

# HY24 financial results and business update

Six months to 30 September 2023



# Agenda



- 3 HY24 highlights
- 4 Core market performance
- 7 Financial overview
- 8 HY24 performance overview
- 13 FY24 guidance
- 14 Strategy and outlook
- 21 Q&A



**Sinan Altug**

Chief Executive Officer



**Drew Davies**

Chief Financial Officer

# Key highlights and core market performance

Sinan Altug, CEO



# HY24 highlights

Balancing efficiency and investment for sustainable growth



H1 revenue reflects industry-wide challenges (Telco; Positioning) and reduced earnings due to non-recurring costs



Space and Defence outperforming; record revenue and strong order book into FY25 and beyond



Continued focus on cost control and driving efficiency



Continuing to invest in growth strategy and initiatives (\$8.9m for R&D in HY24)



Continuing to gain market share; design win rate at all time high



On track to deliver FY24 strategic milestones; key initiatives on schedule

# Telecommunications

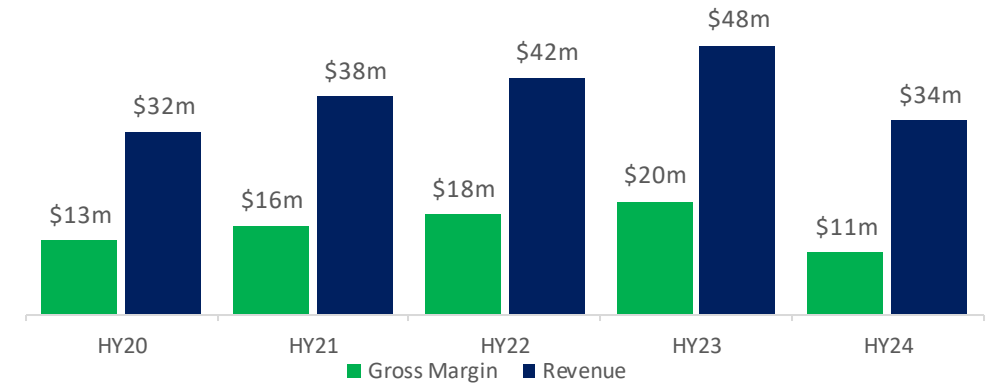


Recovery taking longer than anticipated; design win rate at record high

## HY24

- Revenue down 28% to \$34.2m; continuing to grow market share but H1 revenue impacted by temporary downturn and inventory normalisation
- Gross margin down 46% to \$10.9m; reflecting one-off costs associated with workforce restructuring, production ramp-up at new India facility and lower volumes impacting economies of scale
- Design win rate at an all-time high, increased 33% YoY (conversion rate over 90%), including for next generation projects like O-RAN and edge computing

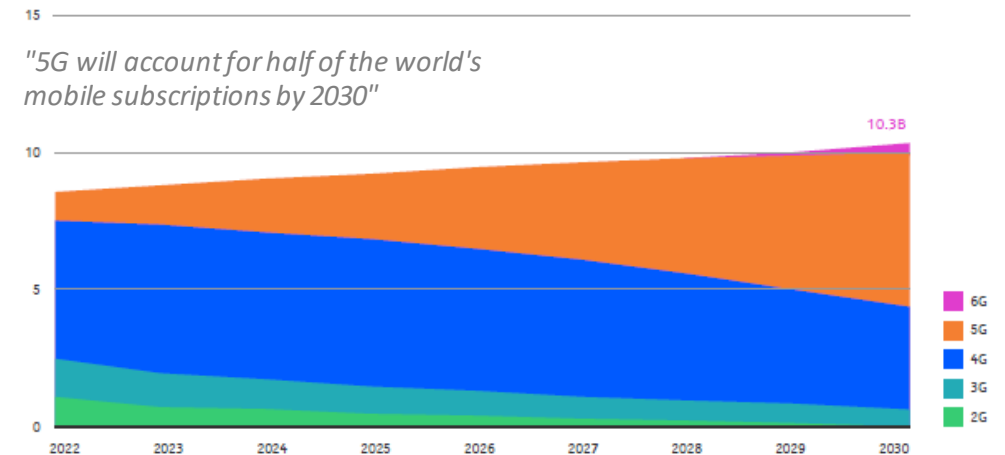
## Revenue and Gross Margin (NZD)



## FY24 and beyond

- Gross margin normalising at historical levels
- Design wins for latest products positions Rakon to secure a high share of next-generation application orders
- Tier 1 customers see recovery taking longer than early 2024, but still confident in deployment of delayed investment for next stage of 5G network build-out
- Nokia 'Global network traffic 2030 report' forecasts 5G subscriptions will reach 5.6 billion by 2030 (approx. 50% of total subscriptions)

