RUA

Te Ripoata a Tau Rua Bioscience Annual Report 2023



Nau mai haere mai e nga lwi katoa, anei nga korero mo Rua Bioscience

Welcome to Rua Bioscience

Sunrise over Mangaopor Photo credit: Eru Walker

In the FY23 Annual Report we will update you on Rua Bioscience and the progress we've made in the past 12 months, outline our current performance, and share our plans for the future.

We'll give you insight into our industry and the ever-changing national and global environments within which we operate as an ambitious early stage medicinal cannabis company.

We'll also explore our deep connection to Te Tairawhiti, and the responsibilities we carry as a company established to have a positive impact on our people and whenua.

Rua is committed to reporting openly and honestly on our performance, providing information that is clear and easily understood. If you have any feedback on this annual report please email info@ruabio.com



Nga korero a nga Ringatohu

Directors' statement

The Directors are pleased to present Rua Bioscience Limited's Annual Report and consolidated financial statements for the year ended 30 June 2023.

The Directors are not aware of any circumstances since the end of the year that have significantly affected or may significantly affect the operations of Rua Bioscience. This annual report is dated
15 September 2023 and is signed on behalf of the Board by:

Anna Stove

Tony Barclay

Chair Audit, Finance and Risk



Rarangi korero

Table of contents

6	Directors' statement
8	Achievements at a glance
9	Results at a glance
10	Chair's report
12	CEO's report
14	Board of Directors
16	Senior Management
17	Our people
18	Who we are
20	Our values
22	Rua's unique growth strategy
24	Financial commentary
26	Global progress
28	Rua's key markets
32	Impact programmes
38	Towards sustainability
40	Financial statements
91	Shareholder information
102	Contact directory

Mawhiti mai ki nga whakatutukitanga

Achievements at a glance



Launched first Rua-branded medicinal cannabis products in Germany with distribution partner Nimbus Health.



Generated first international revenue, from sale of products in Germany.



Right sized the business to ensure a capital-light model, focused on developing unique genetics and executing export-led strategy.



Signed supply and distribution agreements for growth market of Australia.



Signed five-year supply agreement with Motagon targeting Poland and Czechia.



Exported first cannabis genetics to Australia.

Subsequent activity



In August 2023 Rua made its first product available for sale in Australia.

Mawhiti mai ki nga hua nui

Results at a glance



Cash and investments

\$4.56m



Revenue from customers

\$358k



Total revenue and other income

\$6.53m



Loss before tax

-\$5.96m



Net assets

\$20.12m

Achievements at a alance Rua Bioscience — Annual Report 2023

Te ripoata a te Heamana Chair's report

Kua huri te kei o te waka o Rua, e anga atu ana matou ki te pae tawhiti, kia hokona atu i a matou rautini i te ao whanui.

The stern of the Rua waka has pivoted. We are advancing toward our long-range goals, to sell our medicinal cannabis worldwide

Corporate governance

The Board's succession plan is designed to align with Rua's commercial pathway. We ensure that Directors collectively have the appropriate skills required to oversee the company through key phases of business growth. The Board now consists of four Directors, and reflects Rua's principles of diversity and inclusion.

Chair Trevor Burt and Directors Brett Gamble and Martin Smith retired in FY23.

Teresa Ciprian was appointed as a Director on 1 August 2022. She has an exceptional international background in commercialisation, innovation and business development in the primary sector, and brings strong governance capability.

Tony Barclay joined the Board in May 2023. He has decades of healthcare and publicly listed company experience and holds a number of Directorships, all in MedTech.

Anna Stove was appointed Chair in May 2023, while co-founder Panapa Ehau continues as an Executive Director. BDO has been engaged to provide independent financial advice and oversight, with Liam Walker appointed as Rua's virtual CFO.

The Rua Board follows Maramataka, the Maori lunar calendar, and we set our Board meeting dates accordingly. Maramataka highlights the connection between the phases of the moon and our wellbeing, and gives us the best days to ensure high energy.

FY23 was a year of pivotal change for Rua

Together with the Board and the rest of the Rua team, we have been identifying where true value lies in the medicinal cannabis industry. We have honed our strategic direction, prepared for our next stage of growth and achieved long-held ambitions to sell products internationally.

At the same time we have held fast to our roots, our connections to the whenua, wai and moana, and the whanau of Te Tairawhiti.

Rua's strategy

We have a fundamental belief in making our unique cultivars and medicinal cannabis products available across the world to change people's lives. To accelerate growth and deliver a positive return to shareholders, over FY23 we have refined and crystallised our export-led strategy.

Today, we are a nimble operator focused at both ends of the value chain, with a capital-light approach. We are continuing R&D and genetic discovery in Ruatorea while developing distribution channels in export markets around the world.

This unique strategy sets us apart, and is enabling us to deliver scalable value as we establish a sustainable global company.

Notable successes include launching Rua's first GMP-quality medicines in Germany – becoming one of the first medicinal cannabis companies in New Zealand to introduce a branded product in this market. Generating our first international sales was a critical commercial milestone and a highlight of the year for us all.

The Board also sees significant value in other European markets and the growth market of Australia, where Rua is establishing a strong sales presence.

Financial results

Rua reported a loss before tax for the year to 30 June 2023 of \$5.96m (FY22 \$7.49m). Revenue from customers was \$358k, and the company remains well capitalised. These results are within the expectations of the Board, as the company continues to develop international revenue pipelines.

Our people

The year has seen core changes to the Board and Management team, as the company moves into the next stage of its expansion.

In July 2022 Chief Executive Officer Rob Mitchell announced his retirement, after building a world-class team.

Having been on the Board since 2019 and previously headed up a pharmaceutical company, I was appointed Managing Director. My remit was to lead the process of sharpening the strategy, right sizing the business to ensure it delivered a capital-light model, and appointing a new Chief Executive Officer.

Following a thorough recruitment process, Paul Naske - who was recruited by Rua's co-founders in 2019 - was promoted to CEO in February 2023. Paul has hit the ground running and is doing an exceptional job of taking Rua into new global markets.

On behalf of the Board I would like to take this opportunity to thank and acknowledge the work of past CEO Rob Mitchell and CFO Hamish White, along with past Chair Trevor Burt, Directors Brett Gamble and Martin Smith who stepped down from the company in FY23. Individually and collectively, they have been instrumental in taking Rua to where it is today, launching the company on the NZX and leading with vision and integrity.

We also acknowledge the communities of Ruatorea and the East Coast, who continue to face challenges caused by multiple severe weather events.

Sustainability and impact programmes

This year we continued to measure, manage and reduce our greenhouse gas emissions, as part of our environmental, social and governance (ESG) framework.

Rua's unique commitment to positive impact programmes, coupled with its growth ambitions in an area of the health industry with such potential, are what drew me to the company in the first place. I am proud to see this continue, with the Compassionate Access Programme extended and 11 students awarded scholarships this year.

Looking forward to FY24

Three years post IPO, we have the strategy, the people and the product pathways firmly in place for this exciting new phase of the company's development. We look forward to another year of meeting positive milestones.

Hei konei ra mo tenei wa, noho ora mai.

Anna Stove Chair



10 Chair's report Rua Bioscience — Annual Report 2023

Te ripoata a te Kaiwhakahaere CEO's report

Ko te tumanako kei te ora rawa atu koutou. Kua tini te whakatakotoranga o Rua, kua whakaniko kua whakapakari i te kamupene kia tutuki ai a matou wawata.

The structure of Rua has changed. We have enhanced and strengthened the company in order to achieve our desires.

Competitive advantages

Rua has a number of competitive advantages in the medicinal cannabis market. These include a local focus, in Ruatorea, on R&D and genetic discovery; global scale supply agreements in Australia and the EU; and established sales, marketing and distribution partnerships across Europe and Australasia.

We spent FY23 further refining both our strategy and our operational structure, to ensure we can continue moving at pace and capitalising on the opportunities before us.

Local GMP manufacturing facility closure

One of the most significant decisions we made this year was to close our local GMP manufacturing facility. It was a logical move from a business point of view, resulting in reduced overheads and expenditure, and underpinning our capital-light model.

But from a people point of view, it was a really tough decision.

With the team having been involved from the inception to design and build, it was a confronting time for us all as we worked through the reality of the situation. I could not be prouder of how everyone understood the rationale and helped us achieve the right outcome.

Focus on genetics and exports

Having stopped local GMP manufacturing, our team has been able to focus on developing valuable points of difference in the areas of genetic discovery.

We are accelerating our global brand strategy. This year some of our longestablished partnerships resulted in our first international sales, and we opened up new product pipelines in other growing global markets.

We're working with our supply partners around the world to build out our portfolio and create products using our unique varieties, developed through our extensive R&D programme in Ruatorea.

The success of this approach is shown in some significant achievements in FY23.

Entry into new markets

As noted in the Chair's report, in April 2023 Rua successfully launched its first GMPquality medicines in Germany - the largest and most developed medicinal cannabis market in Europe.

We intend to expand our product offering and eventually distribute the varieties from our Ruatorea facility through this channel.

Rua has the bold ambition of becoming a market leader in Germany and the EU. To that end, we have also signed a five-year supply agreement with European cannabis distributor Motagon. We are focusing on entering the complex but fast-growing Polish market, and also exploring opportunities in Czechia and, separately, the UK.

Closer to home, Rua is also launching into the Australian market, which is the second largest medicinal cannabis market in the world. Company licences and distribution channels are in place, and in August 2023 we made our first product available for sale.

In October 2022 we exported our first cannabis genetics to Australia. This was the initial step in developing the pathway to grow East Coast genetics overseas.

Our plans for FY24

- Continuing R&D and genetic discovery at our Ruatorea facility.
- Working with our supply and cultivation partners to develop exciting new products.
- Signing further supply agreements that provide cost-effective access to GMPquality medicines.
- Expanding our product offering in Germany.
- Establishing a strong sales presence in Australia.
- Progressing our entry into Poland, Czechia and the UK.

An acknowledgement

While the year was, overall, a very positive one for Rua, there have been many challenges for the communities of Tairawhiti. Severe weather hammered the region and caused extensive damage and upheaval. It's humbling to see how people, including our staff, supported each other during these incredibly difficult times. I would also like to acknowledge the dedication of the team at Rua to their community and the company.

Ka noho pumau matou ki te kaupapa o Rua hei oranga ma tatou katoa.

Naku na,

Paul Naske Chief Executive Officer





Scan the QR code to watch a video of Paul giving an update on Rua's plans to grow genetics at scale.

12 CEO's report Rua Bioscience — Annual Report 2023

Te Poari RingatohuBoard of Directors

Rua Bioscience's Board of Directors are deeply invested in the Rua kaupapa. They possess a wealth of domestic and international business, pharmaceutical and strategic expertise. This year Anna Stove was appointed Chair and we welcomed Teresa Ciprian and Tony Barclay.



Anna Stove Chair Heamana



Panapa Ehau Executive Director, Co-Founder Kajwhakau / Ringatohu

Ngati Uepohatu, Ngati Porou

Anna has been a Director of Rua since May 2019, and was elected Board Chair with effect from 1 May 2023. She also served as the company's Managing Director from August 2022 until March 2023. Anna has a successful 25+ year track record leading and driving transformational change within the pharmaceutical sector. She has held various senior executive roles within NZ, Asia Pacific and Europe, most recently as NZ General Manager for GlaxoSmithKline. Anna has a strong passion for improving the quality of life for all through driving business' strategic growth. Anna is also a Director of Pacific Edge Ltd and Chair of TAB NZ. Her previous governance roles include Chair of Global Women NZ, Director of Medicines NZ, Vice-Chair of Pukekohe Park and Vice Chair of Shooting Star Children's Hospice London, UK.

Co-founder of Rua Bioscience, Panapa established New Zealand's first tertiary training course for cannabis cultivation via the Eastern Institute of Technology. From Ruatorea, with a degree in management, Panapa is a co-founder of numerous social enterprises and holds governance roles across a wide range of for-profit and charitable organisations. Panapa lives in Te Tairawhiti and focuses on developing economic opportunities alongside his people. He has been a Director of Rua since its inception in October 2017.



Teresa Ciprian
Non-Executive Director
Ringatohu Whakatu Pu



Tony Barclay Non-Executive Director Ringatohu Whakatu Pu



Bronson Marshall Board Observer Kaimatakitaki Poari Ngati Porou, Te Atihaunui-a-Paparangi, Ngati Rangi

Teresa has an exceptional background in innovation, and business development in the primary sector. She business experience, having held a variety of senior roles for Danone based in both North on their domestic and global markets. Teresa has also advised a number of internationallyfocused businesses on their growth strategies and brings strong governance capability Firstlight Foods Ltd, AgResearch, Australia and New Zealand. and Zespri. Teresa has a track record of helping develop highly capable leaders, strong brands, accumulation of IP, and seeing organisations flourish through joined the Board in August 2022.

Tony brings over 30 years' experience in business and 22 years of healthcare experience. Tony was CFO at medical device company Fisher & Paykel Healthcare from the time of separation from Fisher & Paykel Appliances in 2001 until retiring from full-time employment in 2018. Prior to Fisher & Paykel Healthcare, Tony worked for Price Waterhouse and Arnott & Biscuits in finance roles. Tony holds a number of Directorships in private companies, all in MedTech. Tony holds a BCom from the University of Otago and is a Chartered Accountant and a member of the New Zealand Institute of Directors and INFINZ. Tony was appointed to the Board on 1 May 2023.

He is an Investment Manager in Te Tira Haumi, the Maori Investment team at NZTE, based in Tamaki Makaurau. He has regional responsibilities for Te Tai Tokerau rohe and the wider Taupo to Wellington region. He is also the national renewable energy sector lead for Maori. Bronson previously worked as KPMG's Maori Sector Driver, the GSMA (Global System for Mobile Communications) in London as the Head of Procurement and Strategic Partnerships. Prior to that, Bronson worked in Spark's Technology Procurement and Risk Assurance teams. Bronson is a qualified Chartered Accountant with a Bachelor of Commerce from Victoria University. Bronson is strongly associated with Nga Kaitatau Maori o Aotearoa, the National Maori Accountants Network.

Nga pou Matua Senior Management

Our Senior Management Team is charged with delivering operational excellence, executing Rua's strategy, and leading Rua's expansion into global medicinal cannabis markets.

Te tira o Rua Our people



Paul Naske Chief Executive Officer Kaiwhakahaere Matua

Paul has held a range of

strategy and development,

including roles as General

as a Business Unit Manager at Fletcher Building. Paul has been overseeing Rua's topline business operations since the

beginning of 2019 and has

efficient execution of Rua's global strategy. His knowledge

of the commercial environment ensures Rua's alignment with the business needs of our global clients. Paul was promoted

to the role of Chief Executive Officer in February 2023.



Liam Walker Virtual Chief Financial Officer

Apiha Kaiwhakahaere Putea Mai Tawhiti

Liam is a BDO Partner based in Auckland. He joined BDO in 2007. Liam provides proactive financial advice to a wide range of clients in the healthcare, construction, freight and logistics industries. He delivers a blend of commercial, financial and strategic knowledge to identify a business' impediments, and solutions to help them grow. A strong believer in innovation, he aims to help clients spend more time on their business, rather than in it. Liam plays an active role as vCFO with a number of his clients, including Rua.



Emma McIldowie Quality and Corporate Affairs

Kaiwhakahaere Kounga Me Nga Take Rangatopu

Emma has been with Rua since October 2019 and was instrumental in establishing the GMP standards and agreements necessary for Rua to operate. Emma holds a Masters of Science (MSc) in Forensic Chemistry from the University of Strathclyde, Scotland as well as a Bachelor of Science (BSc) majoring in Medicinal Chemistry from the University of Auckland. Emma came to Rua from ESR where she was part of the Forensic Drug Chemistry Team.















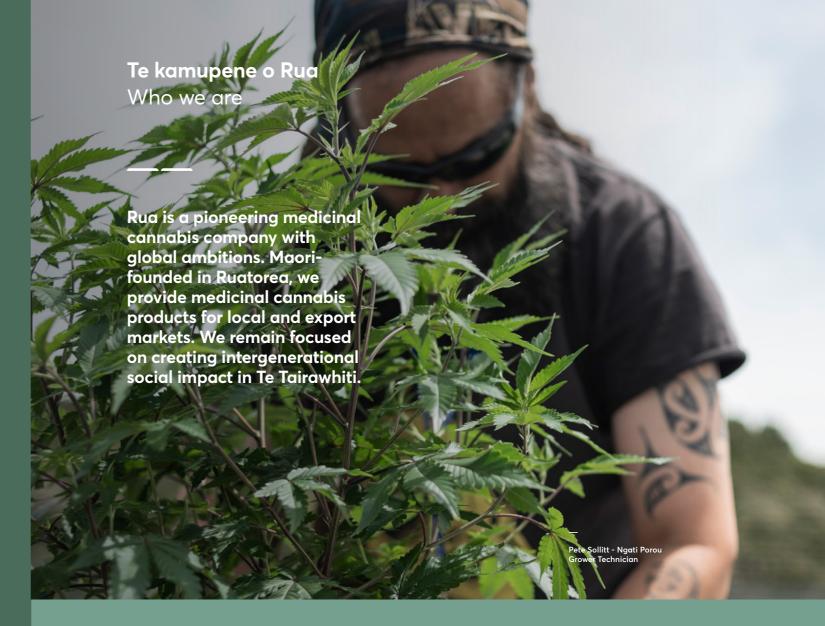














Our purpose

To deliver cannabis-based medicines that change people's lives.

