

Results for announcement to the market		
Name of issuer	Synlait Milk Limited	
Reporting period	12 months to 31 July 2025	
Previous reporting period	12 months to 31 July 2024	
Currency	NZD	
	Amount (000s)	Percentage change
Revenue from continuing operations	\$1,827,415	11.68% increase
Total revenue	\$1,827,415	11.68% increase
Net profit/(loss) from continuing operations	(\$39,822)	-78.13% decrease
Total net profit/(loss)	(\$39,822)	-78.13% decrease
Interim/Final Dividend		
Amount per quoted equity security	Not proposing to pay dividends.	
Imputed amount per quoted equity security	Not applicable	
Record date	Not applicable	
Dividend payment date	Not applicable	
	Current period	Prior comparable period
Net tangible assets per Quoted equity security (in dollars and cents per security)	\$1.09	\$2.13
A brief explanation of any of the figures above necessary to enable the figures to be understood	Please refer to the following accompanying documents:  • Full Year 2025 Annual Report (includes financial statements)  • Full Year 2025 Investor Presentation	
Authority for this announceme	ent	
Name of person authorised to make this announcement	CEO Richard Wyeth	
Contact person for this announcement	Head of Milk Supply, Strategy & Corporate Affairs, Hannah Lynch	
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Date of release through MAP	29/09/2025	

Audited financial statements accompany this announcement.