## Global mobile subscriptions (by technology) (Bn)



Source: Nokia Global Network Traffic 2030 report

# Positioning

Market remains constant in H1; early signs of recovery



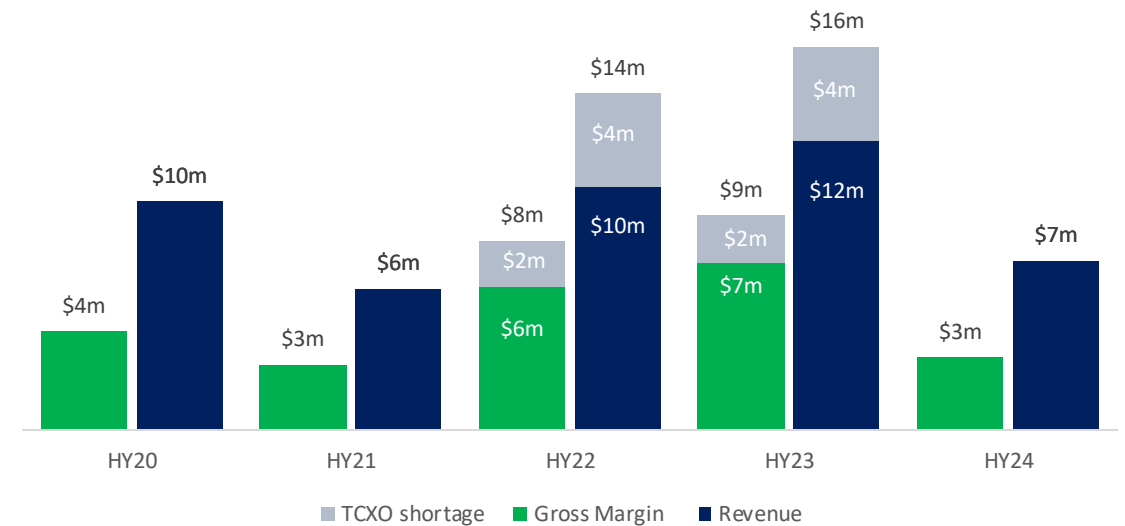
## HY24

- Revenue down 56% to \$7.2m; H1 performance as expected
- Customers drawing down stockpiled inventories – particularly for higher gross margin 'Precise Positioning' segment
- Gross margin down 67% to \$3.1m; end of TCXO chip shortage one-off business impacted YoY gross margin

## FY24 and beyond

- Working alongside customers to manage current inventory drawdown; seeing signs of recovery and increasing order volumes
- Focus remains on 'Precise Positioning' with efforts to stabilise pricing and margins

Revenue and Gross Margin (NZD)



# Space and Defence

Record revenue and performing ahead of expectations



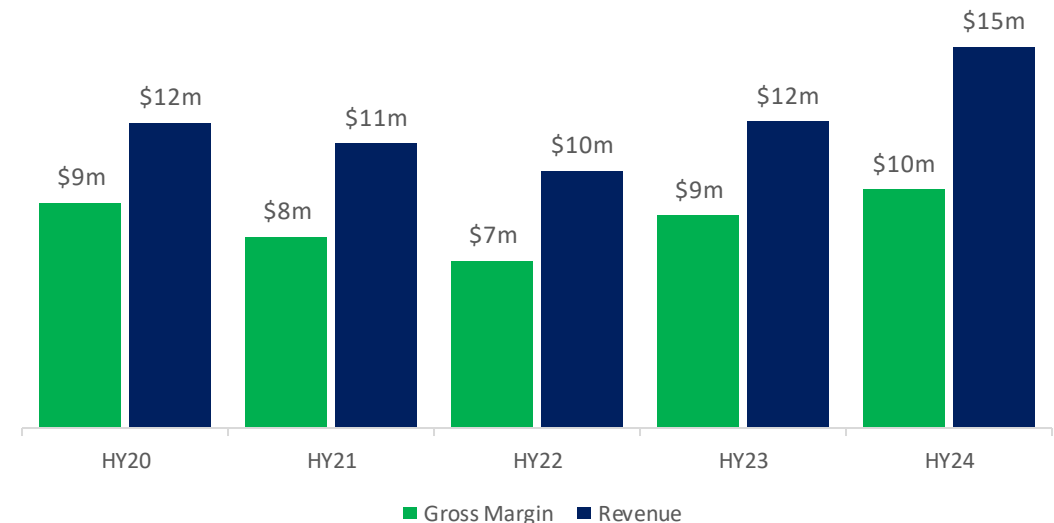
## HY24

- Highest ever revenue, up 24% to \$15.3m; increase across all sub-segments – Space, NewSpace and Defence
- Gross margin up 12% to \$9.6m; expect this trend to continue through the expansion of our Space product portfolio
- Expanded Space product portfolio has tripled Rakon's addressable market for NewSpace subsystems to an estimated \$250m

## FY24 and beyond

- H2 revenue to benefit from seasonal delivery orders
- Strong order book extending beyond FY25
- High customer interest in NewSpace subsystem products, eg - GNSS receivers and MROs (Master Reference Oscillator)
- In next 6-12 months, targeting contract wins/design-ins for large LEO (Low Earth Orbit) satellite constellations

Revenue and Gross Margin (NZD)