How we will achieve our purpose

Develop a financially sustainable business that inspires the next generation, establishes high value career pathways, and provides cannabis-based medicines for our community.

Nga uara Our values

Since our earliest days, Rua has held true to our four key values. These values define who we are and underpin everything we do as a successful, sustainable and trusted partner.

Ponotanga

We respect diversity. We have integrity in all relationships.

Oranga

We work for healthy whanau and healthy whenua. We prioritise the wellbeing of our customers, staff, family and the wider industry.

Mauitanga

We do "business as unusual". We celebrate learning and curiosity, innovation and courage. We have hope for the future.

Whakawhanaungatanga

We collaborate for success.



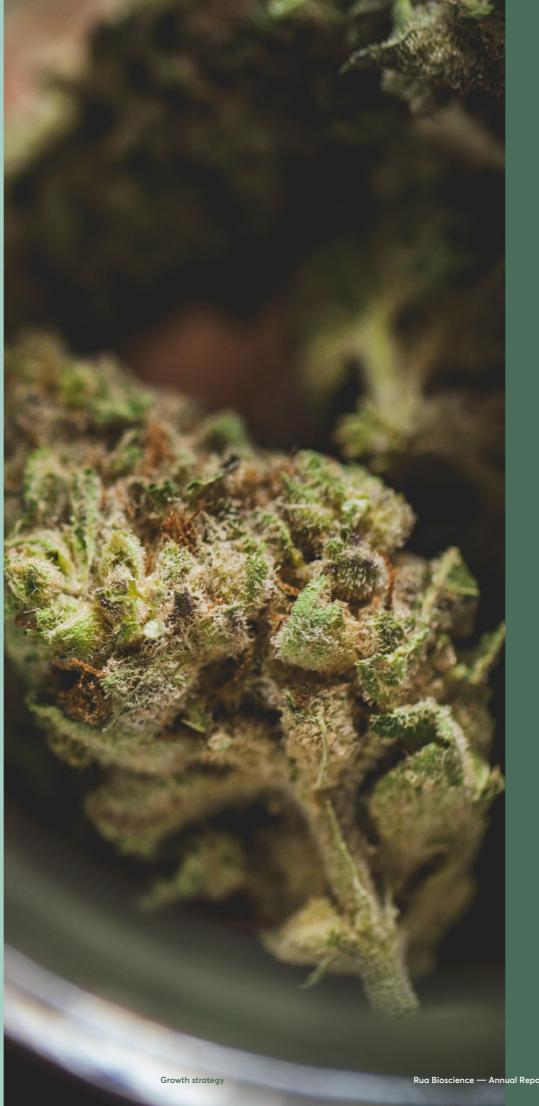
Te rautaki whakatupu ahurea o Rua Rua's unique growth strategy

Rua has a nimble, capital-light approach to the medicinal cannabis market. We outsource cultivation and manufacturing, which means we can operate at pace at both ends of the value chain. We are continuing R&D and genetic discovery in Ruatorea and establishing distribution channels in export markets around the world.



Scan the QR code with your phone to watch our CEO talking about Rua's role in the value chain.

We operate at both ends of the value chain where capital requirements are low and we leverage our expertise to deliver scalable value with trusted partners.





RUA

Unique genetics selected at Ruatorea

Partner with best in class for low cost, scalable delivery.

We work with cultivation and manufacturing companies closer to our key markets. This allows Rua to grow our revenues in a capital-light manner.

RUA

Germany | Australia Aotearoa New Zealand Poland | Czechia | UK

Growth strategy Rua Bioscience — Annual Report 2023



Nga korero mo nga putea

FY23 financial commentary

In FY23 Rua delivered its first international sales and implemented a capital light model, positioning it strongly for its next phase of development and growth.

Income

Rua's total revenue from customers in FY23 was \$358k (FY22 \$24k), largely reflecting the company's first sales in Germany.

Total revenue was recorded as \$6.53m (FY22 \$0.65m), of which \$5.85m was a non-cash fair value gain as a result of a reduction in the payment liability to ex-Zalm shareholders.

Capital light business model

In the second half of FY23, the company made the decision to close the GMP manufacturing facility in Te Tairawhiti and establish a capital light business model. This has resulted in reduced overheads and expenditure.

Loss for the year

In line with the Board's expectations, Rua had a net loss before tax for the year ended 30 June 2023 of \$5.96m (FY22 \$7.5m). This year the company recorded significant non-cash impairments, largely attributable to the impairment of the GMP manufacturing facility assets and Zalm supply contract.

Balance sheet

The company remains well capitalised with cash, cash equivalents and investments on hand at the end of the year of \$4.56m (FY22 \$9.94m).

Rua's total assets were \$20.95m, with total liabilities of \$0.83m, resulting in net assets of \$20.12m.

Financial oversight

Rua monitors cashflow to ensure it has the appropriate resources to meet key milestones. As the company further invests in sales and marketing, and building revenue streams in high growth international markets, it will continue its prudent and considered approach to financial management.

Rua engaged BDO to provide independent oversight, financial monitoring and advice, and appointed Liam Walker as the company's virtual CFO. This builds on a pre-existing relationship with BDO and is an efficient and effective solution for Rua at this stage of growth.

FY23 saw new appointments to the Board, ensuring the optimum balance of business experience, strategic skill sets and governance expertise is maintained.

Rua Bioscience — Annual Report 2023

Kokiri ki te aoGlobal progress

From the outset, Rua has understood we must go global to support local. We are focusing on high growth markets in Europe, as well as our neighbours Australia, which is the second largest medicinal cannabis market in the world.

FY23 saw Rua record its first international sales, with clear pathways to revenue in FY24.





Proprietary management information.

Germany

Germany is the largest and most developed medicinal cannabis market in Europe and projected to be worth around \$700m by the end of this calendar year.¹

In April 2023, Rua successfully launched its first GMP-quality medicines in Germany – becoming one of the first medicinal cannabis companies in New Zealand to introduce a branded product in the market. This was a critical commercial milestone and highlight of the year. The response to the product exceeded our expectations.

Our entry into the German market was alongside our distribution partner Nimbus Health, a specialised wholesaler and importer of cannabinoid medicines that is part of Dr Reddy's Laboratories.

In June 2023, Rua generated our first revenue from the sale of products in Germany.

With an established path to market and revenue, Rua and Nimbus Health intend to expand the product offering in Germany. In time, we will distribute the genetics from Rua's Ruatorea facility through this same channel.

Nga makete Rua's key markets

Poland, Czechia, UK

In FY23 Rua signed a five-year supply agreement with Motagon, and aim to be early movers in the emerging markets of Poland and Czechia.

Poland is one of the fastest growing medicinal cannabis markets in Europe and by the end of 2023 is expected to be worth over \$90m.² With no domestic cultivation, it is a major importer of dried cannabis flower.

Rua's immediate focus will be on entering the Polish market. This is being overseen by a world-class regulatory team, and a detailed product dossier was submitted to Polish authorities in March 2023. The product approval process is expected to take around 12 months, with revenue to follow.

Rua will also advance plans for Czechia, which is one of the most progressive medicinal cannabis markets in Europe and has seen steady growth over the last five years.

We are working on establishing a pipeline into the smaller, but promising, UK market. We have identified a distribution company and signed term sheets which allow us to progress through to formal distribution agreements.

28 Europe Rua Bioscience — Annual Repo

Proprietary manageme information.

Australia

Australia has long been a focus of Rua's export strategy, both for growing and distributing product internationally, and for securing new revenue streams. It is the second largest medicinal cannabis market in the world, estimated to be worth over \$240m currently and growing rapidly.³

During the second half of FY23 we established the pipeline for Rua-branded product to be sold in Australia, with company licences and distribution channels in place.

In August 2023 the company took delivery of its first product and made it available for sale. This begins to establish a strong sales presence and a clear pathway to further revenue in FY24.





Aotearoa New Zealand

The New Zealand medicinal cannabis market is currently worth about \$12.5m annually.⁴ The complex commercial and regulatory environment means that the greatest opportunities for Rua to generate meaningful revenue, and returns back to shareholders and our local communities, currently lie in export markets.

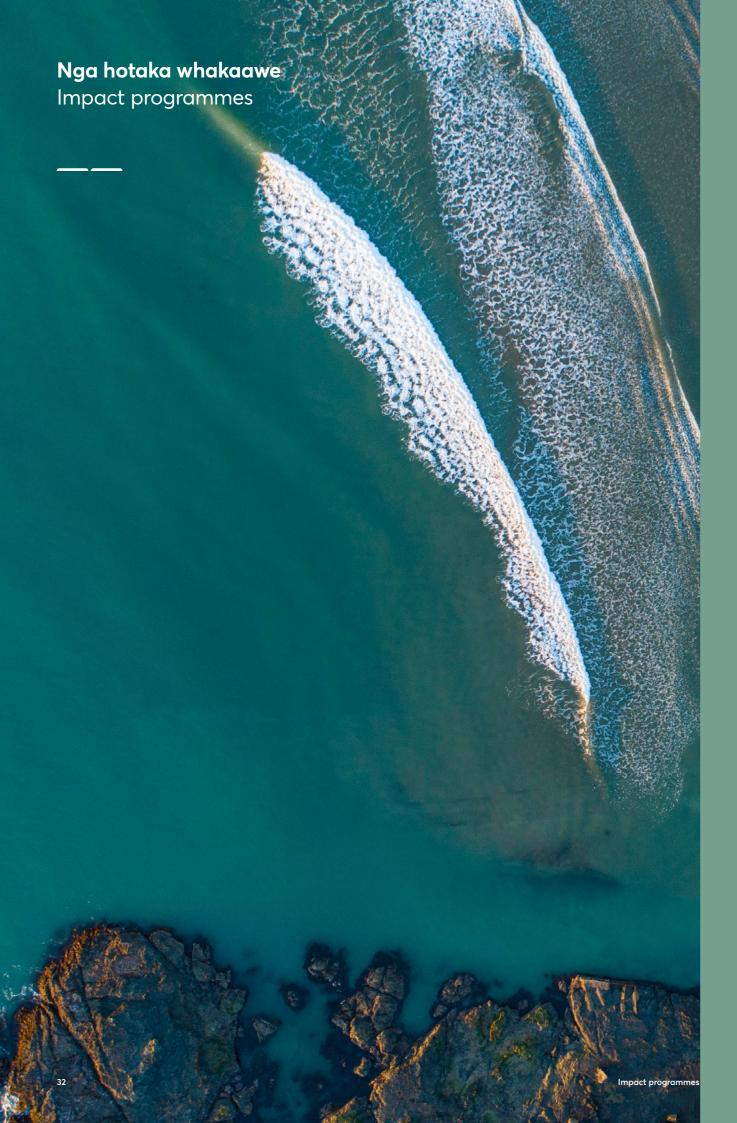
In December, Manatu Hauora, the Ministry of Health, began an industry-wide review of its regulatory settings. In our view, the New Zealand medicinal cannabis scheme provides a robust framework for prescribers and patients, but there is some work to do to create an equally robust commercial framework. We are wholly supportive of this review

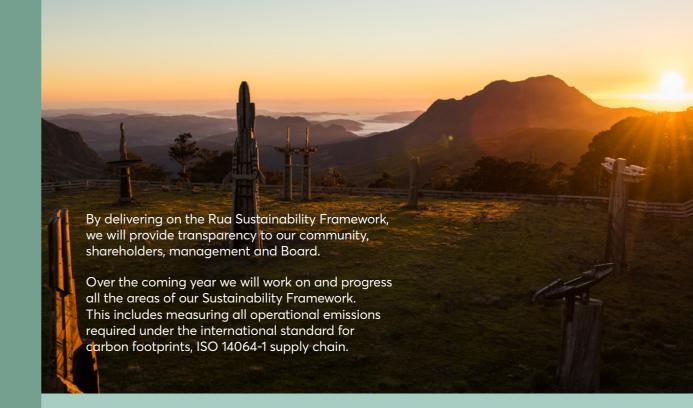
While our main growth markets are overseas, we remain firmly entrenched in Aotearoa and have plans to introduce new products. Throughout FY23 we continued to support the health outcomes of New Zealand patients by providing a consistent supply of GMP-certified cannabis medicines, both manufactured by Rua and through our Compassionate Access Programme.

4 Official Information Act requests to the Ministry of Health, and proprietary management information

30 Australia Rua Bioscience — Annual Report 2023

³ Penington Institute Australia May 2023





Impact areas	Target
Environmental	Identify ways to mitigate our emissions, with a particular focus on travel emissions.
	Set emissions reduction targets and work towards achieving them.
	Complete our annual GHG emissions report.
	Continue to improve the quality of data captured for carbon reporting while simplifying data collection.
	Further investigate renewable energy utilisation.
Social	Continue providing scholarships and further education and training opportunities to local rangatahi, aligned with Rua kaupapa.
	Expand Rua's Compassionate Access Programme, which provides fully subsidised medicinal cannabis products to those in Te Tairawhiti who are most in need.
	Monitor worker health and wellbeing, and support staff in managing their health and wellness.
	Continue to contribute to cannabis law and regulations reform.
	Continue developing opportunities for NZ cannabis genetics to enter international research and development pathways.
Governance	Conduct annual review of Board succession plan to enhance overall capabilities.
	Further strengthen the Board's approach to ethical governance, and set objectives for diversity in the management team and Board.
	Continue with aspiring Director development programme.

Rua Bioscience — Annual Report 2023

E tautoko, e whakaawe ana i nga tauira

Supporting and inspiring students

While Rua continues to expand into international markets, enhancing positive social and economic impacts at home in Te Tairawhiti is woven into the fabric of everything we do.

In 2020, Rua committed \$50,000 over two years to a series of community capability projects. This funding was matched by community trust and economic development agency Trust Tairawhiti.

To date, the fund has supported 27 Rua Bioscience graduate and post-graduate scholarships, one internship, the Rua career series, and a number of student exposure visits and industry exposure visits. These are all managed by Rua's dedicated Community Engagement Coordinator.

In FY23 we focused on inspiring the next generation of scientists and entrepreneurs.



Student visits to Rua Bioscience

The Rua facility at Ruatorea showcases cutting edge cannabis research and cultivation in action. In 2022 we guided four kura from Te Tairawhiti through our genetics centre of excellence, providing them with a thought-provoking look at the future of locally developed cannabis IP and potential career pathways.



Industry exposure visits

Last year Rua facilitated a trip for local students to our R&D partners at universities, Crown Research Institutes and other government agencies, and specialist businesses across New Zealand. This gave them valuable learning opportunities and a unique hands-on experience. Our second planned industry exposure visit will happen before the end of 2023 with a trip to Wellington.

Nga toa whiwhi karahipi o te tau

Congratulations to our FY23 scholarship recipients

Rua's scholarship programme is designed to celebrate the aspirations of local rangatahi, and help them to drive meaningful, sustainable social and economic impact in the communities of Te Tairawhiti.

The scholarships are open to students who are studying in areas related to Rua's activities, and who either live in Te Tairawhiti or have affiliations to the region.

With the support of Rua Bioscience and Trust Tairawhiti, 11 students were awarded scholarships in FY23.

Aaria Reedy from Ngata Memorial College is seeking matauranga rongoa at Te Wananga of Aotearoa.

William Batten from Gisborne Boys' High School is studying Biomedical Sciences at Auckland University.

Kyan Scott from Lytton High School has started a Bachelor of Health Science at Auckland University.

Tomairangi Pihema-Brown is following her passion for Paramedicine at AUT.

Merin David-Tomoana from Gisborne Boys' High School is studying for a Bachelor of Forestry Science at Canterbury University.

Sofia Newman from Gisborne Girls High School is studying for a Bachelor of Science majoring in ecology and biodiversity at Victoria University.

D'Vante Tautau-Broughton-Tuapawa from Kahukuranui is seeking matauranga in Law and Māori at Victoria University.

Manaia Puha from Tolaga Bay Area School is studying Business and Math at Victoria University.

