4	67.9	(18.7)	(27.6
EBITDA Reconciliation										
Underlying EBITDA (excluding NZ IFRS 16)	35.5	49.7	30.0	29.9	6.0	19.3	2.3	3.2	(2.8)	(2.7
NZ IFRS 16 Leases	6.1	5.7	0.0	0.0	5.7	5.2	0.4	0.4	0.0	0.0
Terminated leases	(0.2)	-	-	-	(0.2)	-	-	-	-	-
Underlying EBITDA (including NZ IFRS 16)	41.5	55.4	30.1	29.9	11.4	24.5	2.7	3.6	(2.7)	(2.7
Other adjustments:										
Impairment of non-current assets	(2.7)	-	-	-	(2.7)	-	-	-	-	-
Impairment of Goodwill	(8.5)	-	-	-	(8.5)	-	-	-	-	-
Cyclone Gabrielle - net costs and proceeds	(1.0)	-	-	-	(1.0)	-	-	-	-	-
Fayman acquisition settlement adjustments	1.1	-	1.1	-	-	-	-	-	-	-
Change in fair value gain on apple inventory	1.2	1.4	-	-	1.2	1.4	-	-	-	-
Change in gross liability for non-controlling interests	(0.6)	0.0	(0.6)	0.0	-	-	-	-	-	-
Equity settled employee benefits	(0.2)	(0.3)	-	-	-	-	-	-	(0.2)	(0.3
Transaction costs	(0.3)	(0.0)	-	-	-	-	-	-	(0.3)	(0.0)
Reported EBITDA	30.5	56.4	30.6	30.0	0.5	25.9	2.7	3.6	(3.3)	(3.0
EBIT Reconciliation										
Underlying EBIT (excluding NZ IFRS 16)	30.0	44.5	29.6	29.6	1.0	14.6	2.2	3.1	(2.8)	(2.7
NZ IFRS 16 Leases	1.6	1.2	0.0	0.0	1.5	1.1	0.1	0.1	0.0	0.0
Terminated leases	(0.2)	-	-	-	(0.2)	-	-	-	-	-
Underlying EBIT (including NZ IFRS 16)	31.4	45.7	29.6	29.6	2.3	15.7	2.3	3.2	(2.8)	(2.7
Other adjustments:										
Impairment of non-current assets	(2.7)	-	-	-	(2.7)	-	-	-		-
Impairment of Goodwill	(8.5)	-	-	-	(8.5)	-	-	-		-
Cyclone Gabrielle - net costs and proceeds	(1.0)	-	-	-	(1.0)	-	-	-	-	-
Fayman acquisition settlement adjustments	1.1	-	1.1	-	-	-	-	-	-	-
Change in fair value gain on apple inventory	1.2	1.4	-	-	1.2	1.4	-	-	-	-
Change in gross liability for non-controlling interests	(0.6)	0.0	(0.6)	0.0	-	-	-	-	-	-
Equity settled employee benefits	(0.2)	(0.3)	-	-	-	-	-	-	(0.2)	(0.3
Transaction costs	(0.3)	(0.0)	-	-	-	-	-	-	(0.3)	(0.0)
Reported EBIT	20.5	46.8	30.2	29.6	(8.7)	17.0	2.3	3.2	(3.3)	(3.1



Appendix I – NZ IFRS Reconciliation (cont.)