# HY24 financial overview

Drew Davies, CFO





# HY24 EBITDA performance in line with expectations



Reflects industry wide challenges and non-recurring costs

Revenue

**\$61.3m**

▼ \$25.9m -30%

Operating expenses

**\$28.8m**

▲ \$0.5m +1.6%

Capex

**\$7.3m**

▼ \$2.4m -25%

Gross Margin

**\$26.1m**

▼ \$17.4m -40%

Underlying EBITDA<sup>1</sup>

**\$5.3m**

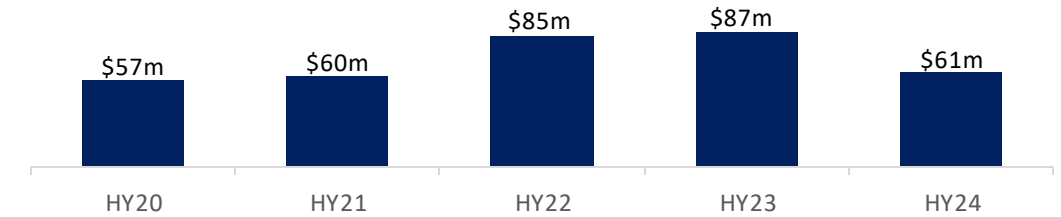
▼ \$22.8m -81%

Operating cash flow

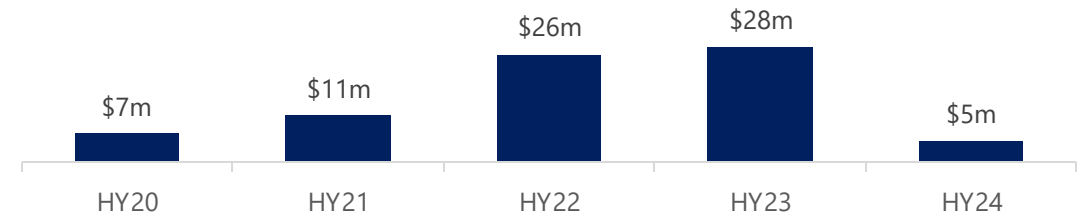
**\$7.3m**

▲ \$7.3m n/a%

Revenue



Underlying EBITDA<sup>1</sup>



<sup>1</sup> Refer to note 4 of the FY2023 audited consolidated financial statements for an explanation of how 'Non-GAAP Financial Information' is used, including a definition of 'Underlying EBITDA'

# HY24 key financial results



## Performance for the year to 30 September NZ\$m

	HY24	HY23	variance	% change
Revenue	61.3	87.2	-25.9	-30%
Gross profit	26.1	43.5	-17.4	-40%
Gross margin %	42.6%	49.9%	-7.3 pts	
Operating expenses	28.8	28.3	+0.5	+2%
Net profit after tax	0.5	16.0	-15.5	-97%
Underlying EBITDA <sup>1</sup>	5.3	28.1	-22.8	-81%
Capital expenditure	7.3	9.7	-2.4	-25%
Operating cash flow	7.3	0.0	+7.3	n/a

## Financial Position

Cash and cash equivalents	17.9	25.7	-7.9	-31%
Debt <sup>2</sup>	4.5	7.3	-2.9	-39%
Inventory	60.0	72.0	-12.1	-17%

- Revenue: down 30% YoY (down 20% YoY excluding prior year one-off chip shortage revenue)
  - Drop primarily due to lower Telecommunications and Positioning orders; offset by 24% growth in Space and Defence
- Gross Margin % reduction attributable to one-off and temporary costs incurred, driven by:
  - Reduced production in India during move into new manufacturing facility
  - Workforce restructuring labour costs
- Operating expenses of \$28.8m relatively flat YoY, despite high inflationary pressures and increased strategic investment in R&D
- Inventory down 17% YoY as we continue to focus on inventory management optimisation