Pagan Barbarich-Waikari from Gisborne Girls High School has begun a Bachelor of Arts majoring in Political Science at Victoria University.

Karma Hohepa from Ngata Memorial College is studying Psychology and Law at Waikato University.

Heni Paringatai from Te Kura Kaupapa Maori o Kawakawa mai Tawhiti is studying Anthropology and Maori at Otago University.



Rua Bioscience Scholarships

"I am very humbled and grateful to be a recipient of this scholarship. Our family are Rua Bioscience shareholders because my parents believe in the values of Rua to achieve healthy lifestyles and to uplift communities of the East Coast of New Zealand."

– Manaia Puh

34 Impact programmes Rua Bioscience — Annual Report 2023 35

He Putanga Aroha

Compassionate Access Programme

At Rua Bioscience, our Compassionate Access Programme is at the core of our mission to make a positive impact in our community.

The programme shares the benefits of medicinal cannabis with those in Te Tairawhiti who are most in need. It provides up to 30 local patients per month who have genuine barriers to access and a clinical need with access to fully subsidised medicinal cannabis products.

In the last year we have expanded the programme to include all approved medicinal cannabis products in New Zealand, increasing the product forms and treatment options available to patients.

This process is managed by local prescribers, and is fully subscribed.

"We are committed to maximising the potential of the emerging medicinal cannabis industry to enhance health, promote wellbeing, and underpin prosperity for the people of Te Tairawhiti. As Rua continues to expand into export markets and build a sustainable business, this will in turn grow value for shareholders – and is ultimately going to help us support more social impact programmes."

Rua has supplied medicinal cannabis to 30 Tairawhiti patients per month in 2023, and we aim to do more as we extend our Compassionate Access Programme.

- Paul Naske, CEO

Whai hua mo apopo Towards sustainability

As a company with a deep sense of kaitiakitanga, we believe Rua has a responsibility to protect and nurture the environment, and share the benefits of a successful business with our community.

We have developed a bespoke Rua Sustainability Framework that aligns with the United Nations Global Compact Sustainable Development Goals. It underpins our dedication to being an ethical and sustainable medicinal cannabis company.

This Framework informs business strategy, shapes how we engage with stakeholders, supports sustainable decision-making processes and creates value.

In FY22 we undertook our first comprehensive carbon audit, to set a base year from which to benchmark our greenhouse gas (GHG) emissions year on year.

Then in FY23 Mylmprint completed a full GHG report and awarded Rua a certificate endorsing that we have achieved REDUCE status by:

- Measuring Scope 1, 2 and 3 GHG emissions in accordance with with the GHG Protocol.
- Identifying three key emissions and planning to reduce them.
- Showing a reduction in carbon emissions in line with a sciencealigned target for Scope 1 and 2.

This is another important step for us in our journey to become a genuinely sustainable company.



Te ripoata GHG o Rua mo FY23

Rua's FY23 GHG report

GHG emissions are a key contributor to climate change. The New Zealand government has set a 2050 target of net zero emissions of all GHGs other than biogenic methane.

The first step in taking impactful climate action is to understand the amount and type of GHG emissions a business generates. Informed decisions can then be made to implement effective reductions.

For this purpose, we measured our emissions inventory for FY23, and have committed to managing and reducing our GHGs.

Scope ①

Direct GHG emissions from sources owned or controlled by Rua, or emissions released into the atmosphere as the direct result of the company's activities.

Scope 2

Indirect GHG emissions from the generation of purchased electricity, heat and steam.

Scope ③

Indirect GHG emissions that occur as a consequence of Rua's activities but from sources not owned or controlled by the company, such as air travel.

Scope ① and ② emissions reduced by 40%

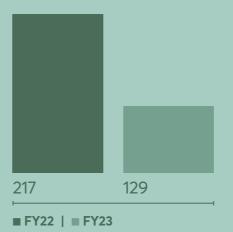
Excluding the one off refrigerant leak in FY22, Rua's core GHG emmissions have reduced 40% year on year. These changes can be attributed to reduced diesel and electricity consumption, and changes to the emissions factors for electricity due to grid decarbonisation.

Scope 3 emissions a challenge

While total emissions have decreased, challenges remain. As Rua continues to expand its international business, travel emissions have increased accordingly. This, along with previously unmeasured staff commute emissions, has raised Scope 3 emissions.

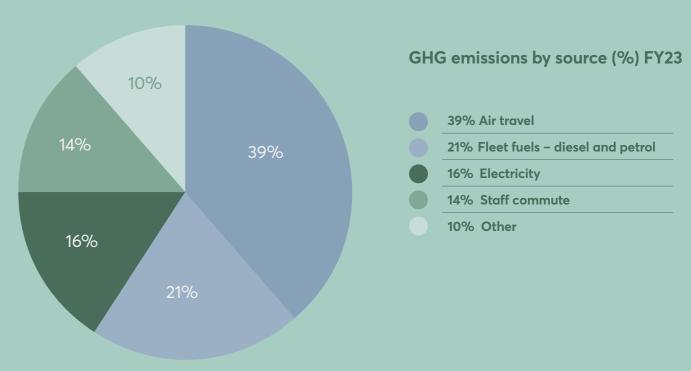
During FY24 Rua will set targets for reduction and consider some innovative ideas to help us achieve this.

Total GHG emissions tCO2-e



Total GHG emissions by scope tCO2-e





Towards sustainability Rua Bioscience — Annual Report 2023

Nga ripoata putea Financial statements

Rarangi purongo putea

Index to the consolidated financial statements

- 42 Independent Auditor's Report
- 48 Consolidated Statement of Profit or Loss and Other Comprehensive Income
- 49 Consolidated Statement of Changes in Equity
- 50 Consolidated Statement of Financial Position
- 51 Consolidated Statement of Cash Flows
- Notes Forming Part of the Consolidated Financial Statements

OTHER INFORMATION

- **91** Shareholder Information
- 102 Contact Directory

Independent auditor's report

To the shareholders of Rua Bioscience Limited

Our opinion

In our opinion, the accompanying consolidated financial statements of Rua Bioscience Limited (the Company), including its subsidiaries (the Group), present fairly, in all material respects, the financial position of the Group as at 30 June 2023, its financial performance and its cash flows for the year then ended in accordance with New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS) and International Financial Reporting Standards (IFRS).

What we have audited

The Group's consolidated financial statements comprise:

- the consolidated statement of financial position as at 30 June 2023;
- the consolidated statement of profit or loss and other comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) (PES 1) issued by the New Zealand Auditing and Assurance Standards Board and the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Other than in our capacity as auditor we have no relationship with, or interests in, the Group.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Description of the key audit matter

Business restructure

As described in Note 2(f) of the financial statements, the Group has gone through a significant restructure during the period, including changing its business operating model and ceasing manufacturing.

This has resulted in:

- a change to focus on key export markets, primarily Europe and Australia;
- a reduction of headcount to resize the workforce with the closure of the manufacturing facility; and
- plant and equipment related to the manufacturing process being written down by \$0.84m (Note 12).

The change in focus has resulted in a reforecast of future sales and related key assumptions. This is particularly challenging to forecast, requiring judgement, as the Group are in the early stages of market entry.

As at 30 June 2023 a number of assets related to the manufacturing process have been written down to their recoverable value. Post year end they are being considered for potential sale. Given the specialised nature of the property, plant and equipment, when applying their judgements and assumptions to determine the recoverable value, and the impairment amount, management's estimation for certain assets has been made in the absence of comparable external sales data. This increases the associated estimation uncertainty risk.

Due to the level of audit effort, particularly in relation to assessing future sales growth, the estimation and judgement involved with impairing assets to their recoverable amount, and potential for asset sales, the business restructure is recognised as a Key Audit Matter within our Audit Report.

How our audit addressed the key audit matter

In considering the appropriateness of impacts of the business restructure on the financial statements, we have:

- Met with management and discussed sales strategies and status in key export markets with reference back to sales contracts and agreements;
- Assessed management's forecast sales for 2024 and performed down side sensitivity analysis;
- Tested restructure related expenditure;
- Assessed management's consideration of the sale of assets, particularly given their specialised nature;
- Obtained management's assessment of the recoverable value for plant and equipment, with reference to available information, and considered the impairment applied;
- Considered the judgements and assumptions used by management when impairing assets, and applied sensitivities to the estimates that were arrived at in the absence of external sales data:
- Considered management's assessment that the plant and equipment related to manufacturing did not meet the recognition requirements for disclosure as held for sale assets at year end; and
- Considered the adequacy of the related disclosures in the financial statements against the requirements of NZ IFRS.

Description of the key audit matter

How our audit addressed the key audit matter

Impairment of Intangible Assets - supply contract

As described in Note 14, as part of the Zalm Therapeutic Limited acquisition made in 2022, a supply contract intangible (to supply both flower and oils) was recognised in the purchase price allocation. The contract as at 30 June 2022 was valued at \$5.02m.

Forecasting product demand can be inherently difficult when entering new markets, particularly where the products are new and/or being developed. During the 2023 financial year, management assessed market opportunities as part of their updated sales strategy, and noted that the demand for oils is not yet at the levels they were previously forecasting when valuing the intangible asset in the prior year.

In addition, management has noted the supply price they are paying is no longer expected to reduce as anticipated in the sale and purchase agreement. Both of these matters were factors which management considered when undertaking an impairment assessment in respect of the intangible asset, which has resulted in an impairment of \$4.73m. This has reduced the balance at 30 June 2023 to \$0.29m.

Given the level of audit effort and judgement involved, this matter is recognised as a Key Audit Matter within our Audit Report.

Our audit procedures have focused on the key judgements included in the impairment assessment.

To audit the intangible asset impairment, we have:

- Assessed the inputs into the valuation model including:
 - Meeting with management to discuss changes from the prior year, demand for products, and plans for future sales and cost of sales;
 - Challenging management's assumptions in relation to the changes to the valuation model based on available data;
 - Assessing the reduction in volumes from the prior year with reference to the change in business model, and the actual and forecast sales;
 - Agreeing the quantities to supporting information; and
 - Agreeing cost of sales to supporting documentation, including the original valuation.
- Understood management's impairment assessment, challenged the assumptions, and re-performed calculations within, and adjustments to, the valuation model to ensure mathematical accuracy;
- Reviewed the supply agreement and sale and purchase agreement with regards to the requirements for the reduction in the supply price of the inventory; and
- Assessed management's revised sales models.

Our audit approach

Overview

Overall group materiality: \$68,600, which represents 1% of Total Expenses excluding one off impairments.

We chose Total Expenses excluding one off impairments as the benchmark because, in our view, it is the benchmark against which the performance of the

Group is most commonly measured by users, and is a generally accepted benchmark. We have excluded the impairment of intangible assets and property, plant and equipment as one off adjustments that are not expected to occur on a regular basis.

Following our assessment of the risk of material misstatement, full scope audits were performed for all entities in the Group.

As reported above, we have two key audit matters, being:

- Business restructure
- Impairment of Intangible Assets supply contract

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall Group materiality for the consolidated financial statements as a whole as set out above. These, together with qualitative considerations, helped us to determine the scope of our audit, the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and in aggregate, on the consolidated financial statements as a whole.

How we tailored our group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual report, but does not include the consolidated financial statements and our auditor's report thereon. The Annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the other information not yet received, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Directors and use our professional judgement to determine the appropriate action to take.

Responsibilities of the Directors for the consolidated financial statements

The Directors are responsible, on behalf of the Company, for the preparation and fair presentation of the consolidated financial statements in accordance with NZ IFRS and IFRS, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located at the External Reporting Board's website at:

https://www.xrb.govt.nz/assurance-standards/auditors-responsibilities/audit-report-1/

This description forms part of our auditor's report.

Who we report to

This report is made solely to the Company's shareholders, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report or for the opinions we have formed.

The engagement partner on the audit resulting in this independent auditor's report is Maxwell John Dixon.

For and on behalf of:

freewatchouse Coopers

Chartered Accountants

Napier

28 August 2023



Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Revenue from contracts with customers	5	357,675	24,226
Other income	6	323,905	621,872
Net fair value gains/(losses)	13	5,851,032	-
Total revenue and other income		6,532,612	646,098
Changes in inventories of finished goods and work in progress	7	(339,551)	(128,643)
Research and development costs	7	(1,587,704)	(2,977,522)
Other expenses	7	(10,746,913)	(5,123,241)
Total expenses before operating loss		(12,674,168)	(8,229,406)
Operating loss before net financing income		(6,141,556)	(7,583,308)
Interest income		202,129	138,145
Interest expense		-	(70)
Interest expense - leases		(19,079)	(40,752)
Net finance income		183,050	97,323
Loss before tax		(5,958,506)	(7,485,985)
Income tax (expense)/credit	8	(774)	(1,150,067)
Loss after tax		(5,959,280)	(8,636,052)
Other comprehensive income			
Items that will or may be reclassified to profit or loss: Exchange gains arising on translation of foreign operations		38	-
Other comprehensive income for the year, net of tax		38	_
Total comprehensive loss for the year attributable to shareholders		(5,959,242)	(8,636,052)
Earnings per share attributable to the ordinary equity holders of the Company			
Loss from operations			
Basic (\$)	10	(0.04)	(0.06)
Diluted (\$)	10	(0.04)	(0.06)

The above statements should be read in conjunction with the accompanying notes.

Consolidated Statement of Changes in Equity

For the year ended 30 June 2023

	Note	Share capital \$	Foreign currency translation reserve	Share option reserve \$	Accumulated losses	Total equity \$
Opening balance at 1 July 2021		37,418,499	-	614,767	(9,199,220)	28,834,046
Total comprehensive loss for the year						
- Loss for the year		-	-	-	(8,636,052)	(8,636,052)
- Other comprehensive income		-	-	-	-	-
Total comprehensive loss for the year		-		-	(8,636,052)	(8,636,052)
Transactions with owners						
- Issue of share capital	13	3,820,916	-	-	-	3,820,916
- Costs of issuing share capital	23	-	-	179,181	-	179,181
- Employee share options expense	23	652,262	-	(652,262)	-	-
Total transactions with owners		4,473,178		(473,081)	-	4,000,097
Balance at 30 June 2022		41,891,677		141,686	(17,835,272)	24,198,091
Opening balance at 1 July 2022		41,891,677		141,686	(17,835,272)	24,198,091
Total comprehensive loss for the year						
- Loss for the year		-	-	-	(5,959,280)	(5,959,280)
- Other comprehensive income		-	38	-	-	38
Total comprehensive loss for the year		-	38	-	(5,959,280)	(5,959,242)
Transactions with owners						
- Issue of share capital	13,19	1,790,800	-	-	-	1,790,800
- Employee share options expense	23	-	-	90,616	-	90,616
- Share options vested and exercised	23	20,240	-	(20,240)	-	-
Total transactions with owners		1,811,040	-	70,376	-	1,881,416
Balance at 30 June 2023		43,702,717	38	212,062	(23,794,552)	20,120,265

The above statements should be read in conjunction with the accompanying notes.

Consolidated Statement of Financial Position

As at 30 June 2023

	Note	2023 \$	2022
Current assets			
Cash and cash equivalents	4	2,529,338	1,897,285
Other receivables	16	862,991	1,070,323
Prepayments		163,361	166,521
Investments	4	2,032,055	8,041,493
Inventory	11	14,319	218,805
Total current assets		5,602,064	11,394,427
Non-current assets			
Property, plant and equipment	12	4,438,681	5,843,284
Goodwill	13,14	10,448,082	10,448,082
Intangible assets	14	286,168	5,016,035
Right-of-use lease assets	15	100,577	796,772
Other receivables	16	75,000	75,000
Total non-current assets		15,348,508	22,179,173
Total assets		20,950,572	33,573,600
Current liabilities			
Trade and other payables	17	522,544	438,378
Contract liabilities	5	-	2,062
Employee benefit liabilities	18	180,083	459,735
Lease liabilities	4,15	46,722	128,544
Deferred grant income		13,103	9,500
Contingent consideration payable	13	-	3,820,916
Total current liabilities	13	762,452	4,859,135
Non-current liabilities			
Contingent consideration payable	13	-	3,820,916
Lease liabilities	4,15	67,855	695,458
Total non-current liabilities		67,855	4,516,374
Total liabilities		830,307	9,375,509
Net assets		20,120,265	24,198,091
Equity			
Share capital	19	43,702,717	41,891,677
Accumulated losses		(23,794,552)	(17,835,272)
Foreign currency translation reserve		38	-
Share option reserve		212,062	141,686
Total equity		20,120,265	24,198,091

The consolidated financial statements on pages 48 to 90 were approved and authorised for issue by the Board of Directors on 28 August 2023 and were signed on its behalf by:

La Stove (Director)

(Director)

The above statements should be read in conjunction with the accompanying notes.