	Group		Global Proteins		Horticulture		Logistics		Corporate & Eliminations	
\$m	1H23	1H22	1H23	1H22	1H23	1H22	1H23	1H22	1H23	1H22
NPAT Reconciliation										
Underlying NPAT (excluding NZ IFRS 16)	24.9	34.8	24.5	23.8	1.4	10.6	1.6	2.2	(2.6)	(1.8
NZ IFRS 16 Leases	0.1	(0.2)	(0.0)	(0.0)	0.1	(0.2)	(0.0)	(0.0)	0.0	(0.0)
Terminated leases	(0.1)	-	-	-	(0.1)	-	-	-	-	-
Underlying NPAT (including NZ IFRS 16)	24.8	34.7	24.5	23.8	1.4	10.4	1.5	2.2	(2.6)	(1.8
Other adjustments:										
Impairment of non-current assets	(1.9)	-	-	-	(1.9)	-	-	-	-	-
Impairment of Goodwill	(8.5)	-	-	-	(8.5)	-	-	-	-	-
Cyclone Gabrielle - net costs and proceeds	(0.7)	-	-	-	(0.7)	-	-	-	-	-
Fayman acquisition settlement adjustments	1.1	-	1.1	-	-	-	-	-	-	-
Change in fair value gain on apple inventory	1.2	1.4	-	-	1.2	1.4	-	-	-	-
Change in gross liability for non-controlling interests	(0.6)	0.0	(0.6)	0.0	-	-	-	-	-	-
Equity settled employee benefits	(0.2)	(0.3)	-	-	-	-	-	-	(0.2)	(0.3)
Transaction costs	(0.3)	(0.0)	-	-	-	-	-	-	(0.3)	(0.0)
Tax effect of other NZ IFRS adjustments	(0.7)	(0.6)	(0.3)	(0.2)	(0.4)	(0.4)	-	-	-	-
Reported NPAT	14.3	35.1	24.8	23.6	(8.9)	11.4	1.5	2.2	(3.1)	(2.1)
NPAT Attributable to Shareholders Reconciliation		_								
Underlying NPATAS (excluding NZ IFRS 16)	14.5	25.8	14.1	14.8	1.4	10.6	1.6	2.2	(2.6)	(1.8)
NZ IFRS 16 Leases	0.1	(0.2)	(0.0)	(0.0)	0.1	(0.2)	(0.0)	(0.0)	0.0	(0.0)
Terminated leases	(0.1)	-	-	-	(0.1)		-	-	-	_
Underlying NPATAS (including NZ IFRS 16)	14.5	25.6	14.1	14.8	1.4	10.4	1.5	2.2	(2.6)	(1.8)
Other adjustments:										
Impairment of non-current assets	(2.7)	-	-	-	(2.7)	-	-	-		_
Impairment of Goodwill	(8.5)	-	-	-	(8.5)		-	-		_
Cyclone Gabrielle - net costs and proceeds	(1.0)	-	-	-	(1.0)	_	-	-		_
Fayman acquisition settlement adjustments	1.1	-	1.1	-	-	_	-	-	-	-
Change in fair value gain on apple inventory	1.2	1.4	-	-	1.2	1.4	-	-	-	-
Change in gross liability for non-controlling interests	(0.6)	0.0	(0.6)	0.0	-	-	-	-		-
Equity settled employee benefits	(0.2)	(0.3)	-	-	-	-	-	-	(0.2)	(0.3)
Transaction costs	(0.3)	(0.0)	-	-	-	-	-	-	(0.3)	(0.0)
Tax effect of other NZ IFRS adjustments	0.4	(0.6)	(0.3)	(0.2)	0.7	(0.4)	-	-	_	-
Reported NPAT Attributable to Shareholders	3.9	26.1	14.4	14.6	(8.9)	11.4	1.5	2.2	(3.1)	(2.1)



Appendix II – Disclaimer

The information in this presentation has been prepared by Scales Corporation Limited with due care and attention. However, neither Scales Corporation Limited nor any of its directors, employees, shareholders nor any other person shall have any liability whatsoever to any person for any loss (including, without limitation, arising from any fault or negligence) arising from this presentation or any information supplied in connection with it.

This presentation supplements our full year results announcement. It should be read subject to and in conjunction with the additional information in that release, and other material which we have released to the NZX.

This presentation may contain projections or forward-looking statements regarding a variety of items. Such projections or forward-looking statements are based on current expectations, estimates and assumptions and are subject to a number of risks, uncertainties and assumptions. There is no assurance that results contemplated in any projections and forward-looking statements in this presentation will be realised. Actual results may differ materially from those projected in this presentation. No person is under any obligation to update this presentation at any time after its release to you or to provide you with further information about Scales Corporation Limited.

Our results are reported under NZ IFRS. This presentation includes non-GAAP financial measures which are not prepared in accordance with NZ IFRS. The non-GAAP financial measures used in this presentation include:

- EBITDA. We calculate EBITDA by adding back (or deducting) depreciation, amortisation, finance charges / (revenue), and taxation expense to net earnings / (loss) from continuing operations
- EBIT. We calculate EBIT by adding back (or deducting) finance charges / (revenue), and taxation expense to net earnings / (loss) from continuing operations
- Underlying EBITDA and EBIT are calculated by adding back (or deducting) certain non-cash NZ IFRS and other adjustments
- Underlying Net Profit is calculated by adding back or (or deducting) the after-tax effect of certain non-cash NZ IFRS and other adjustments

We believe that these non-GAAP financial measures provide useful information to readers to assist in the understanding of our financial performance, financial position or returns, but that they should not be viewed in isolation, nor considered as a substitute for measures reported in accordance with NZ IFRS. Non-GAAP financial measures may not be comparable to similarly titled amounts reported by other companies.

Forward-looking statements are subject to any material adverse events, significant one-off expenses or other unforeseeable circumstances.

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