## Hedging NZD/USD

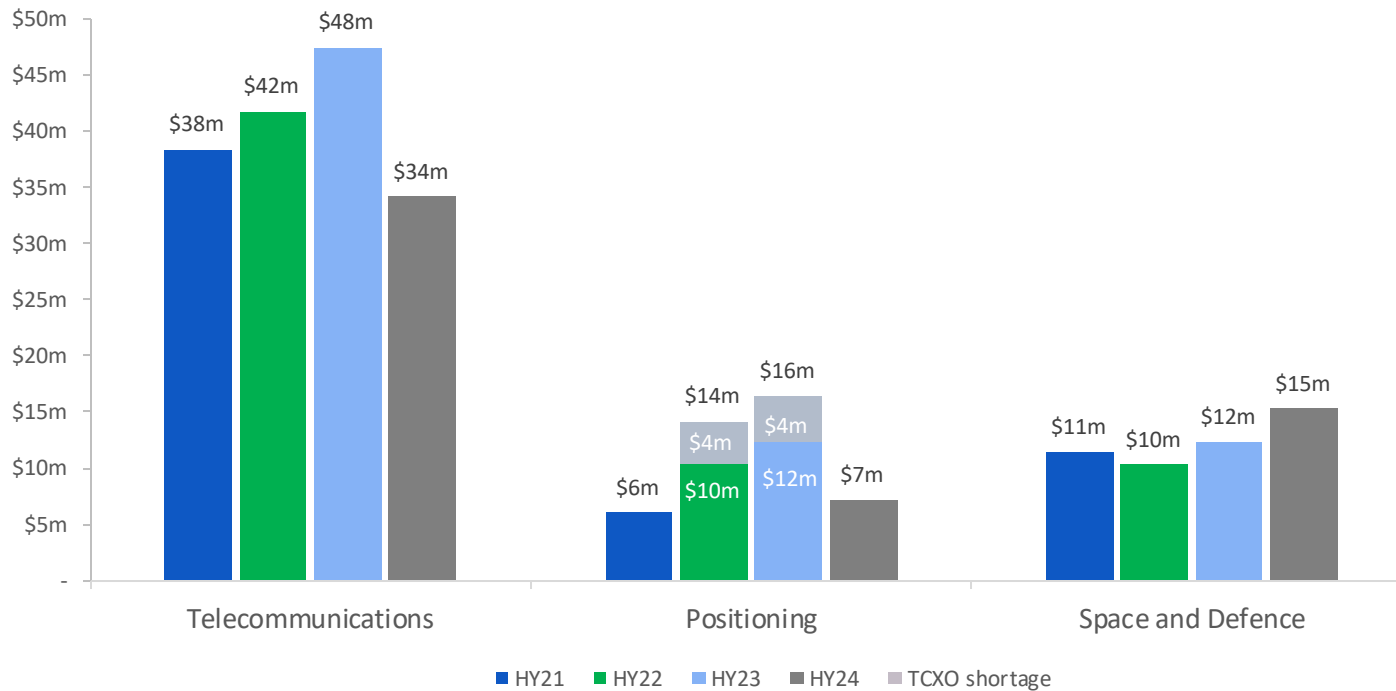
	FY24	FY25	FY26
% of net exposures covered by hedging	74%	45%	6%
average rate of cover	0.6460	0.6150	0.6098

# Revenue from core markets

Impacted by Global Telco and Positioning markets and completion of one-off chip shortage contracts