Consolidated Statement of Cash Flows

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Receipts from customers		278,085	24,280
Grant income received		104,378	696,171
Payments to suppliers and employees		(6,302,684)	(7,565,373)
Net cash inflows/(outflows) from operating activities	9	(5,920,221)	(6,844,922)
Cash flows from investing activities			
Interest income		211,567	113,360
Proceeds from sale of plant and equipment		34,854	1,656
Proceeds from maturing investments	4	13,000,000	29,070,711
Cash acquired in acquisition of subsidiary (net of cash paid)		-	876,452
Proceeds from contingent consideration receivable	13	500,000	-
Investment deposits made		(7,000,000)	(24,070,711)
Purchase of property, plant and equipment		(73,772)	(400,103)
Net cash inflows/(outflows) from investing activities		6,672,649	5,591,365
Cash flows from financing activities			
Repayment of borrowings		-	(10,762)
Principal elements of lease payments		(101,296)	(153,284)
Interest paid		(19,079)	(44,591)
Net cash inflows/(outflows) from financing activities		(120,375)	(208,637)
Net increase/(decrease) in cash and cash equivalents		632,053	(1,462,194)
Cash and cash equivalents at beginning of year		1,897,285	3,359,479
Cash and cash equivalents at end of year	4	2,529,338	1,897,285

The above statements should be read in conjunction with the accompanying notes.

Rua Bioscience — Annual Report 2023 51

Notes Forming Part of the Financial Statements

For the year ended 30 June 2023

1. Reporting entity

The consolidated financial statements comprise the results of Rua Bioscience Limited and its subsidiaries (together, "the Group").

Rua Bioscience Limited ("the Company") is a company incorporated and domiciled in New Zealand and registered under the Companies Act 1993. The address of the Company's registered office and principal place of business is 1 Commerce Place, Awapuni, Gisborne.

The Company is principally engaged in the business of research and development, and pharmaceutical distribution and marketing.

2. Basis of preparation

(a) Statement of compliance

The consolidated financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP), being in accordance with New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS) and other New Zealand accounting standards and authoritative notices that are applicable to entities that apply NZ IFRS and International Financial Reporting Standards (IFRS). They comply with interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The consolidated financial statements have also been prepared in accordance with the requirements of the Companies Act 1993, the Financial Markets Conduct Act 2013 and the Main Board/Debt Market Listing Rules of NZX Limited.

The Group is a for-profit entity for the purposes of complying with NZ GAAP.

These consolidated financial statements include non-GAAP financial measures that are not prepared in accordance with NZ IFRS. The Group presents Net Tangible Assets, in Note 26. The Group believes that this non-GAAP measure provides useful information to readers, as this is a required disclosure under the NZX Listing Rules, but it should not be viewed in isolation, nor considered as a substitute for measures reported in accordance with NZ IFRS. Non-GAAP measures as reported by the Group may not be comparable to similarly titled amounts reported by other companies.

The consolidated financial statements are presented in New Zealand dollars (\$), which is also the Group's functional currency. All financial information presented has been rounded to the nearest dollar.

(b) Significant accounting policies

Significant accounting policies have been disclosed alongside the related notes in the consolidated financial statements.

(c) Basis of measurement

The consolidated financial statements have been prepared on a historical cost basis, except for the items detailed in note 2(h).

(d) New standards, interpretations and amendments

(i) Indented standards mandatorily effective during the period

New standards that have become mandatorily effective in the annual consolidated financial statements for the year ended 30 June 2023, none of which have had a significant effect on the Group are:

- Property, Plant and Equipment: Proceeds before Intended Use (Amendments to NZ IAS 16);
- Annual Improvements to NZ IFRS Standards 2018-2020 (Amendments to NZ IFRS 1, NZ IFRS 9, NZ IFRS 16 and NZ IAS 41);

2. Basis of preparation (continued)

- Onerous Contracts Cost of Fulfilling a Contract (Amendments to NZ IAS 37); and
- Amendments to IAS 1 Classification of Liabilities as Current or Non-current (Deferral of Effective Date).

(ii) Indented, but not yet effective

There are a number of standards, amendments to standards, and interpretations which have been issued that are effective in future accounting periods that the Group has decided not to adopt early.

The following amendments are effective for the periods beginning on or after 1 January 2023:

- Amendments to IAS 1 Classification of Liabilities as Current or Non-current (effective 1 January 2023);
- Amendments to FRS 44 Disclosure of Fees for Audit Firms' Services
- Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction Amendments to NZ IAS 12 Income Taxes (effective 1 January 2023);
- NZ CS 1 Climate-related Disclosures
- NZ CS 2 Adoption of Aotearoa New Zealand Climate Standards
- NZ CS 3 General Requirements for Climate-related Disclosures

The Group does not expect these new and amended standards to have a material impact on the Group.

(e) Accounting estimates and judgements made

The preparation of the consolidated financial statements, in conformity with NZ IFRS, requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on-going basis, with revisions to accounting estimates recognised in the period in which the estimates are revised and in any future periods affected.

Details of significant judgements and estimates made by management in the current period include:

Judgements

- Recognition (or not) of deferred tax assets related to carried forward tax losses (note 8).
- Classification of contingent consideration (note 13).
- Useful life of externally acquired intangible assets (note 14).
- Recognition of research and development tax credits and research and development expenses (notes 6, note 7 and note 16).
- Determination of non-current assets held for sale and discontinued operations (note 2(l)).
- Recognition (or not) of renewal options in determining lease liabilities (note 15).
- Preparation of the financial statements on a going concern basis (note 2(g)).

Estimates

- Estimation of contingent consideration (note 13).
- Assessment of impairment for non-financial assets (note 12 and note 14).

The Group has performed an initial assessment of potential climate related risks and considered the location of facilities and other key operations in the region it operates in and concluded that there is no material impact on the current consolidated financial statements.

2. Basis of preparation (continued)

(f) Restructure

During the current reporting period, the Group made significant restructuring decisions whereby it decided to cease local GMP manufacturing and accelerate its global brand strategy through the development of an international product pipeline built on the Group's existing manufacturing partnerships, and its ongoing research activities which are focussed on continuing to develop its unique sustainable and protected IP around cultivars and cultivation techniques.

The decision to move towards an export strategy is driven by higher growth potential in European and Australian markets which also allows the Group to shift to capital-efficient operation in the immediate term.

As a result of the restructure, the Group has firstly redeployed, where possible, its plant and machinery assets from its previous manufacturing operation in Gisborne to its ongoing cultivation, research and development operations in Ruatorea. The Board has also identified significant items of property, plant and equipment which are still being assessed for potential future sale in future periods to free up further operating cash flows. The restructure has also resulted in changes to previous estimates and judgements associated with the Group's cashflows which is reflected in the Group's assessment for impairment with respect to certain non-financial assets (see note 12 and 14).

(g) Going concern

The consolidated financial statements have been prepared on the going concern basis, which assumes that the Group will continue to be able to meet its liabilities as they fall due for the foreseeable future.

The Group incurred a net loss of \$5,959,242 for the year ended 30 June 2023.

In the past year the Group has refocused its strategy and made the difficult decision to stop manufacturing GMP medicine in Te Tairawhiti (see note 2(f)). The Board and Management believe this decision is in the best interests of its shareholders long term.

The Group can now focus efforts on generating sales and attracting higher margins in a capital light and more efficient manner. Utilising key cultivation partners for manufacture of Rua products in jurisdictions where the product will be sold reduces regulatory difficulties and saves significant amounts of time and resource on shipping. The manufacturing partners the Group is working with have significant scale and can provide products at a low cost compared to products manufactured in New Zealand, ultimately resulting in better margins for the Group.

The Group's capital raise in October 2020 has provided a sufficient runway for the Group to continue operating as a going concern while it focuses on global sales opportunities and continues the development of its genetic discovery programme and product development innovations.

The purchase of Zalm Therapeutics Limited in February 2022 created a significant opportunity for the Group in terms of expansion of its product portfolio and the opportunity for scalable supply and revenue generation capability.

The Group's focus on commercialisation of cannabinoid medicines in multiple countries around the world will generate income and begin to fund the operations of the company to the point where the Group is financially sustainable and begins to generate profits.

Over the six-month period to June 2023, the Group has progressed its commercial activities significantly and has launched product in Germany and has recently received licenses to distribute product in the Australian market. Establishing these pipelines in key target markets takes significant amounts of time and resources.

The Group continues to progress its research and development with the goal of commercialising this intellectual property to offer new and exciting cannabis varieties around the world.

Currently there are no indications that the Group will not be able to continue as a going concern. The Group has net current assets and the Directors are of the opinion that the Group is able to settle its liabilities as they fall due. There are risks related to future assumptions being made, particularly around the timeframes related to obtaining regulatory approvals for products, sales volumes and the sales price of these products.

2. Basis of preparation (continued)

The Group also has a number of fixed assets from its previous GMP manufacturing activities that will likely be on-sold in future periods and the values associated with these assets is yet to be fully realised. The Group is monitoring and managing these risks, however there are no indications at this point in time that they will affect the Group's ability to continue as a going concern.

Taking regard of the above and while acknowledging the uncertainties associated with the risks noted, the Directors consider these uncertainties do not represent a material uncertainty that would cast significant doubt on the Group's ability to continue as a going concern.

(h) Estimates and assumptions

Fair value measurement

The fair value of certain assets and liabilities included in the Group's consolidated financial statements is disclosed.

Determining the fair value of these assets and liabilities utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the 'fair value hierarchy'):

- Level 1: Quoted prices in active markets for identical items (unadjusted).
- Level 2: Observable direct or indirect inputs other than Level 1 inputs.
- Level 3: Unobservable inputs (i.e., not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item.

For more detailed information in relation to the fair value measurement of the items above, please refer to the applicable notes.

- Borrowings, disclosure of fair value (note 4)
- Financial assets and liabilities at amortised cost, disclosure of fair value (note 4)
- Impairment of non-financial assets (notes 12 and 14)
- Contingent consideration (note 13)
- Share-based payments measured at fair value (note 22).

(i) Basis of consolidation

Where the Company has control over an investee, it is classified as a subsidiary. The Company controls an investee if all three of the following elements are present: power over the investee, exposure to variable returns from the investee, and the ability of the investor to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any element of control.

The consolidated financial statements present the results of the Company and its subsidiaries ("the Group") as if they formed a single entity. Intercompany transactions and balances between Group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the "acquisition method" (refer to note 13). In the consolidated statement of financial position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the consolidated statement of profit or loss and other comprehensive income from the date on which control is obtained and are subsequently deconsolidated from the date on which control ceases.

(j) Impairment of non-financial assets

The carrying amounts of the Group's property, plant and equipment (note 12), intangible assets (note 14) and right-of-use assets (note 15) are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. Impairment losses directly reduce the carrying amount of assets and are recognised in profit or loss.

2. Basis of preparation (continued)

The estimated recoverable amount of non-financial assets is the greater of their fair value less costs to sell and value in use. Value in use is determined by estimating future cash flows from the use and ultimate disposal of the asset and discounting these to their present value using a pre-tax discount rate that reflects current market rates and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

Impairment losses are reversed when there is a change in the estimate used to determine the recoverable amount and there is an indication that the impairment loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. All other impairment losses are reversed through profit or loss.

(k) Foreign currency translation

Transactions entered into by Group entities in a currency other than the currency of the primary economic environment in which they operate (their "functional currency") are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the reporting date. Exchange differences arising on the retranslation of unsettled monetary assets and liabilities are recognised immediately in profit or loss, except for foreign currency borrowings qualifying as a hedge of a net investment in a foreign operation, in which case exchange differences are recognised in other comprehensive income and accumulated in the foreign exchange reserve along with the exchange differences arising on the retranslation of the foreign operation.

Exchange gains and losses arising on the retranslation of monetary financial assets are treated as a separate component of the change in fair value and recognised in profit or loss. Exchange gains and losses on non-monetary OCI financial assets form part of the overall gain or loss in OCI recognised in respect of that financial instrument.

On consolidation, the results of overseas operations are translated into New Zealand dollars at rates approximating to those ruling when the transactions took place. All assets and liabilities of overseas operations, including goodwill arising on the acquisition of those operations, are translated at the rate ruling at the reporting date. Exchange differences arising on translating the opening net assets at opening rate and the results of overseas operations at actual rate are recognised in other comprehensive income and accumulated in the foreign exchange reserve.

Exchange differences recognised in profit or loss in Group entities' separate financial statements on the translation of long-term monetary items forming part of the Group's net investment in the overseas operation concerned are reclassified to other comprehensive income and accumulated in the foreign exchange reserve on consolidation.

On disposal of a foreign operation, the cumulative exchange differences recognised in the foreign exchange reserve relating to that operation up to the date of disposal are transferred to the consolidated statement of comprehensive income as part of the profit or loss on disposal.

(I) Non-current assets held for sale and discontinued operations

Non-current assets held for sale

Non-current assets are classified as held for sale when, and only when,:

- They are available for immediate sale;
- Management is committed to a plan to sell or distribute to owners;
- It is unlikely that significant changes to the plan will be made or that the plan will be withdrawn;
- An active programme to locate a buyer has been initiated;
- The asset or disposal group is being marketed at a reasonable price in relation to its fair value; and
- A sale is expected to complete within 12 months from the date of classification.

2. Basis of preparation (continued)

Non-current assets and disposal groups classified as held for sale are measured at the lower of:

- Their carrying amount immediately prior to being classified as held for sale in accordance with the Group's accounting policy; and
- Fair value less costs of disposal.

Following the classification as held for sale, non-current assets are not depreciated.

Discontinued operations

A discontinued operation is a component of the Group's business that represents a separate major line of business or geographical area of operations or is a subsidiary acquired exclusively with a view to resale, that has been disposed of, has been abandoned or that meets the above held for sale criteria.

As at 30 June 2023, Management has determined that the Group's non-current assets did not meet the criteria to be classified as held for sale and the previous local GMP manufacturing activities (note 2(f)) did not meet the definition of a discontinued operation.

3. Segment reporting

The Group operates in one segment, its primary business being research and development and the sale of pharmaceutical products in Germany and New Zealand.

The chief operating decision maker has been identified as the Chief Executive Officer (CEO), as they make all the key strategic resource allocation decisions related to the Group's segment.

The Group currently derives revenue from customers through the sale of goods in New Zealand and Germany. The Group's revenues are analysed by geography on the basis of the jurisdiction in which the goods are sold and have been disaggregated in this way in note 5.

4. Financial instruments and financial risk management and capital management

This note describes:

- **(A)** The Group's accounting policies with respect to financial instruments recognised in the Group's consolidated financial statements, and detail of those balances.
- **(B)** The nature of the financial risk that the Group is exposed to, and the Group's objectives, policies and processes for managing those risks, the methods used to measure them, and sensitivity analysis to movements in rates (where applicable).
- (C) The nature of the Group's Capital Management policies.

(A) Financial instruments recognised

The Group recognises financial assets and financial liabilities when it becomes party to the contractual provisions of the financial instrument.

Financial assets

The Group classifies its financial assets depending on the purpose for which the asset was acquired (i.e. the business model) and the contractual terms of the cash flows.

4. Financial instruments - risk management (continued)

Amortised cost

These represent financial assets where the objective is to hold these assets in order to collect contractual cash flows that represent solely payments of principal and interest. These comprise cash and cash equivalents, certain trade and other receivables and term deposit investments.

Cash and cash equivalents comprise of cash on hand and demand deposits, as well as highly liquid deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, with terms of 90 days or less. Otherwise, deposits with a term greater than 90 days but less than 1 year are presented as "investments".

These financial assets are:

- Initially measured at fair value, plus directly attributable transaction costs.
- Subsequently measured at amortised cost using the effective interest rate method, less provision for impairment. Cash and cash equivalents and investments are held with "investment grade" financial institutions and are deemed to have no significant increase in credit risk in terms of impairment.
- Derecognised when the contractual rights to the cash flows from the financial asset expire or are transferred.

Impairment provisions for current trade receivables are recognised on the simplified approach within NZ IFRS 9 using a provision matrix in the determination of the lifetime expected credit losses. During this process, the probability of the non-payment of the trade receivables is assessed. This probability is then multiplied by the amount of expected loss arising from default to determine the lifetime expected credit loss for the trade receivable. For trade receivables, which are reported net, such provisions are recorded in a separate provision account with the loss being recognised in profit or loss. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

Financial liabilities

The Group classifies its financial liabilities depending on whether (or not) it meets the definition of a financial liability at fair value.

Financial liabilities at fair value through profit and loss

These comprise contingent consideration recognised in the consolidated statement of financial position and are carried at fair value. Changes in fair value are recognised in the consolidated statement of profit or loss and other comprehensive income.