## H1 revenue by core market (HY21-HY24)

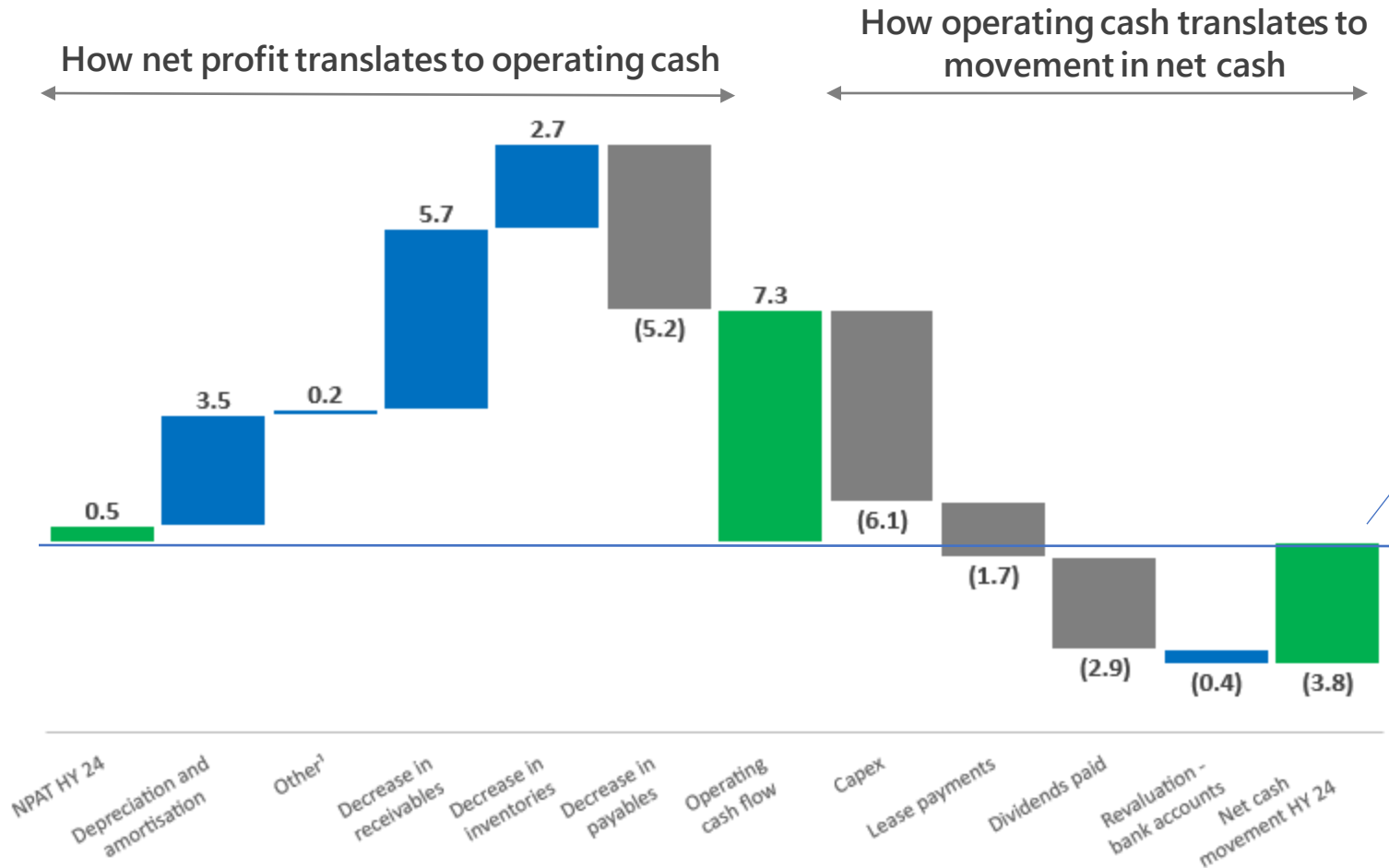


- As anticipated, slower customer inventory drawdown impacted Telecommunications and Positioning
- Telecommunications down 28%, also reflects drop in orders as a result of deferred 5G Network deployments by carriers globally
- Positioning down 56%; also reflects completion of one-off chip shortage Positioning revenue (HY23: \$4m)
- Space and Defence revenue grew 24% YoY reflecting increased demand across core products

# How net profit translates to net cash movement



Inventory management and investment for growth impacting cash position



- Decrease in receivables reflects reduction in Telecommunications revenue
- Focus on reducing inventory (lower supply chain risks and transfer from former sites to new India facility completed)
- Operating cash up due to decreasing inventory balances as we optimise inventory sell-through
- Capex includes completion of India facility to enable transition from former sites
- Net dividends paid in August 2023: \$2.9m

Other<sup>1</sup> – non-cash items including unrealised foreign exchange, share of net profits of associate (Timemaker), employee share-based expense, and movements in other provisions

# Focused on efficiency and investment

Ongoing cost savings will improve resilience and competitiveness



## Workforce efficiencies

- HY24: global workforce numbers >10% below business plan; proactive initiatives ensure workforce count is within optimal levels for cost of production while retaining right capabilities to continue execution of growth plan
- Incurred restructuring costs in H1 with reductions in manufacturing operations personnel in New Zealand

## New India facility operational

- New Bengaluru manufacturing facility complete and operational late in H1; will drive more Cost of Sales efficiencies as production ramps up

## Operational Expense management

- Proactively looking at all expense categories and association with revenue and future growth objectives
- G&A expenses down slightly YoY – continued focus on efficiency and automation initiatives globally to offset inflationary pressures

## Inventory management

- Continued focus on optimising inventory led to \$12m overall decline YoY and will continue to drive reductions

## Operational efficiencies / Future planning

- Ongoing process to streamline operations globally, ensuring all key expenditures across the board contribute to Rakon's growth strategy
- Optimisation of manufacturing cost structures includes accelerated schedule for India facility production of select NZ/France product lines

# Updated FY24 Underlying EBITDA guidance



- HY24 Underlying EBITDA performed in line with July Market Update
- H2 macroeconomic conditions more challenging than forecast:
  - Telecommunications market impacted by longer inventory corrections and deferred 5G deployment
  - Positioning market continues to be impacted by inventory corrections
  - Space and Defence H2 outlook is strong, reflecting strong order book and seasonal delivery orders
- Risk higher than the \$10m (implied Underlying EBITDA of \$16m-\$24m) indicated in July market update
  - Now expect FY24 Underlying EBITDA between \$13m-\$19m
- Board anticipates level of dividend sustainable through current macroeconomic pressures and three-year growth plan

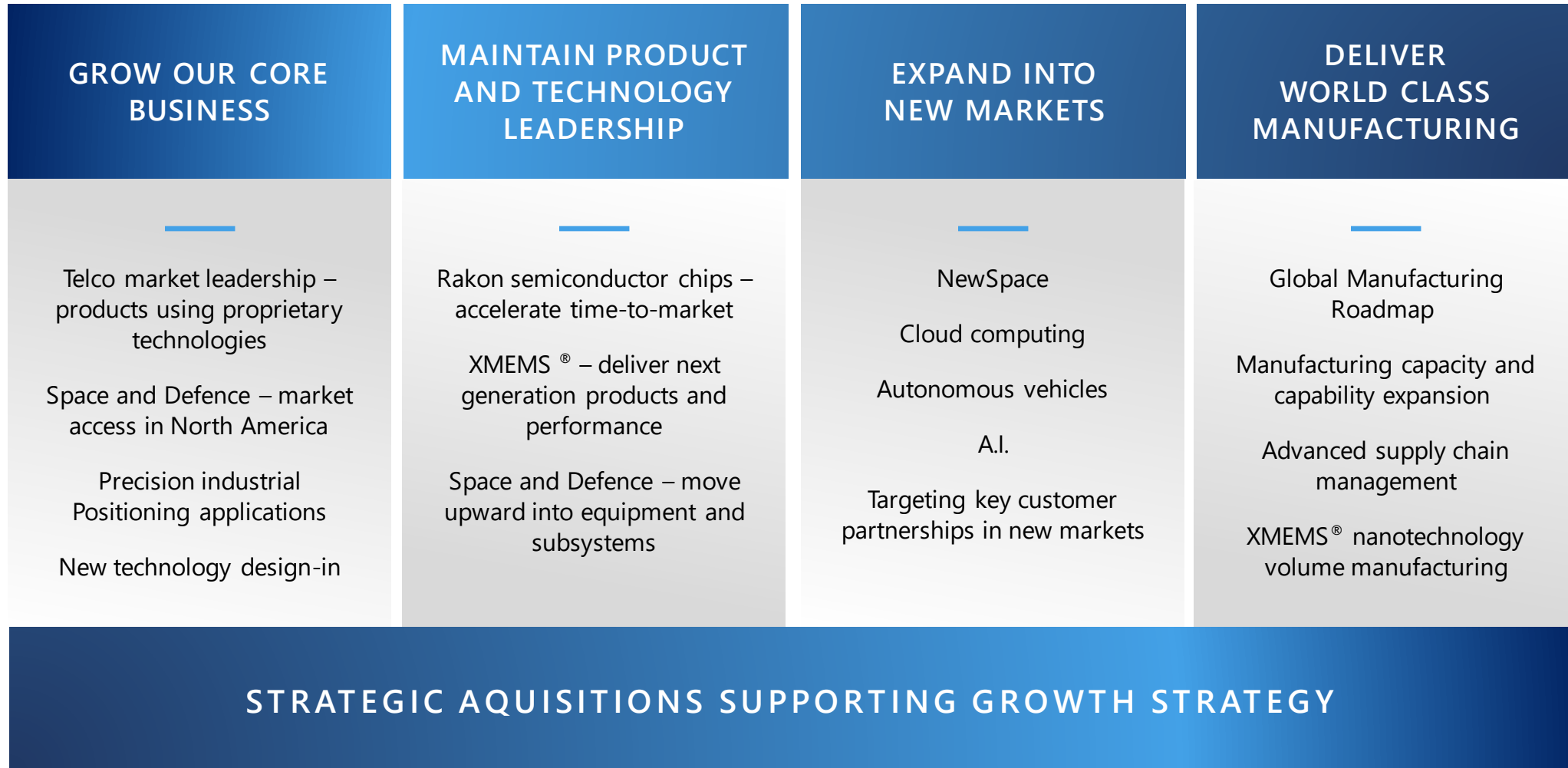
# Strategy and outlook

Sinan Altug, CEO



# A clear growth strategy to build long term value

Diversifying and growing market share, revenue and margins in high growth markets

