Other financial liabilities at amortised cost

These include trade and other payables and lease liabilities recognised in the consolidated statement of financial position.

These financial liabilities are:

- Initially measured at fair value, plus directly attributable transaction costs.
- Subsequently measured at amortised cost using the effective interest rate method.
- Derecognised when the contractual obligation to settle the obligation is discharged, cancelled, or expires.

4. Financial instruments - risk management (continued)

Categories and fair values of the Group's financial instruments

	Financial assets at amortised cost	Financial liabilities at amortised cost	Financial liabilities at fair value through profit or loss	Total carrying amount	Fair value
FY23	\$	\$	\$	\$	\$
Investments	2,032,055			2,032,055	(a)
Cash and cash equivalents	2,529,338			2,529,338	(a)
Trade and other receivables	173,620			173,620	(a)
Trade and other payables		(276,801)		(276,801)	(a)
Lease liabilities		(114,577)		(114,577)	(b)
Contingent consideration			-	-	n/a
Total	4,735,013	(391,378)	-		
	Financial assets at amortised cost	Financial liabilities at amortised cost	Financial liabilities at fair value through profit or loss	Total carrying amount	Fair value
FY22	\$	\$			
	•	Ф	\$	\$	\$
Investments	8,041,493	Ą	\$	\$ 8,041,493	\$ (a)
Investments Cash and cash equivalents	8,041,493 1,897,285		***************************************		
		φ	*	8,041,493	(a)
Cash and cash equivalents	1,897,285	(317,427)	\$	8,041,493 1,897,285	(a)
Cash and cash equivalents Other receivables	1,897,285		*	8,041,493 1,897,285 575,000	(a) (a)
Cash and cash equivalents Other receivables Trade and other payables	1,897,285	(317,427)	(7,641,832)	8,041,493 1,897,285 575,000 (317,427)	(a) (a) (a) (a)

Rua Bioscience — Annual Report 2023 Financial statements

⁽a) Due to their short-term nature, the carrying value of these financial instruments approximates their fair value.(b) Not required to be disclosed per NZ IFRS 7.

4. Financial instruments - risk management (continued)

(B) Financial risk management

The Board has overall responsibility for the determination of the Group's risk management objectives and policies and, whilst retaining ultimate responsibility for them, it has delegated the authority for designing and operating processes that ensure the effective implementation of the objectives and policies to the Group's finance function. The Board receives monthly reports from the Chief Financial Officer through which it reviews the effectiveness of the processes put in place and the appropriateness of the objectives and policies it sets. The Group's finance team also review the risk management policies and processes and report their findings to the Audit. Finance & Risk Committee.

The overall objective of the Board is to set policies that seek to reduce risk as far as possible without unduly affecting the Group's competitiveness and flexibility. Further details regarding these policies as they relate to the specific financial risks that the Group is exposed to are set out below:

Through its operations, the Company is exposed to the following financial risks:

- (a) Credit risk
- (b) Market risk
 - i. Interest rate risk, and
 - ii. Foreign exchange risk
- (c) Liquidity risk

(a) Credit risk

Credit risk is the risk of financial loss to the Group if a counterparty to a financial asset fails to meet their contractual obligations. The Group's exposure to credit risk is represented by the carrying amount of cash and cash equivalents, trade and other receivables and investments.

The Group only holds cash and cash equivalents and investments with financial institutions that have independently determined credit ratings of "A" or higher.

If wholesale customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Board. The compliance with credit limits by wholesale customers is regularly monitored by line management.

The Group has an Audit, Finance & Risk Committee that monitors credit risk as part of its wider duties.

Cash and cash equivalents and investments held with financial institutions are presented in the table below:

	Credit rating ^(a)	Cash and cash equivalents	Investments	Other receivables	Total
30 June 2023		\$	\$	\$	\$
Kiwibank	A1, AA	2,529,338	2,032,055	-	4,561,393
Total		2,529,338	2,032,055		4,561,393
30 June 2022		\$	\$		\$
Kiwibank	A1, AA	1,897,285	8,041,493	-	9,938,778
ANZ	AA, A+			500,000	500,000
Total		1,897,285	8,041,493	500,000	10,438,778

Interest rates on interest bearing cash and cash equivalents and investments range between 1.15% - 5.00% (2022; 0.35% - 1.80%).

(a) Standard & Poor's, Moody's, Fitch.

4. Financial instruments - risk management (continued)

(b) Market risk

Market risk arises from the Group's:

- Use of interest-bearing borrowings (interest rate risk)
- Credit sales and purchases in foreign currencies (foreign currency risk), and
- Prices of key commodity inputs (price risk).

i. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group is exposed to fair value interest rate risk from its lease liabilities with rates between 6.00% - 11.10% (2022: 4.00% - 7.50%).

The Group manages its interest rate risk by placing surplus funds on medium term interest-returning investments with financial institutions (per above).

ii. Foreign exchange risk

The Group is exposed to movements in foreign exchange rates through transactions and balances denominated in foreign currencies. The Group's exposures to foreign exchange risk are as follows:

- Sales transactions of \$268,207 (2022: \$nil) denominated in foreign currencies, which are mainly denominated in Euro.
- Inventory purchase transactions of \$208,222 (2022: \$nil) denominated in foreign currencies, which are mainly denominated in Australian Dollar amounts.
- Net investments in foreign operations of \$2,457 (2022: \$nil).

The Group has an Audit, Finance & Risk Committee that monitors foreign exchange risk as part of its wider duties.

There are no open forward exchange contracts at the end of the reporting period (2022: no open forward exchange contracts).

The net foreign exchange loss recognised for the year was \$3,136 (2022: \$2,993) (note 7).

Sensitivity analysis

The following table presents the Group's sensitivity from a reasonably possible strengthening or weakening NZD against foreign currencies, with all other variables held constant.

	30 June 2023		30	June 2022
	Equity \$	Profit \$	Equity \$	Profit \$
10% strengthening of the NZD	5,727	7,954	-	-
10% weakening of the NZD	(13,564)	18,839	-	-

(c) Liquidity risk

Liquidity risk arises from the Group's management of working capital. It is the risk that the Group will encounter difficulty in meeting its financial obligations as they fall due.

The Group's policy is to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due. To achieve this the Group maintains a monthly forecast on its future cash position to ensure it can meet financial obligations when they fall due.

4. Financial instruments - risk management (continued)

The Board receives monthly financial statements which include statements of financial position, performance, and cash flow, as well as budget/forecast variance reports, to ensure it holds or will hold cash equivalents to meet its obligations.

The following table sets out the contractual maturities (representing undiscounted contractual cash-flows) of financial liabilities:

As at 30 June 2023	Up to 3 months	Between 3 and 12 months \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Total
Trade and other payables	276,801	-	-	-	-	276,801
Lease liabilities	13,674	39,463	21,099	45,000	11,250	130,486
Total	290,475	39,463	21,099	45,000	11,250	407,287
As at 30 June 2022	\$	\$	\$	\$	\$	\$
Trade and other payables	317,427	-	-	-	-	317,427
Lease liabilities	47,585	113,981	119,464,	317,169	374,021	972,220
Total	365,012	113,981	119,464	317,169	374,021	1,289,647

(C) Capital management

The Group's objectives when managing capital are to safeguard the entity's ability to continue as a going concern, so that it can continue to fund activities for the purposes of deriving sustainable returns to its shareholders and other stakeholders.

The Group's capital structure consists of Equity of the Group (comprising issued capital and retained earnings). The Group is not subject to any externally imposed capital requirements.

The Board continually reviews the capital structure of the Group. As part of this review, the Board considers the availability and cost of capital and the risks associated therein.

5. Revenue from contracts with customers

The Group recognises revenue from the sale of goods at a point-in-time when control of the goods has transferred to the customer. The Group identifies the point which control passes based on the following indicators:

- Whether physical delivery of the products to the agreed location has occurred;
- Whether the Group no longer has physical possession;
- Whether the Group has a present right to payment;
- Whether the Group has transferred legal title to the customer;
- Whether the customer has accepted the goods; and
- Whether the Group retains any of the significant risks and rewards of the goods in question.

Where goods are sold through distributors, judgement is required to assess whether control passes:

- (i) When the goods are delivered to the distributor (in which case, the distributor is the Group's customer, and is acting as a "principal" in its own right), or instead
- (ii) To a party further in the supply chain (in which case, the distributor is acting as the Group's "agent", rather than as a "principal", and the Group's "customer" (referred to as the 'end customer') may be a retailer, wholesaler or approved prescriber).

5. Revenue from contracts with customers (continued)

In order to determine whether or not control passes to the distributor, and the distributor is acting as a "principal" in its own right and as such, the Group's customer, the Group considers the following indicators:

- Whether the distributor is responsible for fulfilling the promise to provide goods to the end customer;
- Whether the distributor takes physical possession of the goods before they are delivered to the end customer, and assumes all substantive inventory risk associated with the goods; and
- Whether the distributor has discretion to set the price for goods sold to the end customer.

Where distributors demonstrate that they are responsible for the above indicators, including substantive inventory risk, they are considered to be acting as a principal, and therefore, customers of the Group.

Where distributors are acting as the Group's agent, the Group's customer is considered to be the end customer.

Typically, distributors in New Zealand are considered to be the Group's customer. Distributors in Germany are considered to be the Group's agents.

Determining the transaction price - variable consideration

The terms of the Group's contracts with New Zealand customers include elements of variable consideration which constrain the amount of revenue recognised at a point in time:

- Certain contracts provide customers with a limited right of return over expired products (products typically have an expiry of no more than 9 months from the date of purchase). Payment terms are 60 days from invoice.
- The Group estimates the value of goods that are expected to be returned using the expected value method such that it is highly probable that there will not be a reversal of previously recognised revenue when goods are returned.
- A refund liability is recognised where cash received exceeds the revenue recognised.
- Contracts containing pricing adjustments, rebates and other fees paid to customers are recognised as a reduction in revenue at the time that the related sale is recognised.

These arrangements include instances where the Group reimburses its distributors for discounts provided to their customers.

Repurchase agreements

The Group's arrangements also include clauses allowing the Group to repurchase goods transferred to customers giving rise to a call option. These call options are not conditional. Because goods are repurchased at the original selling price, this constitutes a financing arrangement and the Group recognises a contract liability for the amounts which it expects to repay. Revenue is recognised once the call option expires or is recognised. Because these arrangements are short-term in nature, the Group does not consider this to be a significant financing arrangement and does not account for the time value of money.

	2023 \$	2022 \$
Performance obligations satisfied at a point-in-time		
Sale of goods - New Zealand	89,467	24,226
Sale of goods - Germany	268,208	-
Total revenue from contracts with customers	357,675	24,226

5. Revenue from contracts with customers (continued)

Contract balances	Conti	ract liability
	2023 \$	2022
As at 1 July	2,062	-
Amounts included in opening contract liabilities that were recognised as revenue during the period	(2,062)	-
Cash received and/or trade debtors recognised in advance of performance and not recognised as revenue as at period end	-	2,062
As at 30 June	-	2,062

6. Other income

(i) Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and the Group will comply with all attached conditions. Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate. They are recognised as other income rather than reducing the costs that they are intended to compensate.

The Group currently receives government grants in the form of R&D tax incentive credits, received from the Inland Revenue Department (IRD).

R&D tax incentive credits are accounted for as government grant income as opposed to income tax credits as the benefit is independent of the taxable profit or tax liability where the Group is eligible for a cash refund; specific conditions exist for the Group, the R&D activities and the expenditure to be eligible for the tax credits; and the tax credits are not structured as an additional deduction in computing taxable profit.

The Group has reasonable assurance at the reporting date that the R&D tax incentive will be received and all attached conditions will be complied with. The Group expects to receive the tax credit when the return is filed subsequent to the end of the reporting period.

Other income streams recognised by the Group include:

	2023	2022
	\$	\$
Research and development grant income	289,204	584,180
NZTE grant income	-	36,689
Total government grant income	289,204	620,869
Gain on sale of property, plant and equipment	-	1,003
Gain on early termination of leases	13,096	-
Other income	21,605	-
Total other income	323,905	621,872

7. Expenses

		2023	2022
	NOTE	\$	\$
Specific expenses included in operating loss			
before net financing costs for the year:			
Cultivation costs		520,011	875,738
Extraction and manufacturing		437,849	578,740
Changes in inventories of finished goods and work in progress		339,551	128,643
Impairment expense	12, 14	5,568,718	-
Accommodation and travel		116,300	36,665
Communications		85,002	236,278
Depreciation of property, plant and equipment		580,764	645,502
Depreciation of right-of-use lease assets		101,260	171,101
Amortisation - intangible assets		2,960	-
Direct research and development expenses		290,324	628,023
General		275,238	256,811
Professional services		1,009,625	1,378,464
Insurance		157,050	132,788
Motor vehicle expenses		39,890	55,738
Charitable expenses		57,417	18,782
Licenses		51,324	46,515
Office expenses		68,690	64,737
Selling and marketing		935,047	131,959
Employee benefit expense		2,043,766	2,842,067
Foreign exchange loss		3,136	2,993
Total expenses		12,683,922	8,231,544
Included in the above: Employee benefit expense			
- Short term benefits (wages and salaries)		1,869,596	2,556,773
- Defined contribution plan		83,554	96,662
- Share-based payment expense		90,616	188,632
Total employee benefit expense		2,043,766	2,842,067
Research and development expenses			
- Direct costs		290,324	628,023
- Indirect costs		1,297,380	2,349,499
Total research and development expenses		1,587,704	2,977,522
Impairment expenses			
- Property, plant and equipment	12	841,811	_
- Intangible assets	14	4,726,907	
Total impairment expenses	17	5,568,718	_
Total Impairment expenses		3,300,710	•

7. Expenses (continued)

(i) Research and development

Research and development expenditure that does not meet the development criteria in NZ IAS 38 Intangible Assets for recognition as intangible assets is expensed as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Currently the Group is still in the research phase (refer to note 22 Biological assets) and related costs are recognised in profit or loss accordingly until such time as the Group moves into the development phase and the relevant recognition criteria are met.

(ii) Fees paid to auditors

Fees paid to auditors include payments to PricewaterhouseCoopers for the following:

	2023	2022
	\$	\$
Audit and review of the financial statements		
- Audit of the financial statements	135,775	131,250
- Review of half year financial statements	30,149	27,143
Total audit and review fees	165,924	158,393

8. Income tax

Tax expense/(credit) comprises current and deferred tax.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

In determining the amount of current and deferred tax the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

8. Income tax (continued)

(i) Income tax recognised in profit or loss

The income tax expense/(credit) recognised for the year includes current and deferred tax as presented below:

	2023	2022
	\$	\$
Current tax on profits for the year	774	
Total current tax	774	-
Origination and reversal of temporary differences	(1,351,212)	190,642
Prior year tax losses not recognised	1,351,212	959,348
Prior period adjustments	-	77
Total deferred tax (income)/expense	-	1,150,067
Total income tax (income)/expense	774	1,150,067

(ii) Reconciliation of income tax expense

The reconciliation of income tax expense is presented below:

	2023 \$	2022
Loss before income toy expense		/7 49E 09E\
Loss before income tax expense	(5,958,506)	(7,485,985)
Tax expense/(income) @28%	(1,668,382)	(2,096,075)
Add/(less) reconciling items		
- Expenses not deductible for tax purposes	22,428	54,406
- Non-assessable income	(1,704,973)	(121,826)
- Tax losses not recognised for deferred tax	3,351,701	3,313,485
- Prior period adjustments	-	77
Total income tax (income)/expense	774	1,150,067

(iii) Imputation credits

The Company has \$769,357 of imputation credits as at 30 June 2023 (2022: \$310,713).

66 Rua Bioscience — Annual Report 2023

8. Income tax (continued)

(iv) Deferred tax

Deferred tax is calculated in full on temporary differences under the liability method using a tax rate of 28%.

Significant Management judgement has been exercised to determine that future taxable profits for the Group are beyond a reliable forecast horizon and that no net deferred tax asset should be recognised.

An amount of deferred tax asset of \$6,664,656 (2022: \$959,348) has not been recognised. The unrecognised deferred tax asset is comprised of tax losses of \$6,451,736 (2022: \$3,494,307) and other temporary differences of \$212,920 (2022: nil).

The Group offsets assets and liabilities if, and only if, it has a legal enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.

8. Tax expense (continued)

(iv) Deferred tax (continued)

Details of the deferred tax asset and liability amounts recognised in profit or loss are as follows:

	Employee entitle- ments	Buildings	Intangible assets	Lease liabilities and right-of- use lease assets	Share- based payments - cash settled	Share- based payments - equity settled	Carried forward tax losses	Total
	\$	\$	\$	\$	\$	\$	\$	\$
As at 1 July 2021	31,859	(15,383)	-	3,970	89,195	134,279	2,310,560	2,554,480
Amounts recognised								
- In profit or loss	13,049	(1,927)	-	3,653	(89,195)	(116,222)	(959,348)	(1,149,990)
- Arising on business combinations	-	-	(1,404,490)	-	-	-	-	(1,404,490)
- In OCI	-	-	-	-	-	-	-	-
At 30 June 2022	44,908	(17,310)	(1,404,490)	7,623	-	18,057	1,351,212	-
As at 1 July 2022	44,908	(17,310)	(1,404,490)	7,623	-	18,057	1,351,212	-
Amounts recognised								
- In profit or loss	(16,404)	25,527	1,325,465	(3,703)	-	20,327	(1,351,212)	-
- Arising on business combinations	-	-	-	-	-	-	-	-
- In OCI	-	_	-	-	-	-	-	
At 30 June 2023	28,504	8,217	(79,025)	3,920	-	38,384	-	-

8 Rua Bioscience — Annual Report 2023 6

9. Notes Supporting Statement of Cash Flows

(i) Reconciliation of net operating cash flows to profit/loss

	2023	2022
	\$	\$
Net loss for the year	(5,959,280)	(8,636,052)
Adjustments for non-cash and non-operating activity items:		
- Add back: Depreciation - property, plant & equipment (3)	580,764	643,571
- Add back: Depreciation - RoU lease asset (3)	101,265	170,894
- Add back: Amortisation - intangible asset	2,960	-
- Add back: Impairment expense	5,568,720	-
- Add back: Deferred tax expense	-	1,150,067
- Deduct: Gain on sale of property, plant & equipment	-	(1,003)
- Add back: Loss on sale of property, plant & equipment	11,347	-
- Deduct: Gain on early termination of leases	(13,199)	-
- Deduct: Share-based payment credit	-	(139,373)
- Add back: Share-based payment expense	90,616	-
- Add back: Interest expense	19,079	40,822
- Deduct: Interest income	(202,129)	(138,145)
- Add back: Cost of goods given away under CAS	52,268	18,782
- Deduct: Fair value gain on contingent consideration	(5,851,032)	-
- Deduct: Costs capitalised into ROU assets	-	(793)
	360,659	1,744,822
Movements in working capital:		
- (Increase)/decrease in other receivables (1)	(292,629)	99,119
- (Increase)/decrease in prepayments	3,160	(55,994)
- (Increase)/decrease in inventories	152,218	(237,587)
- Increase/(decrease) in trade and other payables (2)	93,763	3,335
- Increase/(decrease) in contract liabilities	(2,062)	2,062
- Increase/(decrease) in employee benefit liabilities	(279,652)	225,873
- Increase/(decrease) in deferred grant income	3,603	9,500
	(321,600)	46,308
Net cash outflows from operating activities	(5,920,221)	(6,844,922)

9. Notes supporting statement of cash flows (continued)

(ii) Changes in the Group's liabilities arising from financing activities (cash and non-cash)

30 June 2023		NON-CASH	NON-CASH	CASH	CASH	
	Opening	New leases	Lease remeasure- ments	Payment of prior year accrued interest	Payment	Closing
	\$	\$	\$	\$	\$	\$
Lease liabilities	824,002	-	608,129	-	(101,296)	114,577
	824,002	-	608,129	-	(101,296)	114,577

30 June 2022		NON-CASH	NON-CASH	CASH	CASH	
	Opening	New leases	Lease remeasure- ments	Payment of prior year accrued interest	Payment	Closing
	\$	\$	\$	\$	\$	\$
Borrowings	10,762	-		-	(10,762)	-
Lease liabilities	944,078	36,977		(3,769)	(153,284)	824,002
	954,840	36,977		(3,769)	(164,046)	824,002

10. Earnings per share

Basic earnings per share (EPS) is calculated by dividing the profit attributable to shareholders of the Group by the weighted average number of ordinary shares on issue during the year, excluding shares held as treasury stock.

Diluted earnings per share assumes conversion of all dilutive potential ordinary shares in determining the denominator.

In both years, the Group has not adjusted the weighted average number of shares used in diluted EPS to reflect the impact of outstanding share-options granted, because as the Group is loss-making, the impact of the outstanding share options granted is "anti-dilutive" (i.e. decreases the loss per share).

Numerator	2023 \$	2022 \$
(Loss) for the year and earnings (basic and diluted EPS)	(5,959,280)	(8,636,052)
Para and traction	2023	2022
Denominator	No. shares	No. shares
Weighted average number of shares (basic and diluted EPS)	153,728,201	144,166,088

 ⁽¹⁾ Excludes accruals for interest income (investing activity)
 ⁽²⁾ Excludes accruals for interest expense (financing activity), and payables related to property, plant & equipment (investing activity)
 ⁽³⁾ Depreciation of \$5,790 (2022: \$1,931) and amortisation of \$3,583 (2022: \$207) related to building facilities, plant and equipment and intangible assets used to manufacture and procure is included in changes in inventories of finished goods and work in progress.

11. Inventory

Inventories are recognised at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. All inventories are held at their net realisable value at reporting date.

Inventories are measured on a first-in-first-out basis to determine the cost of ordinarily interchangeable items.

	2023	2022
	\$	\$
Raw materials	-	166,028
Consumables	-	8,098
Work in progress	-	20,967
Finished goods	14,319	23,712
Total	14,319	218,805

Amounts recognised in profit or loss

Inventories recognised as an expense during the year amounted to \$242,285 (2022: \$39,727).

The Group reported write-downs of inventory to net realisable value of \$97,266 (2022: \$88,916) in the consolidated statement of profit or loss and other comprehensive income.

The write-down includes adjustments of \$86,677 to finished goods which failed ongoing quality testing after reporting date.

12. Property, plant and equipment

Property, plant and equipment are stated at historical cost less any accumulated depreciation and impairment losses. Costs includes expenditure directly attributable to the acquisition of assets, and includes the cost of replacements that are eligible for capitalisation when these are incurred.

Where self-constructed items take a substantial period of time to construct for their intended use ("qualifying asset") borrowing costs are capitalised to the initial cost of item, with associated cash flows presented within interest expense paid in the consolidated statement of cash flows.

Where material parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The cost of property, plant and equipment constructed by the Group, including capital work in progress, includes the cost of all materials used in construction, associated direct labour and an appropriate proportion of variable and fixed overheads, and where applicable borrowing costs. Costs cease to be capitalised as soon as the asset is ready for productive use.

Depreciation is calculated on a diminishing value basis over the estimated useful life of the asset based on estimates by management. Assets' estimated useful life is reassessed annually. The following estimated depreciation rates have been used:

- Buildings and fitout 2% to 50% (2022: 2% to 50%)
- Cultivation containers 10% (2022: 10%)
- Office equipment 13% to 67% (2022: 13% to 67%)
- Plant and equipment 8% to 100% (2022: 8% to 100%)
- Vehicles 13% to 40% (2022: 40%)

Any gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Subsequent expenditure is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Group. Ongoing repairs and maintenance is expensed as incurred.

12. Property, plant and equipment (continued)

Impairment

As a result of the Group's restructuring during the year, the Group elected to cease its manufacturing activities in Gisborne. The associated assets, primarily comprised of the manufacturing facility buildings, and the associated plant and equipment, were therefore idle at reporting date while management consider potential options to dispose of these assets.

The building was written down to its recoverable amount of \$1,407,732, which was determined in reference to the building's fair value less costs of disposal. The level 3 fair value of the building was derived using the income approach. The key inputs under this approach are an average market rent of \$139,032 per annum based on recent comparable rentals (as determined by an independent valuer) and yield rates and discount rates of 8.50% and 9.50% respectively.

The plant and equipment was also written down to its recoverable amount of \$517,040, which was determined in reference to the fair value less costs of disposal of the various assets. The level 2 fair value of these assets was derived using the sales comparison approach. The key input under this approach was the recent observable selling prices for assets of similar nature, adjusted for condition and location.

12. Property, plant and equipment (continued)

Year ended	Buildings and fitout \$	Cultivation containers \$	Office equipment \$	Plant and equipment \$	Vehicles \$	Capital works \$	Total
30 June 2023 Opening net	4 146 069	116 201	110 777	1 410 060	70.000	0.201	E 0.47 20.4
book value	4,146,968	116,281	112,777	1,418,068	39,989	9,201	5,843,284
Additions	11,488	-	8,321	24,169	20,591	-	64,569
Acquired on business combination	-	-	-	-	-	-	-
Depreciation charge	(313,899)	(11,629)	(24,497)	(213,600)	(17,138)	-	(580,763)
Impairment charge	(486,230)	-	-	(355,581)	-	-	(841,811)
Disposals	-	-	(19,294)	(27,304)	-	-	(46,598)
Transfers	-	-	-	9,201	-	(9,201)	-
Closing net book value	3,358,327	104,652	77,307	854,953	43,442	-	4,438,681
Cost	4,828,288	159,196	151,439	1,874,337	181,786	-	7,195,046
Accumulated impairment	(486,230)	-	-	(355,581)	-	-	(841,811)
Accumulated depreciation	(983,731)	(54,544)	(74,132)	(663,803)	(138,344)	-	(1,914,554)
Net book amount	3,358,327	104,652	77,307	854,953	43,442	-	4,438,681
Year ended 30 June 2022	Buildings and fitout \$	Cultivation containers	Office equipment \$	Plant and equipment	Vehicles \$	Capital works \$	Total
Opening net book value	4,399,586	129,202	124,993	1,273,642	61,297	185,890	6,174,610
Additions	-	-	16,121	-	3,321	296,911	316,353
Acquired on business combination	-	-	524	-	-	-	524
Depreciation charge	(351,214)	(12,921)	(39,798)	(216,939)	(24,629)	-	(645,501)
Disposals (net book value)	-	-	(2,702)	-	-	-	(2,702)
Transfers	98,596	-	13,639	361,365	-	(473,600)	-
Closing net book value	4,146,968	116,281	112,777	1,418,068	39,989	9,201	5,843,284
Cost	4,816,799	159,197	206,617	1,901,808	161,195	9,201	7,254,817
Accumulated depreciation	(669,831)	(42,916)	(93,840)	(483,740)	(121,206)	-	(1,411,533)
Net book							

13. Goodwill and business combinations

The consolidated financial statements incorporate the results of business combinations using the acquisition method, as at the acquisition date.

Goodwill resulting from business combinations represents the excess between:

- The fair value of (i) the consideration paid, (ii) any previous held interest, and (iii) any remaining non-controlling interest, and
- The fair value of the net identifiable assets, and their associated acquisition date deferred tax balances.

Acquisition-related costs are expensed as incurred.

On initial recognition, goodwill is allocated to the cash generating units ('CGU') that are expected to benefit from a business combination that gives rise to the goodwill (a CGU being the smallest group of assets for which there are separately identifiable cash flows).

Subsequently, a CGU to which goodwill has been allocated is tested for impairment on an annual basis, and at any other time where there is an indicator of impairment, by comparing the CGU's carrying amount to its recoverable amount.

Any impairment recognised against goodwill is not subsequently reversed in future periods where the recoverable amount of a CGU increases above its carrying amount.

(i) Business combinations during the prior year

Acquisition of Zalm Therapeutics Limited

On 4 February 2022, the Company acquired 100% of the voting equity instruments of Zalm Therapeutics Limited ("Zalm").

Zalm is a New Zealand-based medicinal cannabis business with supply and distribution arrangements for Good Manufacturing Practice ("GMP")-grade cannabis products to New Zealand and global markets.

The acquisition provided the Company with significantly earlier access to cannabis derived medicines at scale, through Zalm's in-place supply agreement with one of Australia's leading listed medical cannabis companies (Cann Group Limited) who during the prior reporting period had finalised the commissioning of one of Australasia's largest and most technologically advanced indoor growing facilities.

The purchase consideration paid for the acquisition of Zalm included contingent consideration payable which was classified as a financial liability and has been remeasured during the current financial year as follows:

	Fair value	Fair value	Fair value	Fair value
	\$	\$	\$	\$
Level 3 fair values	30 June 2022	Remeasurement gain / (loss)	Settlement	30 June 2023
Milestone 1	(3,820,916)	2,030,116	1,790,800*	-
Milestone 2	(3,820,916)	3,820,916	-	-
Total	(7,641,832)	5,851,032	1,790,800	-

^{*} Refer note 19.

13. Goodwill and business combinations (continued)

Valuation inputs and relationships to fair value

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements for the contingent consideration payable in the Zalm acquisition:

Item	Unobservable inputs	Range of inputs		Relationship of unobservable inputs to fair value
		30 Jun 2022	30 Jun 2023	-
Milestone 2	Probability of achievement	100%	0%	A change in the achievement probability of 25% would result in a fair value change of +/-\$955,229.

Probability of achievement is an unobservable input in the fair value measurement of Milestone 2. There has been a decrease in probabilities in the current reporting period as the likelihood of Zalm's supplier, Cann Group, meeting the technical documentation, price and quantity targets associated with Milestone 2 has decreased.

(ii) Impairment testing of goodwill

Goodwill is monitored at a company level, of a single cash-generating-unit (CGU).

The recoverable amount of the CGU has been determined based on fair value less costs of disposal, being the price that would be received between market participants at the measurement date, less any directly incremental transaction costs and costs to bring the CGU to a saleable condition.

The recoverable value is based on an estimate of market value at the reporting date based on the quoted share price of \$0.15 per share. The share issue price at reporting date is based on the quoted price on the NZX listed exchange and represents a "level 1" fair value measurement per the fair value hierarchy.

In 2023, determination of the recoverable value of the Group (being the CGU) was based on an estimate of market value at the reporting date based on the quoted share price of \$0.15 per share. The share issue price at reporting date is based on the quoted price on the NZX listed exchange and represents a "level 1" fair value measurement per the fair value hierarchy.

In determining the recoverable value of the CGU, the Group has headroom of \$4,232,720 (2022: \$25,262,067) over the carrying value. No impairment of goodwill has been recognised as at 30 June 2023 (2022: nil).

14. Intangible assets

Intangible assets are recognised on business combinations if they are separate from the acquired entity or give rise to other contractual/legal rights. The amounts ascribed to such intangibles are arrived at by using the appropriate valuation techniques.

The significant intangibles recognised by the Group, their useful lives and the methods used to determine the cost of intangibles acquired in a business combination are as follows:

Intangible asset	Useful economic life	Valuation method
Supplier contracts	Finite - based on units of	Estimated discounted cash flow
	production (refer below)	(comparative income differential method)

Supplier contracts are amortised on a units-of-supply basis, being the actual volume of units purchased for production relative to the expected volumes purchased over the life of the contract.

	Goodwill	Supplier contracts	Total
	\$	\$	\$
(i) Cost			
At 1 July 2022	10,448,082	5,016,035	15,464,117
Acquired through business combinations	-	-	-
At 30 June 2023	10,448,082	5,016,035	15,464,117
At 1 July 2021	4,000,000	-	4,000,000
Acquired through business combinations	6,448,082	5,016,035	11,464,117
At 30 June 2022	10,448,082	5,016,035	15,464,117
(ii) Accumulated amortisation and impairment			
At 1 July 2022	-	-	-
Amortisation charge	-	(2,960)	(2,960)
Impairment charge	-	(4,726,907)	(4,726,907)
At 30 June 2023	-	(4,729,867)	(4,729,867)
At 1 July 2021	-	-	-
Amortisation charge	-	-	-
At 30 June 2022	-	-	-
(iii) Net book value			
At 1 July 2021	4,000,000	-	4,000,000
At 30 June 2022	10,448,082	5,016,035	15,464,117
At 30 June 2023	10,448,082	286,168	10,734,250

Impairment

The impairment charges recognised against the supply contract reflect the fact that the remaining estimated volumes that the Group expected to purchase under the supply contract had significantly decreased compared to the volumes previously estimated as part of its initial recognition. Estimates were revised due to external indicators that demand for certain products available under the supply contract were significantly reduced as a result of changes in the market during the reporting period.

76 Rua Bioscience — Annual Report 2023 77

15. Leases

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- Leases of low value assets: and
- Leases with a duration of 12 months or less.

Initial measurement

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate, however in such cases the initial present value determination assumes that the variable element will remain unchanged throughout the lease term.

Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Group if it is reasonably certain to assess that option;
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right-of-use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset (typically make-good provisions on buildings).

Subsequent measurement

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made.

Right-of-use assets are depreciated on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term. Right-of-use assets are also subject to impairment assessment at reporting date.

Remeasurement

When the Group revises its determination of the use (or non-use) of renewal and/or termination options, the carrying amount of the lease liability is adjusted to reflect the payments to make over the revised term, which are discounted at the revised discount rate.

The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised, however this is discounted at the original discount rate.