# Continued delivery of 3-year growth roadmap

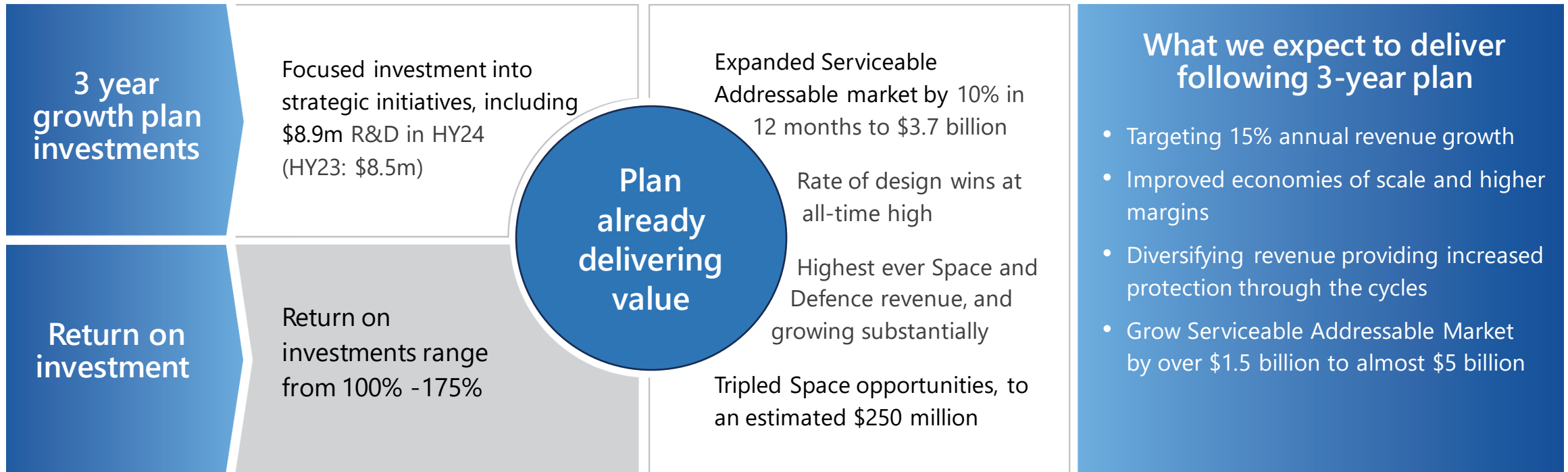


Strategic investments to deliver long-term value for shareholders

		FY 2023	FY 2024	FY 2025
	<b>NEW MANUFACTURING FACILITY IN INDIA</b>	<ul style="list-style-type: none"> <li>Construction completed</li> <li>Fitout / capacity expansion</li> <li>Existing manufacturing transfer </li> </ul>	<ul style="list-style-type: none"> <li>India facility transfer of select NZ products</li> <li>India facility transfer of select NewSpace products </li> </ul>	<ul style="list-style-type: none"> <li>India facility transfer of select Space subsystems</li> </ul>
	<b>RAKON DESIGNED SEMICONDUCTOR CHIPS</b>	<ul style="list-style-type: none"> <li>Substantial increase in R&amp;D and chip design capability</li> <li>Release of Niku™ next generation chip </li> </ul>	<ul style="list-style-type: none"> <li>Launch of enhanced MercuryX™</li> <li>Chip based product revenue growing to over 60% </li> </ul>	<ul style="list-style-type: none"> <li>Chip based product revenue growing</li> <li>Release of Vulcan™ next generation chip</li> </ul>
	<b>XMEMS® NANOTECHNOLOGY MANUFACTURING</b>	<ul style="list-style-type: none"> <li>Continued investment in XMEMS® capability</li> <li>Release of initial XMEMS® based products </li> </ul>	<ul style="list-style-type: none"> <li>Volume production of XMEMS®</li> <li>XMEMS® products qualified into key 5G platforms </li> </ul>	<ul style="list-style-type: none"> <li>Leadership in targeted market segments</li> <li>Expansion into other product categories</li> </ul>
	<b>NEWSPACE BUSINESS</b>	<ul style="list-style-type: none"> <li>R&amp;D and supply chain investment</li> <li>Strategic relationships established </li> </ul>	<ul style="list-style-type: none"> <li>Recognised player in the NewSpace ecosystem</li> <li>Significant orders secured </li> </ul>	<ul style="list-style-type: none"> <li>Become a top 3 player in subsystems</li> <li>Delivery of orders</li> </ul>

# Deliverables post three-year growth plan

Focused investment with high ROI to grow market share, revenue and margins



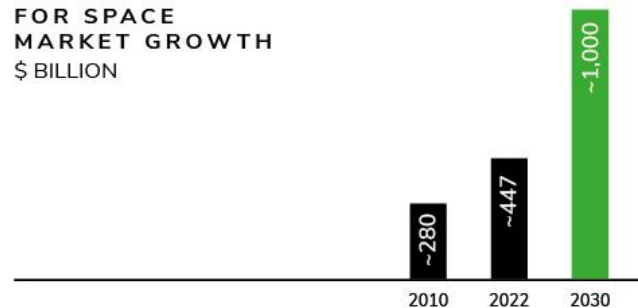
# Space and NewSpace: continuing to outperform

Established in high-growth NewSpace segment; strong order book beyond FY25



- 40-year legacy of working with leading space agencies NASA, ISRO and ESA
- Now established in the fast growing NewSpace and Low Earth Orbit (LEO) satellite ecosystem
- Highest order book over 12-month period; expect this growth to continue
- GNSS Receiver product used in earth observation satellite launched in April 2023; released two new GNSS Receivers in November 2023
- Focused on expanding into new geographies and moving up the value chain, developing more complex subsystems

PROJECTIONS  
FOR SPACE  
MARKET GROWTH  
\$ BILLION



*"The space market... has grown to approximately \$447 billion—up from \$280 billion in 2010—and could grow to \$1 trillion by 2030"*

Source: McKinsey & Company: 'A giant leap for the space industry' January 2023



# AI: emerging core market for Rakon

Delivering substantial benefits in next 12-18 months



- Rakon's tech and products ideally suited for overcoming the synchronisation challenges that datacentres face with AI workloads
- Launched latest semiconductor chip, Niku™, in October 2023, which lays foundation for Rakon's AI computing hardware product portfolio
- Working with leading players in AI hardware to enable the next generation platforms
- Projecting tangible substantial benefits (design wins, collaborations and potential revenue growth) in next 12-18 months

In next 10 years  
Generative AI market  
predicted to grow  
to **US\$1.3 trillion**

Source: Bloomberg Intelligence

In next six years AI  
infrastructure  
market predicted to  
reach **US\$400b**

Source: Data BridgeMarket Research / WSJ



Recently launched Rakon-designed semiconductor chip, Niku™, which lays the foundations for our AI computing product portfolio

# Summary

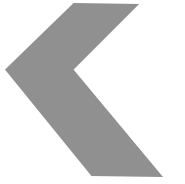


Underlying growth drive to capture and maximise significant growth

- Telecommunications market challenging in the short-term with inventory corrections and deferred 5G capex investment by wireless network operators
- Positioning remains challenged due to inventory correction, starting to see signs of recovery
- Space and Defence market outperforming expectations
- Continuing to grow market share - winning new customers and highest ever rate of design wins
- Continued focus on efficiency initiatives driving annualised cost savings and improving future resilience and competitiveness
- Continued execution of 3-year growth plan focused on growing market share, revenue and margins



# Q&A



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# Disclaimer



This presentation contains not only a review of operations, but also some forward looking statements about Rakon Limited and the environment in which the company operates. Because these statements are forward looking, Rakon Limited's actual results could differ materially.