In both cases an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being depreciated over the remaining (revised) lease term.

15. Leases (continued)

(i) Lease related balances as at period end, and amounts for the period

	2023	2022
Expenses and income in the period	\$	\$
Depreciation		
- Leases of property (land and buildings)	47,545	114,247
- Vehicles	32,383	32,383
- Plant	21,333	24,472
Interest expense	19,087	44,535
Balance sheet and cash flow statements		
Carrying amount of right-of-use asset		
- Leases of property (land and buildings)	88,606	738,908
- Vehicles	11,978	44,362
- Plant	-	13,502
Additions to right-of-use assets	-	37,977
Total cash outflow related to leases	120,379	209,304

(ii) Information regarding the Group's leases and leasing activity

The Group leases a number of properties including land, buildings, including commercial office premises, in the jurisdiction from which it operates.

As standard industry practice, one of the Group's property leases are subject to periodic CPI increases and/or market rent reviews. A 1% increase in these payments would result in an additional \$244 cash outflow (2022: \$907) compared to the current period's cash outflow.

The Group's property leases typically include renewal and termination options. The Group must assess whether it reasonably expects (or not) to exercise these when determining the lease term.

The Group has one property lease (2022: two property leases) where the Group has assessed it does not reasonably expect to exercise all available renewal options, resulting in a potential additional lease term of 2 years (2022: 10 - 20 years) and potential future lease payments of \$48,792 (2022: \$109,020 - \$689,160) that are not currently included in measurement of the lease liability recognised for these leases.

16. Other receivables

		2023	2022
	Note	\$	\$
Financial assets classified as amortised cost - current			
Trade receivables		98,620	-
Less: provision for impairment of trade receivables		-	-
Trade receivables - net		98,620	-
Cash consideration held in escrow	13	-	500,000
Financial assets classified as amortised cost – non-current			
Non-trade receivables		75,000	75,000
Financial assets classified as amortised cost - total	4	173,620	575,000
GST receivable		36,416	89,210
Other receivables		-	2,008
Withholding tax receivable		86,945	26,524
Government grants receivable			
- Research and development tax credit		641,010	398,408
- Other			54,173
Other receivables		764,371	570,323
Total other receivables		937,991	1,145,323
iotal otilel receivables		337,331	1,145,525

The Group applies the NZ IFRS 9 simplified approach to measuring expected credit losses using a lifetime expected credit loss provision for trade receivables. To measure expected credit loss on a collective basis, trade receivables are grouped based on similar credit risk and rating.

The expected loss rates are based on the Group's historical credit losses. The historical loss rates are then adjusted for current and forward-looking information on macroeconomic factors affecting the Group's customers. At reporting date, none of the Group's trade receivables were past 30 days due.

17. Trade and other payables

		2023	2022
	Note	\$	\$
Trade payables	4	276,801	317,427
Other payables		245,743	120,951
Total trade and other payables		522,544	438,378

18. Employee benefit liabilities

Short-term employee benefit liabilities represent those that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service.

For defined contribution plans (Kiwisaver), the Group has no further payment obligations once the contributions have been paid. The contributions are recognised as an employee benefit expense when they are due.

	2023	2022
	\$	\$
Short term employee benefits payable		
- Wages and salaries	73,780	287,768
- Accrual for annual and sick leave	104,840	168,419
	178,620	456,187
Defined contribution plan payable	1,463	3,548
Total employee benefit liabilities	180,083	459,735

19. Share capital

The Group's ordinary shares are classified as equity instruments. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects, including costs related to shares still to be issued.

	2023 No. shares	2022 No. shares
Opening shares	149,879,267	140,262,591
Shares issued*,**	8,256,998	9,616,676
Total share capital	158,136,265	149,879,267

At 30 June 2023, share capital comprised 158,136,265 authorised and issued ordinary shares (2022: 149,879,267). All issued shares are fully paid and have no par value. The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Group, and rank equally with regard to the Group's residual assets. Dividends are unlikely to be declared whilst the Group is in the growth phase.

^{*} During the year ended 30 June 2023:

^{- 116,998} vested share options were exercised into ordinary shares.

^{- 8,140,000} ordinary shares were issued as part of the Milestone 1 consideration paid for the acquisition of Zalm Therapeutics Limited (see note 13).

^{**} During the year ended 30 June 2022:

^{- 1,476,676} vested share options were exercised into ordinary shares.

^{- 8,140,000} ordinary shares were issued as part of the consideration paid for the acquisition of Zalm Therapeutics Limited (see note 13).

20. Related party transactions

(i) Company information

The Group has no ultimate parent entity. There are no individual shareholders holding more than 20% of the ordinary shares of the Group at reporting date.

(ii) Transactions and balances with related parties

During the year the Group entered into the below transactions with entities related to key management personnel.

	Nature of transactions	Sale/ (purchase) amount	Amounts receivable (payable)
		\$	\$
30 June 2023			
Alvarium Investments (NZ) Limited	Purchases	(2,300)	-
Ciprian Consulting	Purchases	(4,337)	_
Hikurangi Enterprises Limited	Sales	1,000	
Mitchell Family Trust	Purchases	(1,087)	_
30 June 2022			
Alvarium Investments (NZ) Limited	Purchases	(6,900)	-
EECOMS Ltd	Purchases	(314)	-
Mitchell Family Trust	Purchases	(4,752)	-

(iii) Key Management personnel compensation

Compensation of key Management personnel (being those persons having authority and responsibility for planning, directing and controlling the activities of the Group, including the Directors) was as follows:

	2023	2022
	\$	\$
Directors fees	261,462	270,000
Short-term employee benefits	1,164,683	1,425,080
Defined contribution plan payments	39,996	36,931
Share-based payment expense	127,426	138,641
Total key management personnel compensation	1,593,567	1,870,652

21. Contingent liabilities

There were no contingent liabilities at balance date that would affect the consolidated financial statements.

22. Biological assets

The Group currently still undertakes significant research and development activities and as such the plants and produce currently resulting from these operations are not being developed for sale, or for transformation into agricultural produce or additional biological assets. Under the Group's licensing requirements, plants must be destroyed and therefore hold no value at balance date. The plants are destroyed by way of being composted and as they are not able to be traded, they have no value from a product manufacturing perspective.

Accordingly, related costs are recognised in profit or loss rather than in the recognition of a biological asset in accordance with NZ IAS 41 Agriculture, until such time as the Group moves past the research and development phase. The agricultural assets will be recognised at fair value once the regulations allow commercial production and they are used for commercial production.

23. Share-based payments

(a) Accounting policy

Equity-settled share-based payments

The grant-date fair value of equity-settled share-based payment arrangements granted to employees and Directors is recognised as an expense, with a corresponding increase in equity (share-based payment reserve), over the vesting period of the awards.

The share-based payment cost recognised is generally determined by multiplying a value component to a number component. The value component reflects the possibility of not meeting market performance conditions. No adjustments are made for the likelihood of not meeting any service and/or non-market performance conditions. The number component reflects the number of equity instruments for which the service and any non-market performance conditions are expected to be satisfied.

23. Share-based payments (continued)

(b) Key features and balances of ESOPs

The Group grants options to certain employees under a number of employee share option schemes.

- ESOP Issue #1 was subject to the following conditions:

Tranche [Vesting period]	Vesting conditions
Tranche 3A [25 months]	Non-market performance conditions relating to the Company receiving NZ Medsafe "Good Manufacturing Practice" (GMP) within a prescribed time frame.
Tranche 3B [25 months]	Non-market performance conditions relating to the Company completing its first commercial harvest in relation to sales agreement with a specified customer within a prescribed timeframe.
Tranche 3C [25 months]	Non-market performance conditions relating to the Company achieving EU GMP certification within a prescribed timeframe.
Tranche 3D [25 months]	Non-market performance conditions relating to the Company achieving sales into the German market within a prescribed timeframe.
Tranche 4A [25 months]	Non-market performance conditions relating to the establishment of a Board-approved grower partner and collaboration agreement with a specified target party.
Tranche 4B [25 months]	Non-market performance conditions relating to establishment of a commercialisation plan between the Company and a specified target entity.
Tranche 4C [25 months]	Non-market performance conditions relating to the Company achieving various medicinal cannabis licences and authorities.
Tranche 4D [25 months]	Non-market performance conditions relating to Board-approved cash-flow and funding plans being confirmed.
Tranche 4E [25 months]	Service condition.

In addition, the Group has elected to pay the PAYE tax associated with the share options granted, in addition to the share options (i.e. no net settlement feature). Accordingly, this feature of ESOP Issue #1 is accounted for as a cash-settled share based payment.

At reporting date, ESOP Issue #1 has fully vested and the associated number of options were awarded to eligible employees based on the service conditions satisfied at the vesting date. All vested options have been exercised. The weighted average share price on the exercise date was \$0.40.

23. Share-based payments (continued)

(b) Key features and balances of ESOPs (continued)

- ESOP Issue #2 was subject to the following conditions:

Tranche [Vesting period]	Vesting conditions
Tranche 3A [30 months]	Non-market performance conditions relating to the Company receiving NZ Medsafe "Good Manufacturing Practice" (GMP) within a prescribed time frame.
Tranche 3B [30 months]	Non-market performance conditions relating to the Company completing its first commercial harvest in relation to sales agreement with a specified customer within a prescribed timeframe.
Tranche 3C [30 months]	Non-market performance conditions relating to the Company achieving EU GMP certification within a prescribed timeframe.
Tranche 3D [30 months]	Non-market performance conditions relating to the Company achieving sales into the German market within a prescribed timeframe.
Tranche 4 [30 months]	To be confirmed for each party prior to 1 October 2021.
Tranche 5A [30 months]	Non-market performance conditions relating to the establishment of a Board-approved grower partner and collaboration agreement with a specified target party.
Tranche 5B [30 months]	Non-market performance conditions relating to establishment of a commercialisation plan between the Company and a specified target entity.
Tranche 5C [30 months]	Non-market performance conditions relating to the Company achieving various medicinal cannabis licences and authorities.
Tranche 5D [30 months]	Non-market performance conditions relating to Board-approved cash-flow and funding plans being confirmed.
Tranche 5E [30 months]	Service condition.

In addition, the Group has elected to pay the PAYE tax associated with the share options granted, in addition to the share options (i.e. no net settlement feature). Accordingly, this feature of ESOP Issue #2 is accounted for as a cash-settled share based payment.

At reporting date, ESOP Issue #2 was modified such that portions of the share options either (i) vested immediately or (ii) were forfeit immediately. As a result of this modification, any associated cash-settled share-based payment liability was also (i) settled or (ii) extinguished. All vested options have been exercised. The weighted average share price on the exercise date was \$0.40.

23. Share-based payments (continued)

(b) Key features and balances of ESOPs (continued)

- In the prior period, ESOP Issue #4 was issued and is subject to the following conditions:
- Are subject to a general service vesting condition (i.e. if the party terminates their employment with the Company, the share options are forfeited);
- Are subject to a market condition based on the VWAP for the 10-trading-day prior to vesting date;
- Grant a variable number of options subject to the market conditions met at the vesting date;
- Have a \$nil exercise price; and
- Are subject to the following exercise dates:
 - o One third can be exercised one month after vesting
 - o One third can be exercised one year after vesting
 - o One third can be exercised two years after vesting
- During the year, the Group also awarded the following new ESOPs (Issue #5 and Issue #6).

ESOP Issue #5 is subject to the following conditions:

- Are subject to a general service vesting condition (i.e., if the party terminates their employment with the Company, the unvested share options are forfeited);
- Have a \$nil exercise price; and
- Vest to the participating employees daily such that each award constitutes a separate tranche with an equal number of options and identical terms and conditions.

ESOP Issue #6 is subject to the following conditions:

- Are subject to a general service vesting condition (i.e., if the party terminates their employment with the company, the unvested share options are forfeited); and
- Have a \$nil exercise price.

23. Share-based payments (continued)

(b) Key features and balances of ESOPs (continued)

(i) Balance of share options issued that are still yet to vest

	Issue #1 No.	Issue #2 No.	Issue #3 No.	Issue #4 No.	Issue #5 No.	Issue #6 No.	Total No.
At 1 July 2021	1,996,939	301,453	-	-	-	-	2,298,392
- Options issued	-	-	-	2,478,400	-	-	2,478,400
- Options vested	(1,298,746)	(177,930)	-	-	-	-	(1,476,676)
- Options forfeited	(698,193)	(123,523)	-	(161,200)	-	-	(982,916)
At 30 June 2022	-		-	2,317,200	-	-	2,317,200
At 1 July 2022	-	-	-	2,317,200	-	-	2,317,200
- Options issued	-	-	-	-	2,450,000	2,100,000	4,550,000
- Options vested	-	-	-	-	(272,721)	-	(272,721)
- Options forfeited	-	-	-	(1,617,800)	(933,002)	-	(2,550,802)
At 30 June 2023	-	-	-	699,400	1,244,277	2,100,000	4,043,677

(ii) Balance of vested share options yet to be exercised

	Issue #1 No.	Issue #2 No.	Issue #3 No.	Issue #4 No.	Issue #5 No.	Issue #6 No.	Total No.
At 1 July 2021	-	-	-	-	-	-	-
- New options vested	1,298,746	177,931	-	-	-	-	1,476,677
- Options exercised	(1,298,746)	(177,931)	-	-	-	-	(1,476,677)
At 30 June 2022	-	-	-	-	-	-	-
At 1 July 2022	-	-	-	-	-	-	-
- New options vested		-	-	-	272,721	-	272,721
- Options exercised		-	-	-	(116,998)	-	(116,998)
At 30 June 2023	-	-	-	-	155,723	-	155,723

23. Share-based payments (continued)

(c) Specific ESOP details

Measurement information

The following information is relevant in the determination of the fair value of share options granted:

		Equity settled		Cash-settled
ESOP Issue #1 Tranche 3A - 3D, and 4A - 4E	2022	2021	2022	2021
Option pricing model used	N/A	Black-Scholes	N/A	Black-Scholes
Weighted average share price				
• Tranche 4A - 4E	N/A	\$0.30	N/A	\$0.41
• Tranche 3A - 3D	N/A	\$0.50	N/A	\$0.41
Exercise price		\$nil		\$nil
Weighted average contractual life (in days)				
• Tranche 4A - 4E	N/A	93	N/A	184
• Tranche 3A - 3D	N/A	184	N/A	184
Volatility				
• Tranche 4A - 4E	N/A	96%	N/A	78%
Tranche 3A - 3D	N/A	80%	N/A	78%

		Equity settled		Cash-settled	
ESOP Issue #2 Tranche 3A - 3D, 4 and 5A - 5E	2022	2021	2022	2021	
Option pricing model used	N/A	Black-Scholes	N/A	Black-Scholes	
Weighted average share price					
• Tranche 3A - 3D	N/A	\$0.50	N/A	\$0.41	
• Tranche 4	N/A	\$0.41	N/A	\$0.41	
• Tranche 5A - 5E	N/A	\$0.36	N/A	\$0.41	
Exercise price		\$nil		\$nil	
Weighted average contractual life (in days)					
• Tranche 3A - 3D	N/A	645	N/A	549	
Tranche 4 from reporting date – no confirmed conditions)	N/A	645	N/A	645	
• Tranche 5A - 5E	N/A	549	N/A	549	
Volatility					
• Tranche 3A - 3E	N/A	76%	N/A	78%	
• Tranche 4	N/A	78%	N/A	78%	
• Tranche 5A - 5E	N/A	80%	N/A	78%	

23. Share-based payments (continued)

(c) Specific ESOP details

Measurement information

The following information is relevant in the determination of the fair value of share options granted:

		Equity settled
ESOP Issue #4	2023	2022
Option pricing model used	Monte-Carlo	Monte-Carlo
Weighted average share price	\$0.23	\$0.23
Exercise price	\$nil	\$nil
Weighted average contractual life (in days)	366	731
Volatility	85%	85%

	Equ	Equity settled			
ESOP Issue #5	2023	2022			
Option pricing model used	Binomial	N/A			
Weighted average share price	\$0.17	N/A			
Exercise price	\$nil	N/A			
Weighted average contractual life (in days)	488	N/A			
Volatility	78%	N/A			

		Equity settled
ESOP Issue #6	2023	2022
Option pricing model used	Binomial	N/A
Weighted average share price	\$0.16	N/A
Exercise price	\$nil	N/A
Weighted average contractual life (in days)	187	N/A
Volatility	81%	N/A

The volatility assumption, measured at the standard deviation of expected share price returns, is based on a statistical analysis of daily share prices over the last 3 years and 6 months of stock movements at the date of issue, matching the time to expiry on the options.

24. Events after the reporting date

Subsequent to reporting date, a partial product recall has been initiated. Investigations are being undertaken to determine the cause and as such any impact is currently unknown, but not thought to be significant.

25. Subsidiaries

The principal subsidiary of Rua Bioscience Limited, which has been included in these consolidated financial statements, is as follows:

Name	Country of incorporation and principal place of business	ownershi	Non-controlling Proportion of interests ownership wnership interest voting interes at 30 June at 30 June		wnership/ g interest
		2023	2022	2023	2022
Zalm Therapeutics Limited	New Zealand	100%	100%	-	-
Rua Bioscience Australia Pty Ltd	Australia	100%	-	-	-

26. Net tangible assets

Net tangible assets per share is a non-GAAP measure that is required to be disclosed by the NZX Listing Rules. The calculation of the Group's net tangible assets per share and its reconciliation to the consolidated balance sheet is presented below:

	2023	2022
	\$	\$
Total assets	20,950,572	33,573,600
(less): Intangible assets	(10,734,250)	(15,464,117)
(less): Total liabilities	(830,307)	(9,375,508)
Net tangible assets	9,386,015	8,733,975
Number of shares issued at balance date	158,136,265	149,879,267
Net tangible assets per share	0.06	0.06

Nga Korero mo nga kaipupuri hea Shareholder information



90 Financial statement

Shareholder Information

Rua's Statement of Corporate Governance as at 14th September 2023 can be found here: <u>www.ruabio.com/investors</u>

Rua is not in strict compliance with principle 3.1 of the NZX Corporate Governance Code dated 17 June 2022 which recommends that an issuer's audit committee should comprise solely of non-executive directors.

Since July 2023 Panapa Ehau has been a member of Rua's Audit, Finance and Risk Committee and is also an executive director. Panapa's membership of the Committee has been endorsed by the Board and is the result of a reduction in the number of Directors in the last year to four, with all Directors participating more broadly across the Committees. The Committee follows appropriate practices whenever a matter under consideration involves a conflict of interest for any director.

Spread of Shareholders

As at 31 August 2023

Range	Total Holders	Shareholding	% Shares
1 - 499	366	112,652	0.07
500 - 999	222	163,992	0.10
1,000 - 1,999	361	466,710	0.30
2,000 - 4,999	753	2,401,073	1.52
5,000 - 9,999	372	2,550,839	1.61
10,000 - 49,999	692	13,616,256	8.61
50,000 - 99,999	74	4,967,282	3.14
100,000 - 499,999	76	15,597,742	9.86
500,000 - 999,999	12	8,849,678	5.60
1,000,000 Over	20	109,410,041	69.19
Total	2,948	158,136,265	100.00

Top 20 Shareholders

The names and holdings of the 20 largest registered shareholders in Rua as at 31 August 2023 were:

Name	Shareholding	% Shares
FANG GROUP INVESTMENT LIMITED	23,584,939	14.91
NEW ZEALAND DEPOSITORY NOMINEE LIMITED	19,792,092	12.52
TAILORSPACE CAPITAL LIMITED	11,129,375	7.04
MICHAEL JOHN WILDING	8,509,556	5.38
HIKURANGI ENTERPRISES LIMITED	8,132,620	5.14
FNZ CUSTODIANS LIMITED	6,768,114	4.28
RIDINGS BROTHERS LIMITED	4,492,196	2.84
ROBERT IAN FYFE	4,306,060	2.72
HIKURANGI BIOACTIVES LIMITED PARTNERSHIP	4,000,000	2.53
MARTIN WALTER SMITH & ANETA LISA BIRD & SARA MAREE LUNAM	2,544,732	1.61
PATHFINDER NOMINEES LIMITED - NZCSD	2,513,139	1.59
CUSTODIAL SERVICES LIMITED	2,484,340	1.57
ENQUIRE LIMITED	1,700,000	1.08
FORSYTH BARR CUSTODIANS LIMITED	1,564,532	0.99
AORAKI HOLDINGS (NO 2) LIMITED	1,536,123	0.97
JOSEPH DAVENPORT	1,387,270	0.88
BOTANITECH PTY LIMITED	1,361,008	0.86
GREG ANTONY ANDERSON & NICOLA MARIE ANDERSON	1,273,510	0.81
YANLING HUANG	1,210,000	0.77
FNZ CUSTODIANS LIMITED	1,120,435	0.71
Top 20 holders of ORDINARY SHARES total	109,410,041	69.19
Total remaining holders balance	48,726,224	30.81

Shareholder information Rua Bioscience — Annual Report 2023 93

Substantial Product Holders

According to notices given under the Financial Markets Conduct Act 2013, the following were substantial product holders of Rua as at 30 June 2023. The total number of voting securities (fully paid ordinary shares) of Rua as at 30 June 2023 was 158,136,265.

Name	Shareholdings
FANG GROUP INVESTMENT LIMITED	23,584,939
TAILORSPACE CAPITAL LIMITED	11,129,375
MICHAEL JOHN WILDING	8,509,556
HIKURANGI ENTERPRISES LIMITED	8,132,620
ANDREW CHARLES WILLIAMS	7,756,838

Directors' Shareholdings Interests

As at 30 June 2023 the Directors of the Company had the following relevant interests in Rua's shares.

Name	Shareholding	Options
Anna Stove	763,896	nil
Panapa Ehau	473,498	59,800
Tony Barclay	50,000	nil
Brett Gamble* (held via Aoraki Investments (No 2) Limited)	1,536,123	nil
Brett Gamble* (held via Positano Holdings Limited)	269,791	nil

^{*}Brett Gamble retired from the Board on 30 June 2023

Directors' Share Dealings

In accordance with the Companies Act 1993 between 1 July 2022 and 30 June 2023 the Board received the following disclosures from Directors of acquisitions and dispositions of relevant interests in shares issued by the Company and details of such dealings were entered in the Company's interests register.

Director	Transaction	Number of securities	Price per security	Date
Tony Barclay	Purchase of Shares	50,000	\$0.18	15 May 2023

Directors' Interests

The following are details of general disclosures of interest by Directors holding office as at 30 June 2023, pursuant to section 140(2) of the Companies Act 1993. The Director will be regarded as interested in all transactions between Rua and the disclosed entities. Includes past and present Board members.

Current Directors	Company	Position
Anna Stove	Pacific Edge Limited	Director and Shareholder
	TAB NZ	Chair
Panapa Ehau	Hikurangi Enterprises Ltd	Director
	Hikurangi Huataukina Trust	Trustee
Teresa Ciprian	Firstlight Foods Ltd	Director
	Aspeq Ltd	Director
	Goodfood Group Ltd	Director
	Superthriller Jetsprint Ltd	Director and Shareholder
	Food Standards Australia and New Zealand	Director
	Garden to Table Trust	Trustee
Tony Barclay	Baymatob Pty Ltd	Chair and Shareholder
	Veriphi Limited	Director and Shareholder
	Pacific Edge Limited	Director and Shareholder

Previous Directors	Company	Position
Brett Gamble	Alvarium Investments (NZ) Ltd	Director
	New Zealand Discretionary Investment Management Services Ltd	Director
	Newton Ross Ltd	Director
	Pathfinder Asset Management Ltd	Director
	Mike Greer Homes & Related Companies	Director
	Gough Investments & Related Companies	Director and CEO

Shareholder information Rua Bioscience — Annual Report 2023

Independent Directors

In order for a Director to be independent, the Board has determined that they must not be an employee of Rua or any of its subsidiaries and must have no disqualifying relationships. Independence is determined by the Board, in accordance with the independence requirements of the NZX Listing Rules and having regard to the factors described in the Code. Director independence is monitored by the Board on an ongoing basis.

NZX Listing Rules require that there must at all times be at least three Directors of whom two are ordinarily resident in New Zealand and at least two are independent Directors.

Rua has four Directors of whom three were considered to be independent as at 30 June 2023. Those three are: the Chair, Anna Stove; Teresa Ciprian and Tony Barclay. Panapa Ehau is a Director, employee and cofounder of Rua and Director of Hikurangi Enterprises Ltd. which is a substantial shareholder in Rua.

Board and Officer Gender Composition

The gender composition of Directors and the Officers as at 30 June 2023 was as follows:

		30 June 2023		30 June 2022
Position	Female	Male	Female	Male
Director	2	2	1	4
Officers*	7	1	2	5

^{*} An officer is a person who is concerned or takes part in the management of Rua's business and who reports directly to the Board or the Chief Executive Officer.

Evaluation of Performance Against Diversity Policy

Rua's approach to diversity is outlined in its Diversity and Inclusion Policy, which is available on Rua's website. Key areas of focus are:

- Attracting, selecting and retaining qualified and diverse applicants and aiming to have a focus on ethnic and gender diversity.
- · Remunerating and rewarding in an equitable manner on the basis of skill, knowledge and merit.
- Maintaining a workplace that is accommodating of diverse and changing life situations and enables employees to manage their work and lives through flexible working arrangements.
- Striving for a diverse representation of different groups in society across all levels of Rua's business and based on Rua's origins and values (see the Code of Ethics for a description of Rua's values).

The Board recognises the critical nature of diversity and inclusion and has ensured this is a key consideration when making the skill-based appointments required to ensure robust governance as Rua transitions from start-up to commercialisation. The Board has reviewed Rua's diversity profile and considers that, at this time, there is good diversity on the factors that are most relevant to Rua and its employees:

- Understanding and adoption of a bi-cultural working environment is deeply embodied within Rua's culture. All recent company publications include content in English and Maori.
- The make-up of the Board is sufficiently diverse for the purposes of forming a strong team, providing specialised knowledge and expertise in relevant markets, and driving strong business performance.
- Of the 13 employees, 8 are female and 5 are male.

The Board have set a gender diversity objective for the Board of 40% men, 40% women and 20% of any gender. The Company currently meet this objective.

Meeting Attendance

	Board	Audit, Finance and Risk Management	Remuneration and Nominations
Current Directors	Attended	Attended	Attended
Tony Barclay	2 of 2	1 of 1	
Teresa Ciprian	10 of 10	3 of 4	6 of 6
Panapa Ehau	11 of 11		
Anna Stove	11 of 11	1 of 1	1 of 1

	Board	Audit, Finance and Risk Management	Remuneration and Nominations
Previous Directors	Attended	Attended	Attended
Trevor Burt	10 of 10	3 of 3	7 of 7
Brett Gamble	10 of 11	4 of 4	4 of 7
Martin Smith	4 of 4		3 of 3

The Disclosure Committee meets as required.

96 Shareholder information Rua Bioscience — Annual Report 2023 97

Directors' Remuneration

Director remuneration is made up of an annual base fee, an additional Chair fee (if applicable) and some Directors are participants in Rua's share option plan.

A Director fee pool of \$324,000 per annum has been approved by shareholders. Any increase to that pool requires shareholder approval. The base fee for the Chair is \$90,000 and for a Director is \$45,000. Committee Chairs are paid a fee for the additional work the role requires. Members of Committees are not paid an additional fee. The full Director fee pool was not used as a result of the reduction in the number of Directors.

Current Directors	Position	Directors' fees	Committee fees	Total remuneration
Tony Barclay	Chair - ARC	\$7,788		\$7,788
Teresa Ciprian	Chair - Rems	\$41,250		\$41,250
Panapa Ehau		\$45,173		\$45,173
Anna Stove	Chair	\$26,250		\$26,250
Previous Directors	Position	Directors' fees	Committee fees	Total remuneration
Trevor Burt	Chair	\$75,000		\$75,000
Brett Gamble	Chair - ARC	\$45,000	\$4,500	\$49,500
Martin Smith	Chair - Rems	\$15,000	\$1,500	\$16,500
Total				\$261,461

In addition to his Director's fee, Panapa Ehau also receives a salary as an employee of Rua. In FY23, his salary was \$46,264 and Directors Fee was \$45,173 for a total remuneration of \$91,437. There was no STI or LTI paid to Panapa Ehau in FY23.

In addition to her Director's fee, Anna Stove also received a salary for acting as Managing Director of Rua between August 2022 and March 2023 of \$212,237 for a total remuneration of \$238,487. There was no STI or LTI paid to Anna Stove in FY23.

Employee Remuneration

The number of employees of Rua (not being Directors) who received remuneration and other benefits in their capacity as employees during the year ended 30 June 2023 that exceeded \$100,000 per annum is set out in the table below.

Remuneration range	Employees
100,000-110,000	1
110,001-120,000	4
130,001-140,000	1
140,001-150,000	1
160,001-170,000	1
200,001-210,000	2
210,001-220,000	1
260,001-270,000	1

The table above includes the equity settled ESOP issues.

CEO and MD Remuneration

For the financial year ended 30 June 2023, the STI scheme for Rob Mitchell was set as a percentage of base cash remuneration, being 30%. The STI payment to Rob Mitchell relating to the financial year was \$40,194, being 80% of the maximum available STI. There was no STI remuneration paid to the other CEOs/MDs in FY23.

For the financial year ended 30 June 2023, the CEOs/MDs received a total of \$508,906 in fixed annual remuneration. The CEOs (but not the MD) were participants in the Employee Share Options programme (which includes both equity and cash settled components) and received no vesting of any interests in the financial year.

CEO remuneration FY23

	Salary and	Other			Pay for pe	rformance	Total
2023	fees*	benefits**	Subtotal	STI	LTI	Subtotal	remuneration
Rob Mitchell	\$218,538	\$7,650	\$226,188	\$40,194		\$40,194	\$266,382
Anna Stove	\$212,237	-	\$212,237	-		-	\$212,237
Paul Naske	\$78,131	\$3,541	\$81,672	-		-	\$81,672
Total CEO remuneration	\$508,906	\$11,191	\$520,097	\$40,194	-	\$40,194	\$560,291

During the financial year Paul Naske in his capacity as CEO was issued 1,400,000 options as part of the Company's Employee Share Option Scheme. Details of Rua's Employee Share Option Schemes are set out in Note 23 to the financial statements.

Two-year summary – CEO remuneration

		Single figure remuneration	Percentage STI against maximum	Percentage LTI against maximum	Span of LTI performance period
2023	CEO	\$560,291	80%	0%	N/A
2022	CEO	\$559,033	77.5%	55%	2020 - 2021

^{*} Salary and Fees includes Kiwisaver and Employer Superannuation Contribution Tax (ESCT).
** Other benefits include the use of a company car only.

Donations

The following donations were made by Rua and its subsidiaries in the year to 30 June 2023.

Total	\$57,417
Other Koha	\$2,149
Medical Cannabis Awareness New Zealand	\$3,000
Compassionate Access Programme	\$52,268

Shareholder information Rua Bioscience — Annual Report 2023

Auditor Fees

Fees paid to the auditors include payments to PricewaterhouseCoopers for the following:

	2023	2022
Audit and review of the financial statements		
- Audit of the financial statements	\$135,775	\$131,250
- Review of half year financial statements	\$30,149	\$27,143
Total fees paid to auditors	\$165,924	\$158,593

There were no other fees payable by the company for other serices provided by that firm for FY23.

Dividend Policy

The payment of dividends is not guaranteed, will be at the discretion of the Board, and dependent on a number of factors.

These factors include the general business environment, operating results and the financial condition of Rua, future funding requirements, any contractual, legal or regulatory restrictions on the payment of dividends by Rua and any other factors the Board may consider relevant.

NZX Disclosures

Rua has not applied for nor relied on any NZX waivers during the financial year ending 30 June 2023.



100 Shareholder information

Nga mokamoka o te kamupene Contact directory

Website

ruabio.com

Facebook

facebook.com/ruabioscience

Instagram

instagram.com/ruabioscience

LinkedIn

linkedin.com/company/rua-bioscience

Company Number 6484092

Issued Capital

158,136,265 Ordinary Shares

Registered Office

Rua Bioscience Limited 1 Commerce Place, Awapuni, Gisborne 4071 Phone: 0800 RUABIO (782 246)

Share Registrar

Computershare Investor Services Limited Level 2, 159 Hurstmere Road, Takapuna, Auckland 0622 Phone: +64 (9) 488 8700

Directors

Anna Stove Panapa Ehau Teresa Ciprian Tony Barclay

Chief Executive Officer

Paul Naske

Auditors

PricewaterhouseCoopers

Legal Advisers

Lowndes Jordan Level 15, 188 Quay Street Auckland 1010 Phone: +64 (9) 309 2500



Hei konei ra mo tenei wa, tena koutou i tautoko i tenei kaupapa, i tenei kamupene.



This document is printed on an environmentally responsible paper, produced using Elemental Chlorine Free (ECF), FSC® certified, Mixed Source pulp from Responsible Sources, and manufactured under the strict ISO14001 Environmental Management System.

Rua has printed, to order, a limited quantity of the FY23 Annual Report. It is also available to view at ruabio.com.

Contact directory Rua Bioscience — Annual Report 2023