Although management and directors may indicate and believe that the assumptions underlying the forward looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward looking statements will be realised.

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All figures are presented in New Zealand dollars unless otherwise indicated. All comparisons are to the prior corresponding period (six months to 30 September 2022) unless otherwise noted. Refer to note 4 of the FY2023 audited consolidated financial statements for an explanation of how 'Non-GAAP Financial Information' is used, including a definition of 'Underlying EBITDA' and reconciliation to net profit after tax (NPAT).



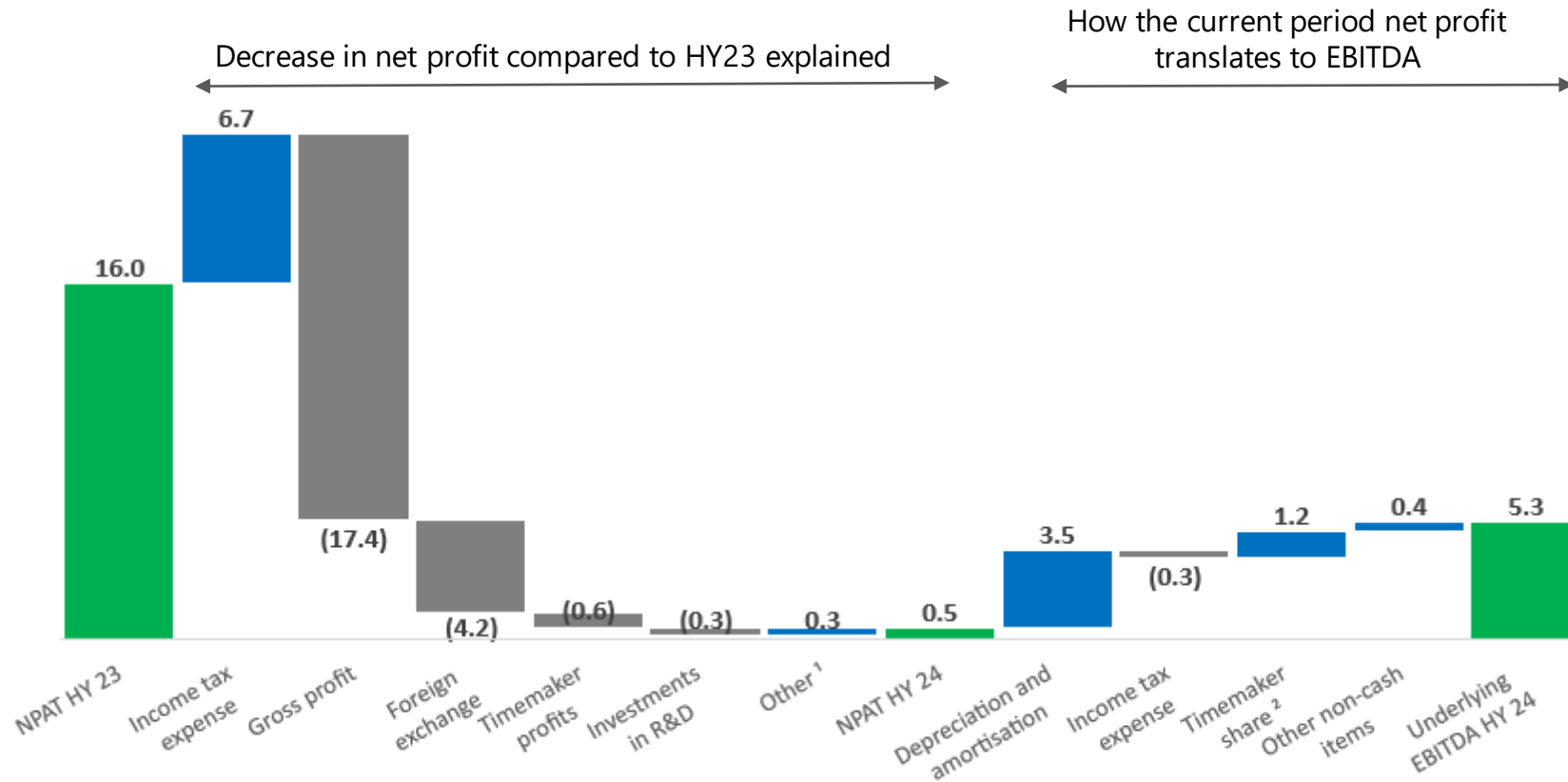
# Appendix



# Net profit and Underlying EBITDA explained



Financial result reflects investment for growth and inflationary pressures



Other<sup>1</sup> - include movement in finance cost, other operating income, general administration expenses, sales & marketing expenses, & balance of other (losses)/gains – net

Timemaker share<sup>2</sup> - adjustment for Timemaker share of interest, tax and depreciation